

Memorandum



Date: May 1, 2007

To: Honorable Audrey M. Edmonson, Chairperson
and Members, Economic Development and Human Services Committee

From: George M. Burgess
County Manager

EDHS

Subject: Departmental Budget Presentations

Agenda Item No. 1(D)1

As requested, the Office of Strategic Business Management (OSBM) has prepared budget presentation packages for your review. Please keep in mind that analysis continues to be performed as we work toward preparing the proposed resource allocation plan including the potential impact of budget reductions. As this information is compiled and reviewed, it will be made available for your consideration.

As part of each package (as applicable), OSBM has prepared an explanation for each of the questions raised during the previous budget presentations. The budget presentation report contains information that will assist you when reviewing departmental resource allocation proposals. The financial information provided in these packages is generalized from Resourcing for Results On-line application, a system developed to allow for real-time updates and access not only for County departments, but also for the Commission Auditor.

Following is a description for each of the areas of information presented in the packages before you today.

The Table of Organization (TO) contains departmental functional and staffing information. The functional component details each of the divisions of the department and a brief description of the responsibilities each division. The staffing chart details position information by position title and count. In addition as requested by the committee, each functional TO reflects total number of positions, total number of vacant positions, and the value of those vacant positions. Further information was requested regarding individual position responsibilities. This information is being compiled and will be presented as soon as it is available.

Immediately following the TO section, you will see the budget highlight information that was included in the FY 2006-07 Adopted Budget documents, as a reference, to assist you when reviewing the performance information within each department. This section includes the department issues page, which reflects a summary of issues that the department will address as part of the FY 2007-08 resource allocation process.

The general financial summary describes the preliminary financial information that contains all revenue and expenditure categories including but not limited to salary, overtime salary, fringes, overtime fringes, operating and capital expenditures, and non-operating expenditures that include debt service payments, reserves, transfers, etc. The financial summary also includes budgeted and filled full-time position counts, performance, enhancements and reductions information detailed by departmental activity. To further assist you in your review, you will notice the Department Summary Non-Operating Summary that reflects the department's debt service payments, transfers, and reserves.

Also included is a section called "Payments To and From Other Departments," a summary of payments services rendered to departments by other departments. This section is broken down into two areas: "To" and "From." The "To" section, identifies those payments to other departments for specific services rendered. The "From" section, identifies those payments received from other departments for specific services rendered. "To-From" transactions are displayed as one of the following: (1) a reimbursement to expenditures such as the Performing Arts Center reimbursing the Procurement Management Department for the use of a Senior Procurement Contracting Officer (for FY 2006-07); or (2) a proprietary revenue to the department such as Corrections and Rehabilitation providing lawn and ground maintenance services (Inmate Industry) paid by the General Services Administration.

Also included is the Selected Line Item Highlights page that details selected line item expenditures that are of interest to various stakeholders.

The last piece of the financial summary is the Capital Funded Requests Revenue Summary, which details capital projects being requested for the new fiscal year in addition to revenues that may have been projected for the current year and previous years and the Capital Funded Requests Expenditure Summaries which details the projected expenditure on capital project for the same years.



Jennifer Glazer-Moon, Director
Office of Strategic Business Management

Departmental Budget Presentations

**Economic Development and Human Services
Committee**

Agricultural Manager

OFFICE OF THE COUNTY MANAGER

- Implements Mayoral and Board of County Commissioners' policies and oversees and manages department activities
- Provides strategic management and administrative policy guidance for and oversight of County government

FY 2006-07
32

FY 2007-08
32

ADMINISTRATIVE SUPPORT

- Provides operational and administrative support to the County Executive Office, including personnel, procurement, information technology, records management, and budgeting

FY 2006-07
4

FY 2007-08
4

EXECUTIVE POLICY SUPPORT

- Provides executive policy and legislative support to the County Manager and senior staff
- Provides overall direction and coordination of activities relating to the oversight and monitoring of: maintenance and improvements of major gateways and transportation terminals, litter, illegal dumping, graffiti, and landscaping issues; public education and community outreach of child welfare and health care issues; agricultural issues relating to planning and zoning, land acquisition, and disease and exotic pest control; and elderly issues and services relating to transportation, meal programs, housing, and referrals to agencies that provide assistance to senior citizens
- Advocates, participates, and serves as a point of contact between County government and municipalities, state and federal agencies, community-based organizations, and public and private entities

FY 2006-07
6

FY 2007-08
6

Total Positions

FY 2006-07
42

FY 2007-08
42

Total Vacancy: No vacancy

Office of the County Manager
Staffing Chart

Office the County Manager			
Osc. Code	FY 2006-07	FY 2007-08	
887	1	1	County Manager
893	8	8	Assistant County Manager
892	9	9	Assistant to County Manager
9702	1	1	Executive Assist. To County Manager
9889	2	2	Special Assistant County Manager
88	8	8	Senior Executive Secretary
831	1	1	Special Projects Administrator 1
605	1	1	County Manager Support Specialist
604	1	1	County Manager Records Mngt Coord
	Total	Total	
	32	32	

Administration			
Osc. Code	FY 2006-07	FY 2007-08	
607	1	1	County Manager Operations Specialist
605	1	1	County Manager Personnel Assistant
602	1	1	County Manager Executive Assistant
8715	1	1	County Manager Office Clerk
	Total	Total	
	4	4	

Executive Policy Support			
Osc. Code	FY 2006-07	FY 2007-08	
679	1	1	Agricultural Manager
674	1	1	Child Advocate
678	1	1	Community Image Manager
8656	1	1	Senior Advisor
831	1	1	Special Projects Administrator 1
607	1	1	County Manager Operations Specialist
94	PT	PT	Administrative Secretary
	Total	Total	
	6	6	

Total Position Count
FY 2006-07 42
FY 2007-08 42

Part Timers 1

REPORT 3: DEPARTMENTAL SUMMARY BY SUB-ACTIVITY

Department: County Manager's Office

(\$ in 000s)

Activity: Executive Policy Support

Sub-Activity: Agricultural Manager

Strategic Area: PF

Fund: 010

A) ISSUES OF THIS ACTIVITY

- 1 Agricultural Tour (Agricultural Manager) - For county specific departments (Solid Waste, Public Works, Water and Sewer, Planning and Zoning, Building, Environmental Resource Management (DERM), County Manager's Office and Office of Strategic Business Management)
- 2 Regional Branding (Agricultural Manager) - Inquire about piggy-backing on the state's regional branding program.
- 3 Promotional Materials (Agricultural Manager) - Awareness of Miami-Dade County's agricultural community
- 4 Trade Missions (Agricultural Manager) - Work with the ITC in coordinating Trade Missions incoming/outgoing
- 5 Agricultural Conventions both Domestic and International (Agricultural Manager)
- 6 Hurricane Plan/emergency operations plan for the agricultural community (Agricultural Manager)
- 7 GOB update (Agricultural Manager)
- 8 Agri-Tourism (Agricultural Manager) - Promote the potential for the agricultural areas to be a tourist destination for South Florida

B) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$0	\$0	\$0	\$59	\$164	\$228	\$228	\$230
TOTAL REVENUE		\$0	\$0	\$0	\$59	\$164	\$228	\$228	\$230
EXPENDITURES									
	Salary	\$0	\$0	\$0	\$37	\$118	\$147	\$140	\$150
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$6	\$29	\$32	\$28	\$30
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$0	\$0	\$0	\$12	\$15	\$49	\$48	\$49
	Capital	\$0	\$0	\$0	\$4	\$1	\$0	\$1	\$1
TOTAL OPERATING EXPENDITURES		\$0	\$0	\$0	\$59	\$163	\$228	\$217	\$230
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	OthrNonOper	0	0	0	0	0	0	0	0
	Intradepartment Transfer	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES		\$0	\$0	\$0	\$59	\$163	\$228	\$217	\$230
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$0	\$1	\$0	\$11	\$0

Revenue to the General Fund								
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C) POSITIONS

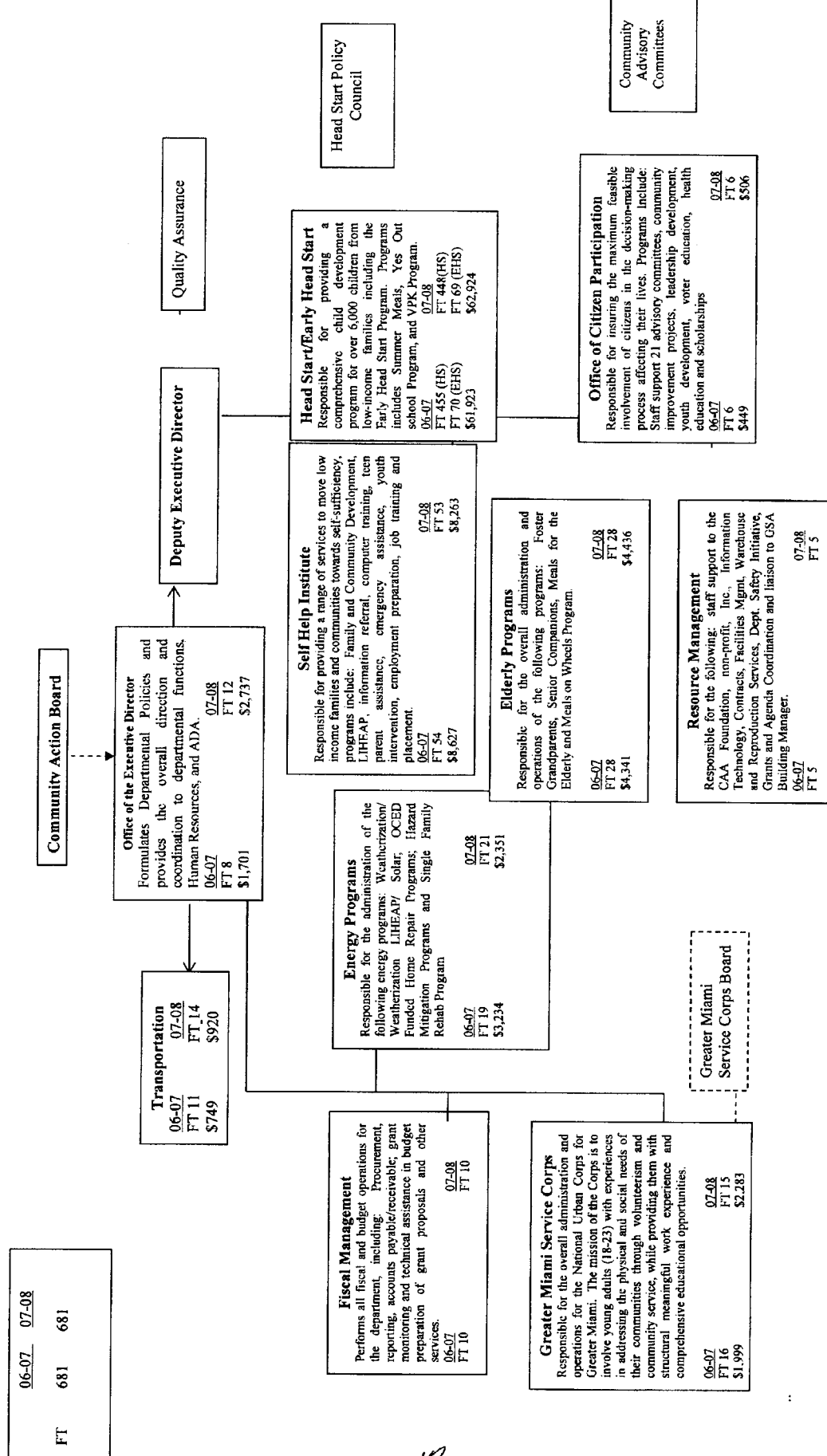
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	2	3	3	3	3
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes List
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Attend regular board meetings of industry groups	0	0	0	0	72	72	72	72	NU1-2
Comments/Justification									
Continued involvement and presence of County within the agricultural community									
Host a "Get to know your government/gorwers" meeting	0	0	0	0	1	1	2	2	NU1-2
Comments/Justification									
To bring growers together with County officials									
Purchase conservation easement through the purchase of development rights program	0	0	0	0	0	0	1	1	NU1-2
Comments/Justification									
In order to protect the rural character Miami-Dade County's agricultural area, the County will be purchasing conversation easements to limit the residential development density on agricultural land.									

Community Action Agency

COMMUNITY ACTION AGENCY TABLE OF ORGANIZATION



COMMUNITY ACTION AGENCY STAFFING CHART

Total Vacancies = 66
Value of Vacancies = \$1,345,787

Adopted 06-07	Proposed 07-08
FT 681	FT 681

TRANSPORTATION			
OCC Code	Adopted 06-07		Proposed 07-08
2832	10	Driver Attendant	13
2834	0	Driver Supervisor	0
3725	1	CAA Transp. Coord	1
	11		14

OCC	Adopted 06-07	DEPUTY DIRECTOR TOTALS	Proposed 07-08
3791	1	Deputy Director	1
3749	0	CAA Monitoring Specialist	3
3750	0	CAA Monitoring Supervisor	1
	1		5

OCC Code	Adopted 06-07	CITIZEN PARTICIPATION TOTALS	Proposed 07-08
0021	1	Office Support Specialist 2	1
3006	4	Social Worker 1	4
3792	1	Dir, CAA Citizen Participation Div	1
6035	0	Semi Skilled Laborer	0
6040	0	Labor Supervisor 1	0
	6		6

OCC Code	Adopted 06-07	ELDERLY PROGRAMS TOTALS	Proposed 07-08
0015	1	Data Entry Specialist 1	1
0021	1	Office Support Specialist 2	1
0052	1	Word Processing Operator 2	1
0810	2	Administrative Officer 1	2
0811	1	Administrative Officer 2	1
3002	2	Social Worker Aide	2
3002	8	Social Worker Aide	8
3138	4	Community Family Service Worker	4
3715	0	CAA Social Services Specialist	0
3751	2	Foster Grandparent Supervisor	2
3752	1	Foster Grandparent Coordinator	1
3753	3	Senior Companion Field Supervisor	3
3754	1	Senior Companion Coordinator	1
3796	1	Dir, CAA Elderly Programs Div	1
	28		28

OCC	Adopted 06-07	ADMINISTRATION TOTALS	Proposed 07-08
0096	1	Senior Executive Secretary	1
0810	0	Administrative Officer 1	1
0410	2	Personnel Specialist 1	2
0417	1	Senior Human Resources Manager	1
3798	1	Executive Director	1
3786	1	Administrative Officer 2	1
0296	1	Asst. to DPT Direct	1
	7		7

OCC Code	Adopted 06-07	FISCAL MANAGEMENT TOTALS	Proposed 07-08
0310	4	Account Clerk	4
0315	1	Accountant 1	0
0810	1	Administrative Officer 1	1
0811	1	Administrative Officer 2	1
3785	1	Dir, CAA Fiscal Management Division	1
9569	1	Accountant 2	2
9570	1	Accountant 3	1
	10		10

OCC Code	Adopted 06-07	RENOVATION & FACILITIES MAINTENANCE (Energy) TOTALS	Proposed 07-08
0094	1	Admin. Secretary	1
0310	1	Account Clerk	1
2155	1	Housing Inspector 1	1
3786	0	Dir. Renov. Facility Maint.	1
3541	0	Rehabilitation Construction Specialist	1
3727	0	CAA Weatherization/Maint Superv. 1	0
3728	1	CAA Weatherization/Maint Superv. 2	1
6035	3	Semi Skilled Laborer	4
6040	1	Labor Supervisor	1
6426	4	Con. & Reno. Supervisor 1	3
6501	2	Maintenance Repairer	2
6508	2	Carpenter	2
9611	2	Construction Manager 1	2
9612	1	Construction Manager 2	1
	19		21

OCC Code	Adopted 06-07	RESOURCE MANAGEMENET TOTALS	Proposed 07-08
0015	1	Data Entry Specialist 1	0
0094	1	Administrative Secretary	1
1841	1	Information Technology Specialist	2
1843	1	Systems Analyst/Programmer 1	1
3793	1	Dir, CAA Resource Mgmt Division	1
	5		5

COMMUNITY ACTION AGENCY STAFFING CHART

Deputy Director
(Continued)

Executive Director
(Continued)

OCC Code	Adopted 06-07	SELF HELP INSTITUTE TOTALS	Proposed 07-08
0010	2	Clerk 1	2
0021	2	Office Support Specialist 2	2
0094	1	Administrative Secretary	1
0296	1	Asst. To Dpt Director	0
0420	1	Training Specialist1	1
0422	1	Training Specialist 2	1
0811	1	Administrative Officer 2	1
0812	1	Administrative Officer 3	1
0831	0	Spec. Project Admin 1	0
0832	0	Special Project Admin 2	1
1841	1	Information Technology Specialist	1
3006	14	Social Worker 1	14
3007	4	Social Worker 2	4
3009	2	Social Services Supervisor 1	2
3010	0	Soc. Svc. Supervisor 2	0
3112	1	Clinical Social Worker	1
3735	1	Centers Director	0
3138	12	Community Family Service Worker	12
3720	1	Reg. Comm. Participation Coord.	1
3782	1	Dir, CAA Self Help Institute	1
3806	4	Job Developer	4
3814	1	Job Training Specialist	1
6001	1	Custodial Worker 1	1
6002	1	Custodial Worker 2	1
	54		53

OCC Code	Adopted 06-07	GREATER MIAMI SERVICE CORPS TOTALS	Proposed 07-08
0021	1	Office Support Specialist 2	1
0094	1	Administrative Secretary	1
0315	0	Accountant 1	0
9570	1	Accountant 3	1
0811	1	Administrative Officer 2	1
0819	1	Administrative Officer 3	0
0831	0	Special Projects Administrator 1	0
3007	1	Social Worker 2	1
3759	1	GMSC Center Director	1
3760	6	GMSC Team Supervisor	6
3761	0	GMSC Project Manager	0
3762	1	GMSC Education and Training Coord	1
3764	1	Dir, CAA GMSC	1
3806	0	Job Developer	0
6002	1	Custodial Worker 2	1
	16		15

OCC	Adopted 06-07	HEAD START TOTALS	Proposed 07-08
0011	2	Clerk 2	2
0012	10	Clerk 3	10
0013	0	Clerk 1	0
0015	7	Data Entry Specialist 1	8
0021	7	Office Support Specialist 2	7
0031	4	Secretary	4
0094	1	Administrative Secretary	1
0201	1	Stores Clerk	2
0270	2	Buyer	2
9568	1	Accountant 1	1
9569	1	Accountant 2	1
9570	1	Accountant 3	1
0424	1	Training Specialist 3	1
0810	2	Administrative Officer 1	2
0811	5	Administrative Officer 2	6
0812	5	Administrative Officer 3	5
0831	4	Special Projects Adm. 1	4
0832	2	Special Projects Adm. 2	2
1635	1	Data Control Technician 2	1
1826	0	Computer Technician 1	1
1827	2	Computer Technician 2	2
1832	1	Network Manager	1
1841	1	Information Tech Specialist	0
2832	2	Driver Attendant	0
2839	1	Dietitian 2	1
3006	30	Social Worker 1	29
3007	4	Social Worker 2	4
3010	0	Soc. Svc. Supervisor 2	1
3112	3	Clinical Social Worker	3
3138	13	Community Fam Serv Worker	13
3703	65	Teacher Assistant 1	64
3704	55	Teacher Assistant 2	55
3708	8	Associate Teacher	8

OCC	Adopted 06-07	HEAD START TOTAL (cont)	Proposed 07-08
3709	115	Teacher	114
3710	20	Curriculum Specialist	20
3713	1	Education Specialist	1
3714	1	Education Services Manager	1
3720	0	Reg. Comm. Part. Coord.	0
3721	3	Community Resources Coord.	2
3727	3	CAA WX/Main. Supervisor 1	3
3731	1	Food Service Manager 1	1
3732	1	CAA Food Services Opr Mgr	1
3734	1	Assistant Centers Director	1
3735	14	Centers Director	14
3749	3	CAA Monitoring Specialist	0
3750	1	CAA Monitoring Supervisor	0
3755	2	CAA Nutri. Serv. Supervisor	2
3756	1	CAA Nutri. Services Coord.	1
3776	1	HS & Family Serv. Supervisor 1	1
3777	1	HS & Family Serv. Supervisor 2	1
3778	1	HS & Family Services Adm.	1
3783	1	Assistant Director, HS Division	1
3784	1	Director, Head Start Division	1
6001	8	Custodial Worker 1	8
6002	4	Custodial Worker 2	4
6035	2	Semi-Skilled Laborer	2
6080	9	Food Service Worker 1	9
6081	9	Food Service Worker 2	9
6086	2	Cook 1	2
6088	1	Cook 3	1
6101	1	Maintenance Mechanic	1
6469	1	Building Maint. Supervisor	1
6501	4	Maintenance Repairer	3
	455		448

COMMUNITY ACTION AGENCY STAFFING CHART

Deputy Director
(Continued)



OCC Code	Adopted 06-07	EARLY HEAD START TOTALS	Proposed 07-08
0015	1	Data Entry Specialist 1	1
0021	1	Office Support Specialist 2	1
0811	1	Administrative Officer 2	1
0812	0	Administrative Officer 3	0
1827	1	Computer Technician 2	1
2832	1	Driver Attendant	1
2839	1	Dietitian 2	1
3006	4	Social Worker 1	4
3007	0	Social Worker 2	0
3703	40	Teacher Assistant 1	40
3704	9	Teacher Assistant 2	9
3708	3	Associate Teacher	3
3709	4	Teacher	4
3710	1	Curriculum Specialist	1
3744	1	CAA Head Start Infant & Toddler Coord	1
6080	1	Food Service Worker 1	1
6081	1	Food Service Worker 2	1
	70		69

Community Action Agency

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Health and Human Services And Neighborhood and Unincorporated Area Municipal Services

Desired Outcome	Highlights	Performance Impact
HH2-1: Improved information accessibility regarding available health and human services	Work with the County Manager's Office (CMO), the Department of Human Services (DHS), the Miami-Dade Homeless Trust (HT), and the Enterprise Technology Services Department (ETSD) to develop a social services integrated case management system and a web portal funded by the Capital Outlay Reserve (COR) to be used by all County agencies delivering social services (\$500,000)	Improve coordination of services provided to clients and provide better information to the community about the availability of social services
HH2-2: Increased utilization of available health and human services across all neighborhood facilities	Continue to provide self-sufficiency services to CSBG eligible residents through the Self-Help Division (\$8.627 million)	Provide critically needed services through community enrichment centers to 22,666 clients who require assistance with employment, emergency assistance, family development support, computer training, home ownership counseling, and informational services
HH3-1: Increased access to and quality of child care facilities (priority outcome)	Continue to provide pre-school, early childhood and infant/toddler developmental services to low- to moderate-income families through Head Start and Early Head Start programs (\$61.923 million)	Provide community comprehensive early childhood educational services to 6,210 pre-school children for 175 days per year and 318 infants/toddlers for 235 days per year; increase the salary range of the Head Start Teachers classification in an effort to improve recruitment, to mitigate the high turnover rate, and promote more permanency in the classrooms (\$460,000)
HH3-1: Increased access to and quality of child care facilities (priority outcome)	Provide funding from the Building Better Communities (BBC) Bond Program to purchase land and begin construction of a new regional Head Start center (\$5.9 million) and renovate three CAA Head Start centers (\$1.1 million)	Develop a new regional Head Start center and complete renovations and enhancements at three existing Head Start centers to provide for a safer and more comfortable environment for the delivery of comprehensive early childhood educational services

HH3-1: Increased access to and quality of child care facilities (priority outcome)	Continue construction of the Miami Gardens Head Start Center funded by COR (\$1.454 million) and Urban Initiative Grant (\$1.573 million); the center is scheduled for completion in FY 2007-08	Construct a comprehensive child care facility adjacent to the Opa-Locka Neighborhood Service Center to accommodate 120 low-income children
HH3-1: Increased access to and quality of child care facilities (priority outcome)	Continue construction of the new North Miami-Dade Head Start Center (\$3.597 million) and the new International Mall Head Start Center (\$3.431 million), both funded by COR and Community Development Block Grant (CDBG) (\$1 million); the centers are scheduled for completion in FY 2008-09	Accommodate 200 low-income children at the North Miami-Dade Head Start Center and 200 at the International Mall Head Start Center
HH3-3: Young adults with basic education, skills, and values (priority outcome)	Continue providing training and employment opportunities to young adults through the Greater Miami Service Corps (GMSC) (\$1.999 million)	Transition 75 youths to full-time unsubsidized employment after participation in meaningful work experience
HH4-4: Greater number of elders able to live on their own	Continue providing opportunities for elderly persons to stay active by participating in volunteer programs (\$1.266 million)	Recruit, train, and deploy approximately 101 senior volunteers to provide respite care, companionship, and support services to 290 elderly persons; and 101 senior volunteers to mentor and tutor over 500 at-risk children in the community
HH4-4: Greater number of elders able to live on their own	Ensure that at-risk and homebound elderly residents receive nutritional meals (\$3.075 million)	Provide over 100,000 meals per year to 275 homebound elderly persons in the community through the Meals on Wheels Program and over 197,000 meals per year to 759 elderly persons at CAA community centers through the Meals for the Elderly Program
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue to provide energy conservation services and housing rehabilitation assistance to low- to moderate-income homeowners through the Renovation and Facilities Management Division (Energy Programs) (\$3.234 million)	Provide 134 homes with repairs and renovations to improve the safety and living conditions of the occupants and provide 95 homes with weatherization services that will result in a 15 to 30 percent reduction in the utility costs for these homeowners
NU2-1: Strengthened bond between the community and Miami-Dade County government (priority outcome)	Continue coordinating meetings in low- to moderate-income neighborhoods throughout Miami-Dade County (\$449,000)	Conduct 220 community forums/neighborhood meetings to promote and strengthen the bond between the community and Miami-Dade County government

Department: Community Action Agency

(\$ in 000s)

Department-wide Issues

- 1 The realignment of staff within the department has resulted in additional cost to Administration in FY 07-08 and in future years.
- 2 It is unknown at this time if a \$1 million grant from The Children's Trust to expand our Early Head Start program by 76 additional slots in FY 07-08 will be recurring.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Community Action Agency									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	Carryover	\$30	\$53	\$196	\$0	\$1	\$0	\$406	\$751
CW	General Fund Countywide	\$7,785	\$6,500	\$7,327	\$9,074	\$13,376	\$11,977	\$11,977	\$12,223
PROP	Carryover	\$86	\$717	\$-100	\$-58	\$-1,669	\$376	\$510	\$414
PROP	Donations	\$0	\$0	\$0	\$0	\$70	\$0	\$65	\$65
PROP	Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Other Revenues	\$1,076	\$3,056	\$-234	\$1,124	\$1,030	\$2,931	\$3,593	\$3,930
STATE	State Grants	\$203	\$317	\$487	\$195	\$468	\$707	\$516	\$516
STATE	State Grant - VPK	\$0	\$0	\$0	\$0	\$473	\$418	\$418	\$418
INTERTRNF	Interagency Transfers	\$631	\$275	\$831	\$1,001	\$265	\$1,734	\$2,025	\$1,625
FED	Federal Grants	\$58,080	\$62,724	\$64,725	\$66,554	\$63,307	\$64,880	\$66,243	\$64,431
TOTAL REVENUE		\$67,891	\$73,642	\$73,232	\$77,890	\$77,321	\$83,023	\$85,753	\$84,373
EXPENDITURES									
	Salary	\$21,018	\$23,465	\$21,898	\$26,734	\$24,879	\$28,426	\$28,193	\$29,384
	Overtime Salary	\$95	\$116	\$117	\$161	\$91	\$75	\$223	\$133
	Fringe	\$5,710	\$6,019	\$6,896	\$8,651	\$8,985	\$9,455	\$9,584	\$10,978
	Overtime Fringe	\$14	\$15	\$17	\$24	\$14	\$12	\$8	\$25
	Other Operating	\$39,940	\$43,657	\$44,301	\$43,847	\$42,315	\$45,045	\$46,394	\$43,751
	Capital	\$344	\$274	\$61	\$141	\$121	\$10	\$186	\$102
TOTAL OPERATING EXPENDITURES		\$67,121	\$73,546	\$73,290	\$79,558	\$76,405	\$83,023	\$84,588	\$84,373
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$67,121	\$73,546	\$73,290	\$79,558	\$76,405	\$83,023	\$84,588	\$84,373
REVENUES LESS EXPENDITURES									
		\$770	\$96	\$-58	\$-1,668	\$916	\$0	\$1,165	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	700	946	792	774	690	681	681	681
Full-Time Positions Filled =	573	600	622	605	606		621	
Part-time FTEs Budgeted =	14	25	21	15	15	15	15	15
Temporary FTEs Budgeted =	0	3	3	3	3	3	3	3

Activity: Administration								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$30	\$53	\$196	\$0	\$1	\$0	\$406	\$396
General Fund Countywide	\$1,336	\$1,616	\$1,396	\$1,393	\$1,859	\$1,701	\$2,043	\$2,341
Other Revenues	\$0	\$35	\$3	\$0	\$4	\$0	\$0	\$0
TOTAL REVENUE	\$1,366	\$1,704	\$1,595	\$1,393	\$1,864	\$1,701	\$2,449	\$2,737
EXPENDITURES								
Salary	\$901	\$1,087	\$1,149	\$1,059	\$1,100	\$1,276	\$1,574	\$1,974
Overtime Salary	\$0	\$2	\$1	\$4	\$1	\$0	\$0	\$0
Fringe	\$171	\$150	\$227	\$217	\$241	\$310	\$318	\$598
Overtime Fringe	\$0	\$0	\$0	\$1	\$0	\$0	\$0	\$0
Other Operating	\$260	\$267	\$211	\$117	\$114	\$112	\$158	\$162
Capital	\$4	\$2	\$7	\$6	\$2	\$3	\$3	\$3
TOTAL OPERATING EXPENDITURES	\$1,336	\$1,508	\$1,595	\$1,392	\$1,458	\$1,701	\$2,053	\$2,737
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,336	\$1,508	\$1,595	\$1,392	\$1,458	\$1,701	\$2,053	\$2,737
REVENUES LESS EXPENDITURES	\$30	\$196	\$0	\$1	\$406	\$0	\$396	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	28	28	28	25	24	22	26	27
Full-Time Positions Filled =	24	21	22	21	23		24	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Citizen Participation								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$211	\$174	\$174	\$156	\$370	\$449	\$449	\$461
Carryover	\$81	\$116	\$57	\$40	\$-5	\$0	\$45	\$45
Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State Grants	\$0	\$8	\$9	\$10	\$17	\$0	\$0	\$0
Interagency Transfers	\$31	\$-23	\$0	\$47	\$70	\$0	\$0	\$0
TOTAL REVENUE	\$323	\$275	\$240	\$253	\$452	\$449	\$494	\$506
EXPENDITURES								
Salary	\$119	\$127	\$97	\$87	\$225	\$283	\$256	\$289
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$59	\$26	\$21	\$22	\$74	\$95	\$94	\$106
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$32	\$55	\$82	\$143	\$106	\$71	\$99	\$111
Capital	\$14	\$10	\$0	\$6	\$2	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$224	\$218	\$200	\$258	\$407	\$449	\$449	\$506
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$224	\$218	\$200	\$258	\$407	\$449	\$449	\$506
REVENUES LESS EXPENDITURES	\$99	\$57	\$40	\$-5	\$45	\$0	\$45	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	12	7	7	7	6	6	6	6
Full-Time Positions Filled =	12	6	6	6	5		6	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Community meetings conducted	224	250	205	186	236	233	201	201	NU2-1
Comments/Justification: The decrease in the number of meetings is attributed to OCED Community Advisory Committees (CAC) meet only once per quarter.									
Participants at Community Meetings	4931	8500	5424	3679	4464	4725	4020	4020	NU2-1
Comments/Justification: Measures decreased due to reduction in the number of OCED Community Advisory Committee meetings in the Neighborhood Revitalization Strategy Areas (NRSAs).									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
2	Implement four (4) neighborhood initiatives in all 16 target areas	80	0	0	80	0	0	80	0	No	No	0	NU2-1
COMMENTS/JUSTIFICATION: Facilitate neighborhood advisory committees to implement local initiatives to respond to community needs and enhance quality of life of residents.													

Activity: Elderly Programs								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,248	\$888	\$1,129	\$1,194	\$1,157	\$1,607	\$1,607	\$1,737
Carryover	\$5	\$3	\$252	\$34	\$201	\$201	\$264	\$103
Donations	\$0	\$0	\$0	\$0	\$70	\$0	\$65	\$65
Other Revenues	\$518	\$786	\$373	\$475	\$18	\$224	\$168	\$223
State Grants	\$151	\$144	\$108	\$111	\$137	\$107	\$116	\$116
Interagency Transfers	\$0	\$0	\$0	\$0	\$252	\$231	\$252	\$252
Federal Grants	\$2,142	\$2,263	\$1,688	\$1,846	\$2,181	\$1,971	\$1,789	\$1,940
TOTAL REVENUE	\$4,064	\$4,084	\$3,550	\$3,660	\$4,016	\$4,341	\$4,261	\$4,436
EXPENDITURES								
Salary	\$1,973	\$1,997	\$1,703	\$1,683	\$1,626	\$1,947	\$1,808	\$1,984
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$332	\$305	\$319	\$373	\$382	\$442	\$415	\$513
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,742	\$1,477	\$1,464	\$1,362	\$1,741	\$1,946	\$1,919	\$1,928
Capital	\$14	\$53	\$30	\$41	\$3	\$6	\$16	\$11
TOTAL OPERATING EXPENDITURES	\$4,061	\$3,832	\$3,516	\$3,459	\$3,752	\$4,341	\$4,158	\$4,436
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,061	\$3,832	\$3,516	\$3,459	\$3,752	\$4,341	\$4,158	\$4,436
REVENUES LESS EXPENDITURES	\$3	\$252	\$34	\$201	\$264	\$0	\$103	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	31	30	26	26	28	28	28	28
Full-Time Positions Filled =	29	24	25	24	24		26	
Part-time FTEs Budgeted =	10	10	10	12	12	12	12	12
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Meals for the Elderly (slots)	1048	828	759	759	759	759	759	759	HH4-4
Comments/Justification:									
Elderly clients participating in recreational activities	0	0	733	750	750	700	700	700	HH4-4
Comments/Justification:									
Meals for the Elderly-Recreational Activities (number of hours)	0	0	10,218	10,200	10200	10,000	10,000	10,000	HH4-4
Comments/Justification:									
Meals on Wheels (slots)	295	295	215	215	275	275	275	275	HH4-4
Comments/Justification:									
Senior Companion volunteers (slots)	150	101	120	112	109	109	109	109	HH4-4
Comments/Justification:									
Senior Companion - clients (frail elderly) served	0	400	313	400	400	400	400	400	HH4-4
Comments/Justification:									
Foster Grandparent volunteers (slots)	0	101	101	120	101	101	101	101	HH4-4
Comments/Justification:									
Foster Grandparents - client (children) served	0	500	530	530	500	500	507	507	HH4-4
Comments/Justification:									
Senior Companion volunteer (hours served)						113,796	113,796	113,796	HH4-4
Comments/Justification:									
Foster Grandparent volunteer (hours served)						105,444	105,444	105,444	HH4-4
Comments/Justification:									
Meals for the Elderly (# of meals served)						218,899	218,899	218,899	HH4-4
Comments/Justification:									
Meals on Wheels (# of meals served)						100,375	100,375	100,375	HH4-4
Comments/Justification:									

Activity: Energy Programs**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,000	\$24	\$8	\$229	\$617	\$354	\$354	\$277
Carryover	\$0	\$548	\$-233	\$-109	\$105	\$0	\$-129	\$0
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$130	\$30
State Grants	\$52	\$163	\$321	\$74	\$314	\$600	\$400	\$400
Interagency Transfers	\$600	\$300	\$812	\$954	\$-57	\$1,403	\$1,673	\$1,273
Federal Grants	\$537	\$427	\$735	\$515	\$283	\$877	\$563	\$371
TOTAL REVENUE	\$2,189	\$1,462	\$1,643	\$1,663	\$1,262	\$3,234	\$2,991	\$2,351
EXPENDITURES								
Salary	\$464	\$451	\$489	\$575	\$552	\$842	\$808	\$1,100
Overtime Salary	\$5	\$13	\$21	\$48	\$0	\$0	\$0	\$0
Fringe	\$105	\$110	\$141	\$187	\$160	\$311	\$312	\$409
Overtime Fringe	\$1	\$2	\$3	\$7	\$0	\$0	\$0	\$0
Other Operating	\$1,057	\$1,119	\$1,088	\$738	\$677	\$2,080	\$1,867	\$842
Capital	\$5	\$0	\$10	\$3	\$2	\$1	\$4	\$0
TOTAL OPERATING EXPENDITURES	\$1,637	\$1,695	\$1,752	\$1,558	\$1,391	\$3,234	\$2,991	\$2,351
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,637	\$1,695	\$1,752	\$1,558	\$1,391	\$3,234	\$2,991	\$2,351
REVENUES LESS EXPENDITURES	\$552	\$-233	\$-109	\$105	\$-129	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	9	13	19	19	19	19	20	21
Full-Time Positions Filled =	4	9	17	17	18		19	
Part-time FTEs Budgeted =	4	4	0	0	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of homes receiving Weatherization Services	154	76	113	88	58	116	116	88	HH5-2
Comments/Justification: One time increase in grant funding resulted in increase in the number of homes projected to be completed in FY 06-07. Anticipated grant funding to be received in 07-08 projected to support 88 homes.									
Number of low-moderate income households or homeowners receiving repairs	n/a	30	104	110	50	125	125	125	HH5-1
Comments/Justification: Increased funding received from OCED in FY 06-07 projected to remain constant in FY 07-08.									
Number of hurricane shuttering systems installed and other hazard mitigation measures completed on low to moderate income homes including seniors and disabled	n/a	833	167	93	61	252	80	140	HH5-2
Comments/Justification: FY 06-07 budget included 70 homes to be completed under MY SAFE FLORIDA HOMES and 57 to be completed under project impact. Delay in grant submission due to change in state guidelines resulted in reduce figures. FY 06-07 projection includes 10 supported by carry over BCC Disabled Shutter Program funding and 70 supported by RCMP funding. FY 07-08 Base includes 70 supported by RCMP funding only.									
Number of low-moderate income households, including elderly and disabled homeowners, receiving house painting services.	173	168	175	149	64	50	48	48	HH5-1
Comments/Justification: Program services changed to limit services to the actual painting of homes. Paint Distribution no longer provided under the program									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
3	Emergency Home Repair Program	200	0	0	200	55	22	123	0	No	No	2	HH5-1
COMMENTS/JUSTIFICATION: To provide emergency home repair to approximately 32 low-income households.													

Activity: Greater Miami Service Corps								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$192	\$186	\$186	\$188	\$2,068	\$371	\$371	\$324
Carryover	\$0	\$26	\$-142	\$26	\$-1,890	\$0	\$0	\$87
Other Revenues	\$100	\$746	\$-1,343	\$2	\$0	\$1,628	\$2,056	\$1,825
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$292	\$958	\$-1,299	\$216	\$178	\$1,999	\$2,427	\$2,236
EXPENDITURES								
Salary	\$122	\$625	\$-1,280	\$1,514	\$-2	\$1,420	\$1,356	\$1,421
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$34	\$160	\$-192	\$401	\$116	\$312	\$304	\$329
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$112	\$315	\$147	\$191	\$64	\$267	\$680	\$486
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$268	\$1,100	\$-1,325	\$2,106	\$178	\$1,999	\$2,340	\$2,236
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$268	\$1,100	\$-1,325	\$2,106	\$178	\$1,999	\$2,340	\$2,236
REVENUES LESS EXPENDITURES	\$24	\$-142	\$26	\$-1,890	\$0	\$0	\$87	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	24	24	22	22	22	16	16	15
Full-Time Positions Filled =	18	19	17	15	14		14	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Greater Miami Service Corps program participants successfully placed in employment or education.	n/a	n/a	66	102	83	100	100	100	HH3-3
Comments/Justification:									
Provide training and employment services to young adults between the ages of 18-23.		388	235	224	183	200	200	200	HH3-3
Comments/Justification: Budget and projection is based on actual and anticipated service projects. The actual number represents the number of youth served through available slots.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Post-program retention case management services to include substantial in-program, post-program and post placement services to youth in order to give the support needed to retain employment, advance and overcome barriers in their personal lives.	48	0	0	48	36	12	0	0	No	No	1	HH3-3
COMMENTS/JUSTIFICATION: Post-program placement and follow-up services to insure youth remain employed													

Activity: Head Start
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$355
General Fund Countywide	\$2,981	\$2,638	\$3,333	\$5,001	\$5,673	\$6,134	\$5,792	\$5,560
Carryover	\$0	\$21	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenues	\$0	\$1,031	\$286	\$310	\$513	\$592	\$685	\$1,351
State Grant - VPK	\$0	\$0	\$0	\$0	\$473	\$418	\$418	\$418
State Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$50,025	\$52,214	\$55,737	\$56,656	\$52,252	\$54,779	\$55,454	\$55,240
TOTAL REVENUE	\$53,006	\$55,904	\$59,356	\$61,967	\$58,911	\$61,923	\$62,349	\$62,924
EXPENDITURES								
Salary	\$15,102	\$16,773	\$17,142	\$19,121	\$18,607	\$19,673	\$19,348	\$19,458
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$180	\$90
Fringe	\$4,454	\$4,722	\$5,609	\$6,632	\$7,106	\$6,981	\$7,082	\$7,845
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17
Other Operating	\$33,143	\$34,274	\$36,605	\$36,133	\$33,104	\$35,269	\$35,221	\$35,426
Capital	\$307	\$135	\$0	\$81	\$94	\$0	\$163	\$88
TOTAL OPERATING EXPENDITURES	\$53,006	\$55,904	\$59,356	\$61,967	\$58,911	\$61,923	\$61,994	\$62,924
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$53,006	\$55,904	\$59,356	\$61,967	\$58,911	\$61,923	\$61,994	\$62,924
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$355	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	535	771	617	602	525	525	517	517
Full-Time Positions Filled =	429	462	476	464	463		472	
Part-time FTEs Budgeted =	0	11	11	3	3	3	3	3
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Head Start and Early Head Start enrollment	5,970	7,264	7,250	7,320	7371	6,528	7,394	6,528	HH3-1
Comments/Justification: Actual Enrollment is based on the number of children who have received services which counts children who have dropped from a slot and have been replaced.									
Head Start Parents Qualified for Training	n/a	n/a	5318	5318	14518	1900	14518	14518	HH3-2
Comments/Justification: Provide enhancement training and education to 1,900 parents of enrolled program children annually									
Total funded slots	6528	6528	6528	6528	6528	6528	6604	6604	HH3-1
Comments/Justification: Maintain current level of funding based on enrollment and contracted amount of slots to delegates and partnership (only educational services)									
Department Funded Slots		2884	2647	2620	2620	2620	2642	2642	HH3-1
Comments/Justification: Maintain current level of funding based on enrollment for the Department.									
Contracted funded slots		3644	3881	3902	3902	3902	3962	3962	HH3-1
Comments/Justification: Contracted amount of slots to delegates and partnership (only educational services)									
Head Start slots funded for 175 days - Department		2637	2657	2620	2620	2396	2396	2396	HH3-1
Comments/Justification:									
Head Start slots funded for 175 days - Delegates		3573	3553	3590	3590	3814	3814	3814	HH3-1
Comments/Justification:									
Early Head Start slots funded for 235 days - Department		246	230	230	230	230	246	246	HH3-1
Comments/Justification:									
Early Head Slots funded for 235 days - Delegates		72	88	88	88	88	148	148	HH3-1
Comments/Justification:									
Head Start Enrollment/children - Department		2994	2607	2945	3123	2657	2649	2649	HH3-1
Comments/Justification:									
Early Head Start Enrollment/Children - Department		387	379	382	288	230	246	246	HH3-1
Comments/Justification:									
Head Start enrollment/children - Delegates		3802	4176	3905	4248	3553	3561	3561	HH3-1
Comments/Justification:									

Early Head Start enrollment/children - Delegates		81	88	88	90	88	160	160	HH3-1
Comments/Justification:									

Activity: Self Help Programs								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$614	\$822	\$939	\$697	\$1,253	\$1,017	\$1,017	\$1,188
Carryover	\$0	\$3	\$-34	\$-12	\$67	\$257	\$302	\$95
State Grants	\$0	\$2	\$49	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$-2	\$19	\$0	\$0	\$100	\$100	\$100
Federal Grants	\$5,376	\$7,820	\$6,565	\$7,537	\$8,591	\$7,253	\$8,437	\$6,880
TOTAL REVENUE	\$5,990	\$8,645	\$7,538	\$8,222	\$9,911	\$8,627	\$9,856	\$8,263
EXPENDITURES								
Salary	\$2,039	\$2,158	\$2,352	\$2,439	\$2,534	\$2,665	\$2,644	\$2,724
Overtime Salary	\$0	\$9	\$3	\$1	\$0	\$0	\$0	\$0
Fringe	\$463	\$458	\$676	\$719	\$806	\$864	\$895	\$979
Overtime Fringe	\$0	\$1	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$3,426	\$5,979	\$4,505	\$4,980	\$6,251	\$5,098	\$6,222	\$4,560
Capital	\$0	\$74	\$14	\$16	\$18	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$5,928	\$8,679	\$7,550	\$8,155	\$9,609	\$8,627	\$9,761	\$8,263
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$5,928	\$8,679	\$7,550	\$8,155	\$9,609	\$8,627	\$9,761	\$8,263
REVENUES LESS EXPENDITURES	\$62	\$-34	\$-12	\$67	\$302	\$0	\$95	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	48	60	60	60	55	54	54	53
Full-Time Positions Filled =	47	50	50	50	51		53	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	3	3	3	3	3	3	3

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Clients served at community centers	24,500	24,400	25,108	24,863	27,575	22,006	24,000	20,450	HH2-2
Comments/Justification: The increase in customers served 06-07 is due to a one time increase in LIHEAP Budget.									
Low-income persons engaged in comprehensive self sufficiency services	1,394	3,782	3,022	1,717	2,303	2,200	2,200	2,200	HH2-2
Comments/Justification:									

Activity: Transportation								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$203	\$152	\$162	\$216	\$379	\$344	\$344	\$335
Carryover	\$0	\$0	\$0	\$-37	\$-147	\$-82	\$28	\$84
Other Revenues	\$458	\$458	\$447	\$337	\$495	\$487	\$554	\$501
TOTAL REVENUE	\$661	\$610	\$609	\$516	\$727	\$749	\$926	\$920
EXPENDITURES								
Salary	\$298	\$247	\$246	\$256	\$237	\$320	\$399	\$434
Overtime Salary	\$90	\$92	\$92	\$108	\$90	\$75	\$43	\$43
Fringe	\$92	\$88	\$95	\$100	\$100	\$140	\$164	\$199
Overtime Fringe	\$13	\$12	\$14	\$16	\$14	\$12	\$8	\$8
Other Operating	\$168	\$171	\$199	\$183	\$258	\$202	\$228	\$236
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$661	\$610	\$646	\$663	\$699	\$749	\$842	\$920
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$661	\$610	\$646	\$663	\$699	\$749	\$842	\$920
REVENUES LESS EXPENDITURES	\$0	\$0	\$-37	\$-147	\$28	\$0	\$84	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	13	13	13	13	11	11	14	14
Full-Time Positions Filled =	10	9	9	8	8		7	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
One Way Trip	4503	3752	3703	3375	3231	4205	3231	3231	HH4-4
Comments/Justification: The reduction is due to the discontinuation of non-County related trips.									
Number of Passengers	83300	70296	74880	72520	67732	80700	67732	67732	HH4-4
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Community Action Agency

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM COMMUNITY ACTION AGENCY

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer to other Departments										

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO COMMUNITY ACTION AGENCY

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Human Services	Fund Project FACE	No	\$100	\$100	\$100	\$104	\$100	\$100	\$100	\$100
Housing Agency	Single Family Rehab Program/Surtax	No	\$266	\$726	\$0	\$0	\$0	\$585	\$0	\$635
Solid Waste Management	Contractual services for youth participants	No	\$0	\$0	\$0	\$0	\$0	\$384	\$384	\$384
Solid Waste Management	Contractual services for youth participants	No	\$0	\$0	\$0	\$0	\$0	\$192	\$192	\$192
Water and Sewer	Contractual services for youth participants	No	\$0	\$0	\$0	\$0	\$0	\$192	\$192	\$192
Water and Sewer	Contractual services for youth participants	No	\$0	\$0	\$0	\$0	\$0	\$132	\$132	\$132
Public Works	Contractual services for youth participants	No	\$0	\$0	\$0	\$0	\$0	\$90	\$90	\$90
Community and Economic Development	Contractual services for youth participants	No	\$0	\$0	\$0	\$0	\$0	\$170	\$170	\$170
Total Transfer from other Departments			\$366	\$826	\$100	\$104	\$100	\$1,845	\$1,260	\$1,895

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
 Department: Community Action Agency
 (\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Community-Based Organizations	60613-60672	\$20,472	\$20,989	\$22,076	\$22,825	\$19,647	\$22,213	\$22,260	\$21,981
Contract Temporary Employee Costs	21510-21514	\$3,325	\$3,741	\$3,670	\$2,390	\$2,735	\$2,734	\$3,065	\$2,134
Food	49220-49234	\$4,447	\$3,808	\$3,734	\$4,923	\$5,109	\$4,894	\$4,975	\$5,446
Medical and Dental Services	21610	\$837	\$814	\$945	\$1,028	\$1,080	\$1,436	\$1,322	\$1,391
Professional Services	21030	\$694	\$877	\$1,162	\$1,334	\$1,174	\$1,216	\$1,377	\$961
Public Assistance Utilities	60890	\$2,146	\$4,073	\$24,462	\$3,642	\$4,822	\$3,365	\$4,412	\$3,012
Rent	25511	\$429	\$384	\$390	\$398	\$408	\$428	\$430	\$435
Security Services	22310	\$821	\$1,088	\$1,700	\$1,734	\$1,827	\$1,602	\$1,331	\$1,381
Travel Costs	31210-31215	\$86	\$185	\$125	\$80	\$67	\$101	\$127	\$117

CAPITAL FUNDED REQUESTS REVENUE SUMMARY												
(\$ in 000s)												
2007-08 Proposed Capital Budget and Multi-Year Capital Plan												
DEPARTMENT:			Community Action Agency									
			2006-07	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
County Bonds/Debt												
	Building Better Communities GOB Program		110	3,550	0	595	2,855	0	0	0	0	7,000
	Total:		110	3,550	0	595	2,855	0	0	0	0	7,000
Federal Government												
	CDBG Reimbursement		0	1,000	0	0	0	0	0	0	0	1,000
	US HUD - Urban Initiatives Grant		0	1,573	0	0	0	0	0	0	0	1,573
	Total:		0	2,573	0	0	0	0	0	0	0	2,573
Other County Sources												
	Capital Outlay Reserve		1,667	6,552	2,959	0	0	0	0	0	0	9,511
	Total:		1,667	6,552	2,959	0	0	0	0	0	0	9,511
	Department Total:		1,777	12,675	2,959	595	2,855	0	0	0	0	19,084

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2007-08 Proposed Capital Budget and Multi-Year Capital Plan										
Health and Human Services										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Facility Improvements										
40-YEAR BUILDING RECERTIFICATION-PERRINE MEALS FOR THE ELDERLY SITE	0	0	85	0	0	0	0	0		85
BETHUNE ENRICHMENT CENTER RENOVATIONS AND REHABILITATION	580	0	0	0	0	0	0	0		580
COLONEL ZUBKOFF AND IVES DAIRY COMPREHENSIVE CENTER IMPROVEMENTS	100	0	0	0	0	0	0	0		100
FLORIDA MEMORIAL HEAD START CENTER RENOVATION AND IMPROVEMENT	11	149	0	0	0	0	0	0		160
HEAD START FACILITIES INFRASTRUCTURE ENHANCEMENT PROJECT	869	0	0	0	0	0	0	0		869
ISAAC A. WITHERS ENRICHMENT CENTER RENOVATIONS AND IMPROVEMENTS	260	0	0	0	0	0	0	0		260
New Head Start Facilities										
INTERNATIONAL MALL REGIONAL HEAD START CENTER	144	3,787	0	0	0	0	0	0		3,931
MIAMI GARDENS NEIGHBORHOOD SERVICE CENTER AND HEAD START FACILITY	1,440	1,587	0	0	0	0	0	0		3,027
NORTH MIAMI-DADE NEW REGIONAL HEAD START CENTER	405	3,526	0	0	0	0	0	0		3,931
REGIONAL HEAD START CENTER (ARCOLA LAKE)	2,450	0	595	2,855	0	0	0	0		5,900
Other										
HEAD START'S SECURITY MONITORING SYSTEM	0	168	0	0	0	0	0	0		168
Enabling Strategies										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Computer and Systems Automation										
LOCAL AREA NETWORK UPGRADE	0	7	0	0	0	0	0	0		7
Computer Equipment										
COMPUTER EQUIPMENT REPLACEMENT	0	51	0	0	0	0	0	0		51
Improvements to County Processes										
LOCAL AREA NETWORK IMPLEMENTATION	0	15	0	0	0	0	0	0		15
Department Total:	6,259	9,290	680	2,855	0	0	0	0		19,084

Consumer Services

CONSUMER SERVICES DEPARTMENT

Functional Table of Organization

Department Totals
2006-2007 2007-2008
126 FTE 130 FTE
1.55 Part-Time FTE 3,224 PTH

Consumer Services Department
Number of Budgeted Positions 126
Number of Vacancies 7
Value of Vacancies \$315,077

DIRECTOR'S OFFICE

06-07 07-08
14 FTE 14 FTE

- Department operations coordination, direction, and overall leadership
- Policy formulation and review
- Financial management, purchasing, and human resources coordination
- Departmental budget, strategic planning and performance management analysis coordination
- Consumer advocacy via pursuit of fraud cases, consumer education and outreach, litigation intercession, and regulation development
- Information technology systems support, public information request

COOPERATIVE EXTENSION

06-07 07-08
23 FTE 25 FTE
0.75 0.75

- Educational programs in commercial agriculture, home gardening, marine science, resource management, food and nutrition, consumer and family science, family health, entrepreneurship, and 4-H youth opportunities
- Weather monitoring service for commercial agriculture and post-disaster agricultural damage assessments

PASSENGER TRANSPORTATION REGULATION

06-07 07-08
52 FTE 52 FTE
0.80 0.80

- Regulation of for-hire industry and public/private ambulance providers
- For-hire and private school buses vehicle inspection
- Management of chauffeur training program
- Investigation of consumer complaints; case preparation for suspension/revocation action; seizure and impound of illegal vehicles; citation issuance; certification issuance; registration and permitting; performance of field inspections;

CONSUMER PROTECTION

06-07 07-08
37 FTE 39 FTE

- Regulation and License of locksmith, towing, moving, motor vehicle, vehicle immobilization, motor vehicle title loan, and water remeeting industry
- General business practice code compliances on gasoline price signs, misleading advertising, misrepresentation, pricing, non-consent towing rates, car rental laws, self service tobacco sales, and other consumer laws
- Mediation of consumer complaints using State of Florida Supreme Court mediators consumer reimbursement pursuit
- Administration, oversight, and regulation of cable TV companies; registration of telecommunication providers

CONSUMER SERVICES DEPARTMENT

Departmental Table of Organization

Department Totals
2006-2007 2007-2008
126 FTE 130 FTE

06-07	DIRECTOR'S OFFICE	07-08
1	CSD Director	1
1	CSD Deputy Director	1
1	Senior Executive Secretary	1
1	Executive Secretary	1
1	Consumer Advocate	1
1	Consumer Services Legal Advisor	1
1	Manager, Personnel & Administration	1
1	Sr. Systems Analyst	1
1	Special Projects Administrator 1	1
1	Consumer Services Collections Supervisor	1
1	Public Relations & Outreach Specialist	1
1	Administrative Officer 1	1
1	Consumer Services Collections Clerk	1
1	Consumer Services Customer Clerk	1
14		14

06-07	COOPERATIVE EXTENSION	07-08
1	Division Director	1
1	Senior Executive Secretary	1
4	Office Support Spec. 2	4
1	Office Support Spec. 3	1
1	Biologist 1	1
0	Urban Hort. Program Asst.	2
1	Agricultural Dev. Agent	1
7	Agricultural Agent 1	7
2	Agricultural Agent 2	2
5	Ext. Home Econ. Agent 1	5
23		25

06-07	CONSUMER PROTECTION	07-08
1	Division Director	1
1	Cable/Telecommunications Lic. Admin.	1
1	Cable/Telecommunications Enf. Officer	1
1	Administrative Secretary	1
1	Administrative Officer 3	1
1	Mediation Services Supervisor	1
6	C. P. Investigative Analyst	6
1	C. P. Enforcement Supervisor	2
9	C. P. Enforcement Officer	9
6	C. P. Licensing Clerk	6
6	MVR Enforcement Officer	6
1	Clerk 4	1
1	Clerk 2	1
1	Office Support Specialist 2	2
37		39

06-07	PASSENGER TRANSPORTATION REGULATION	07-08
1	Division Director	1
2	Special Projects Admin. 2	1
0	Administrative Officer 3	1
1	Administrative Officer 2	1
1	Administrative Officer 1	1
1	Training Specialist 3	1
2	Training Specialist 2	2
1	Administrative Secretary	1
2	Secretary	2
5	Pass. Trans. Vehicle Inspectors	5
1	Pass. Trans. Vehicle Ins. Manager	1
3	Consumer Services Lic. Clerk	3
23	Pass. Trans. Enf. Officer 1	23
3	Pass. Trans. Enf. Officer 2	0
0	Consumer Svcs. Enf. Officer	3
4	Clerk 4	4
1	Clerk 2	1
1	Data Entry Specialist	1
52		52

Consumer Services

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Economic Development And Enabling Strategies And Health and Human Services

Desired Outcome	Highlights	Performance Impact
ED2-3: Better informed clients served by various assistance programs	Continue to offer monthly Small Claims Court Clinics and expand the audience by offering quarterly clinics in Spanish	Publicize and market clinics to increase attendance at 17 clinics conducted annually
ED2-3: Better informed clients served by various assistance programs	Maintain a Speakers Bureau to educate consumers of their rights regarding consumer issues by reaching out to schools, homeowner associations, organizations, and community development corporations	Extend availability of consumer information to various organizations and groups by increasing activities from two to three per month
ED3-1: Organizations empowered with the technical and management capacity to succeed (priority outcome)	Continue to offer educational programs to marine clients, plus nursery, fruit, and vegetable growers	Continue to improve client skills and provide for adoption of good management practices, as reflected in client ratings increasing to four or higher on a scale of one to five
ED3-1: Organizations empowered with the technical and management capacity to succeed (priority outcome)	Acquire a Mid-Size 4X4 Wheel Drive Extended Cab Pickup (\$27,000) with funding from the Capital Outlay Reserve (COR)	Conduct agricultural field trials and demonstrations; and conduct agricultural damage evaluations within 24 hours of an emergency event
ED4-2: Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County (priority outcome)	Add one Motor Vehicle Repair Enforcement Officer position to increase capabilities to monitor and perform code compliance of motor vehicle repair ordinances and reduce number of repeat violations (\$54,000)	Increase the number of code compliance inspections to 525 per month in FY 2006-07 from 420 per month in FY 2005-06
ED4-2: Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County (priority outcome)	Enhance the Consumer Services website to include on-line complaint and application forms, links to code provisions, lists of for-hire companies, training schedules, and other enhancements	Enable consumers to retrieve consumer information and file complaints on-line; enable regulated businesses to download applications and obtain information relating to licensing obligations, thereby increasing number of website hits to 65,000 in FY 2006-07 from 60,000 in FY 2005-06
ED4-2: Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County (priority outcome)	Continue to reduce waiting time at the for-hire vehicle inspection station by reviewing staffing and station hours	Reduce average wait time in FY 2006-07 to 40 minutes from 60 minutes in FY 2005-06

ES1-1: Clearly-defined performance expectations and standards (priority outcome)	Increase staff support with the addition of a Budget Coordinator position (\$80,000)	Improve departmental efficiencies and ensure effective budgeting by developing helpful forecasting reports
ES1-1: Clearly-defined performance expectations and standards (priority outcome)	Increase monitoring compliance of consumer protection codes by adding two Consumer Protection Enforcement Officers (\$144,000)	Increase code compliance inspections to 1,250 per month in FY 2006-07 from 750 per month in FY 2005-06
HH4-2: Increased access to full continuum of support services for people with disabilities	Continue wheelchair accessible taxicabs	Issue 11 medallions in FY 2006-07 for a total of 65 to achieve mandated goal to have three percent of Miami-Dade County's taxicab fleet wheelchair accessible

Department: Consumer Services

(\$ in 000s)

Department-wide Issues

- 1 Consolidate Consumer Services Department in the budget ordinance.
- 2 State legislation will eliminate local cable franchising which governs Cable TV providers. Capital monies used to support PEG (\$405,000), free cable installation and services provided to schools, libraries, and government agencies (\$1,245M), and in-kind of one Access channel (\$1.9M) are at risk. The CSD dedicates two (2) individuals to full-time franchise enforcement and monitoring.
- 3 State legislative bill may preempt local regulations of Movers. If bill passes, budgetary impact will be 78k for FY 2007-08. In addition to handling complaint investigations, Moving companies are inspected on an annual basis. Fines and fees collected are used to pay for a portion of a Licensing Clerk (approximately \$18,000) and Enforcement Officer's (approximately \$60,000) salary.
- 4 \$705,000 per year of revenue loss is anticipated in FY 2007-08 if no taxi lottery takes place. Final lottery occurred in FY 2006-07 unless Code is amended. Two additional annual lotteries of 31 medallions each have been proposed by the TAG.
- 5 The Cooperative Extension division is expecting funding from Solid Waste Dept. to increase from \$18,000 to \$27,000. If this requested revenue is not received, the department may request assistance from the general fund. WASD has increased funding for Florida Yards & Neighborhood from \$27,000 to \$160,000. Funds will be used for the Water Use Efficiency Program and the Landscape & Irrigation Evaluations Project.
- 6 Retirement payout for Consumer Services Division Director (\$143,000) and health insurance of \$10,000 annually.
- 7 Budgeted support from Seaport (\$50k) to assist with For-hire vehicle control. Department would like support to increase to \$100k.

Passenger Transportation Regulatory Division Issues

- 1 \$705k per year of revenue loss is anticipated in FY 2007-08 if no taxi lottery takes place. Final lottery occurred in FY 2006-07 unless Code is amended. Two additional annual lotteries of 31 medallions each have been proposed by the TAG. Taxi use study will be concluded in second quarter of FY 2006-07 with findings presented to the Board of County Commissioners in first quarter of FY 2007-08.
- 2 The introduction of any pre-emption bill regulating taxi or other for-hire vehicles in the State Legislation during their session may have a fiscal/regulatory impact on the entire Division/Department.
- 3 Revenues assumes receipt of \$100,000 from Seaport.
- 4 Miami-Dade Transit is expected to fund a portion (\$28,000) of one part-time employee's salary. Miami-Dade transit has been invoiced.

Administration Issues

- 1 Collections support staff needed to provide 100% effort to PTRD activities (PATC #7)

Cooperative Extension Division Issues

- 1 An Administrative Officer is needed because Cooperative Extension has no administrative support personnel; enhancement sought in FY 2007-08 budget (\$64,000).
- 2 The division is expecting funding from Solid Waste Dept. to increase from \$18,000 to \$27,000, a WASD funding of \$187,000, and funding from DERM of \$92,000. If these requested revenues are not received, the department may request assistance from the general fund.
- 3 The John D. Campbell Agricultural Center is a GSA maintained facility. All charges for running the facility are paid by GSA except for county waste collection (\$2,000). This is a charge that should be the responsibility of GSA.
- 4 An overage for Two Urban Hort. Prog. Assistants for the Florida Yards & Neighborhood Program was approved in 2006-07. The positions are stated to be filled 04/09/2007. Salary and fringe for 2006-07 will be (\$48,314), and for 2007-08 (\$88,463).
- 5 An Urban Service Center is needed to consolidate two existing offices and provide a training facility. Five professional staff, 13 para-professional staff, two clerical staff, and possible additional staff would be housed in this facility. Seeking funding from CORF in the Capital budget.

Consumer Protection Division - General Issues

- 1 Consumer Protection Division Director is retiring in November, 2007. General Fund request includes a payout of \$143,000 and an overlap for a new Director (\$19,000).
- 2 Federal and State cable telecommunications legislation seeks to preempt local regulatory authority. The proposed bill mandates local government to handle cable complaints until 2009.
- 3 FY 07/08 General Fund includes a prorata share of building rental costs accessed to the Consumer Protection Division (\$34,400). FY 07/08 General Fund contribution to the Director's Office is \$172,600.

Consumer Protection Division - Regulatory Issues

- 1 Monitoring State legislation for bills that could preempt the County from regulating Moving and/or Towing companies. Moving contributes to \$78K in revenues, while Towing contributes to \$335K in revenues.
- 2 Two overage positions to include an Enforcement Officer for Towing and an OSS II, were approved in FY 06/07 and are budgeted as full time in

FY 07/08.

Consumer Protection - Cable TV Access Programming Issues

- 1 State legislation has been filed that will eliminate local cable franchising which governs contractual obligations, Capital contributions, and cable in-kind services. If the legislation passes, the County may lose approximately \$1,650,000 annually.
- 2 FY 07/08 is the last year of two one-year options to renew the Cable Television Access Project (Cable TAP) contract with Miami-Dade College. Staff will commence negotiations FY 7/8 to extend Cable TAP beyond FY 7/8.
- 3 Capital Contributions provided by the cable operators in FY 2007-08 is estimated at \$405,000, of which \$15,000 is budgeted for Cable TAP capital equipment and \$390,000 budgeted for MDTV.

Administration Issues

- 1 Specialized Network Manager (\$77k) needed to maintain network equipment, provide technical assistance and to support anticipated increase in IT due to implementation of new database. \$30k SLA with ETSD to be discontinued in FY 2007-08 if PATC #5 is approved.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Consumer Services									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	Carryover	\$223	\$550	\$581	\$94	\$92	\$305	\$751	\$473
CW	Code Fines / Lien Collections	\$0	\$0	\$0	\$46	\$0	\$0	\$0	\$0
CW	General Fund Countywide	\$2,350	\$2,030	\$1,819	\$1,504	\$2,156	\$2,507	\$2,507	\$2,709
CW	Interest Earnings	\$0	\$0	\$0	\$4	\$26	\$0	\$11	\$0
CW	Other	\$0	\$0	\$0	\$0	\$154	\$0	\$0	\$0
PROP	Carryover	\$1,213	\$939	\$1,285	\$1,334	\$1,413	\$1,430	\$1,770	\$1,787
PROP	Code Fines / Lien Collections	\$881	\$952	\$755	\$869	\$951	\$756	\$861	\$826
PROP	Fees and Charges	\$4,457	\$4,915	\$5,263	\$6,008	\$6,265	\$6,365	\$6,812	\$6,432
PROP	Local Business Tax Receipt	\$0	\$471	\$471	\$471	\$471	\$471	\$471	\$471
PROP	Other Revenues	\$0	\$0	\$0	\$0	\$230	\$0	\$0	\$0
INTERTRNF	Transfer From Other Funds	\$829	\$220	\$494	\$146	\$164	\$355	\$355	\$261
TOTAL REVENUE		\$9,953	\$10,077	\$10,668	\$10,476	\$11,922	\$12,189	\$13,538	\$12,959
EXPENDITURES									
	Salary	\$5,308	\$4,582	\$4,950	\$5,678	\$5,872	\$6,543	\$6,576	\$7,340
	Overtime Salary	\$24	\$37	\$58	\$75	\$66	\$71	\$78	\$83
	Fringe	\$1,222	\$961	\$1,297	\$1,499	\$1,698	\$1,991	\$1,971	\$2,280
	Overtime Fringe	\$8	\$12	\$18	\$25	\$19	\$22	\$14	\$14
	Other Operating	\$2,510	\$3,375	\$3,579	\$1,673	\$1,778	\$3,510	\$2,570	\$3,183
	Capital	\$44	\$50	\$281	\$21	\$52	\$52	\$69	\$59
TOTAL OPERATING EXPENDITURES		\$9,116	\$9,017	\$10,183	\$8,971	\$9,485	\$12,189	\$11,278	\$12,959
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

EXPENDITURES								
TOTAL EXPENDITURES	\$9,116	\$9,017	\$10,183	\$8,971	\$9,485	\$12,189	\$11,278	\$12,959
REVENUES LESS EXPENDITURES	\$837	\$1,060	\$485	\$1,505	\$2,437	\$0	\$2,260	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	122	122	124	122	122	126	130	130
Full-Time Positions Filled =	116	117	120	116	0		128	0
Part-time FTEs Budgeted =	0.95	0.95	0.95	0.75	0.75	1.55	1.55	1.55
Temporary FTEs Budgeted =	1	1	1	0.25	0	0	0	0

Activity: Administration								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$209	\$208	\$200	\$224	\$407	\$673	\$673	\$671
Carryover	\$44	\$50	\$41	\$168	\$91	\$25	\$33	\$99
Fees and Charges	\$17	\$19	\$15	\$13	\$11	\$5	\$5	\$5
TOTAL REVENUE	\$270	\$277	\$256	\$405	\$509	\$703	\$711	\$775
EXPENDITURES								
Salary	\$634	\$757	\$745	\$899	\$960	\$1,134	\$1,060	\$1,184
Overtime Salary	\$0	\$1	\$7	\$9	\$4	\$0	\$3	\$0
Fringe	\$154	\$203	\$174	\$208	\$258	\$299	\$287	\$331
Overtime Fringe	\$0	\$0	\$2	\$3	\$1	\$0	\$1	\$0
Other Operating	\$83	\$78	\$96	\$62	\$110	\$129	\$119	\$119
Capital	\$1	\$3	\$6	\$0	\$10	\$8	\$9	\$8
TOTAL OPERATING EXPENDITURES	\$872	\$1,042	\$1,030	\$1,181	\$1,343	\$1,570	\$1,479	\$1,642
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$872	\$1,042	\$1,030	\$1,181	\$1,343	\$1,570	\$1,479	\$1,642
REVENUES LESS EXPENDITURES	\$-602	\$-765	\$-774	\$-776	\$-834	\$-867	\$-768	\$-867

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	12	12	12	12	12	14	14	14
Full-Time Positions Filled =	12	12	12	10			14	
Part-time FTEs Budgeted =	0.2	0.2	0.2	0	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Collection files acted on within 10 days of receipt (Goal => 90%)	N/A	84%	51%	83%	99	90%	95%	90%	ES1-1
Comments/Justification: Collections unit response time.									
Collection files that receive follow-up actions within 60 days (Goal =>90%)	N/A	51%	70%	99%	92%	<=90%	<=90%	<=90%	ES1-1
Comments/Justification: Collections unit to collect departmental bad debt.									
Consumer education programs conducted, community events attended, and press releases issued (FY 06/07 Goal revised = 400)	85	89	101	122	411	400	450	450	ED2-3
Comments/Justification: Increased focus on community outreach.									
Unique visitor website hits (FY 06/07 Goal=65,000)	N/A	35,000	55,646	62,568	72915	65000	70,000	80,000	NU2-2
Comments/Justification: Increase visits due to the addition of online forms.									
Customer satisfaction at small claim court clinics (Goal = 4 out of 5 rating)	N/A	N/A	N/A	4.9	4.9	>=4	4.9	>=4	ED2-3
Comments/Justification: Survey results at completion of small claim court clinics.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Consumer Services Collections Clerk	48	0	0	48	27	9	10	2	No	No	1	ES1-1
COMMENTS/JUSTIFICATION: Addition of a Collections Clerk will allow full time dedication to regulated industry collections and increase collections 25% (\$25k monthly).													
1	Network Manager	77	0	0	77	52	13	10	2	No	No	1	ES1-1
COMMENTS/JUSTIFICATION: Implementation of a new enterprise database in FY 7/8 will increase computers and users by 100% (from 45 to 90). Position is necessary for departmental IT support.													
2	Consumer Protection Investigative Analyst	63	0	0	63	39	11	11	2	No	No	1	NU4-3
COMMENTS/JUSTIFICATION: Position will be dedicated to the Consumer Advocate and will investigate/testify in deceptive trade practices cases which will result in an increase in cases settled or won on behalf of consumers. Position will reduce reliance on CPD resources.													

Activity: Consumer Protection - Cable TV Access Programming								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$223	\$550	\$581	\$94	\$92	\$305	\$751	\$473
Code Fines / Lien Collections	\$0	\$0	\$0	\$46	\$0	\$0	\$0	\$0
General Fund Countywide	\$1,171	\$855	\$642	\$363	\$414	\$189	\$189	\$16
Interest Earnings	\$0	\$0	\$0	\$4	\$26	\$0	\$11	\$0
Other	\$0	\$0	\$0	\$0	\$154	\$0	\$0	\$0
Other Revenues	\$0	\$0	\$0	\$0	\$230	\$0	\$0	\$0
Transfer From Other Funds	\$0	\$0	\$0	\$43	\$0	\$195	\$195	\$15
TOTAL REVENUE	\$1,394	\$1,405	\$1,223	\$550	\$916	\$689	\$1,146	\$504
EXPENDITURES								
Salary	\$228	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$39	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$577	\$824	\$882	\$458	\$249	\$689	\$673	\$504
Capital	\$0	\$0	\$248	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$844	\$824	\$1,130	\$458	\$249	\$689	\$673	\$504
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$844	\$824	\$1,130	\$458	\$249	\$689	\$673	\$504
REVENUES LESS EXPENDITURES	\$550	\$581	\$93	\$92	\$667	\$0	\$473	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	3	0	0	0	0	0	0	0
Full-Time Positions Filled =	3	0	0	0	0		0	0
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Complete 40 hours of original Cable TAP Community programming per month.	N/A	N/A	40	40	40	40	40	40	ES1-1
Comments/Justification: Performed by Miami-Dade College pursuant to contract.									

Activity: Consumer Protection Division - General								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$199	\$234	\$98	\$439	\$607	\$607	\$943
Carryover	\$0	\$417	\$311	\$538	\$209	\$132	\$213	\$110
Code Fines / Lien Collections	\$0	\$30	\$117	\$121	\$122	\$94	\$102	\$102
Fees and Charges	\$0	\$16	\$13	\$5	\$6	\$17	\$22	\$21
Local Business Tax Receipt	\$0	\$471	\$471	\$471	\$471	\$471	\$471	\$471
Transfer From Other Funds	\$0	\$0	\$279	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$0	\$1,133	\$1,425	\$1,233	\$1,247	\$1,321	\$1,415	\$1,647
EXPENDITURES								
Salary	\$0	\$554	\$578	\$658	\$646	\$796	\$782	\$986
Overtime Salary	\$0	\$0	\$0	\$2	\$2	\$2	\$2	\$2
Fringe	\$0	\$50	\$159	\$164	\$194	\$259	\$234	\$301
Overtime Fringe	\$0	\$0	\$0	\$1	\$0	\$0	\$0	\$0
Other Operating	\$0	\$217	\$145	\$69	\$107	\$176	\$194	\$176
Capital	\$0	\$1	\$5	\$4	\$9	\$12	\$17	\$9
TOTAL OPERATING EXPENDITURES	\$0	\$822	\$887	\$898	\$958	\$1,245	\$1,229	\$1,474
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$822	\$887	\$898	\$958	\$1,245	\$1,229	\$1,474
REVENUES LESS EXPENDITURES	\$0	\$311	\$538	\$335	\$289	\$76	\$186	\$173

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	17	17	15	14	16	16	17
Full-Time Positions Filled =	0	17	17	15			16	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of all customer complaint and inquiry calls answered within 30 seconds	86%	86%	90%	90%	85%	90%	85%	90%	NU2-3
Comments/Justification: Projection due to two vacancies, accounting for 1/3 Mediation Center staff.									
Average number of days to close consumer complaints	N/A	N/A	25	26	34	30	34	30	NU2-3
Comments/Justification: Projection due to two vacancies, accounting for 1/3 Mediation Center staff.									
Satisfaction rating for customer service from consumers who file complaints.	N/A	N/A	N/A	N/A	4.3	>=4	4.3	>=4	NU2-3
Comments/Justification: Follow-up with consumers who file complaints with the Mediation Center									
Consumer refunds obtained	N/A	N/A	N/A	\$660,000	\$643,000	N/A	\$668,000	N/A	NU2-3
Comments/Justification: Projection based on average of past 9 quarters.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Two additional Consumer Protection Enforcements Officers.	155	0	0	155	70	20	62	3	Yes	No	2	ES1-2
COMMENTS/JUSTIFICATION:Increases Code compliance inspections from 1,250 to 1,750 per month.													

Activity: Consumer Protection Division - Regulatory**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$970	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover	\$417	\$267	\$317	\$345	\$626	\$611	\$762	\$577
Code Fines / Lien Collections	\$452	\$277	\$188	\$293	\$308	\$255	\$273	\$269
Fees and Charges	\$1,059	\$1,415	\$1,793	\$1,941	\$1,820	\$1,692	\$1,863	\$1,763
TOTAL REVENUE	\$2,898	\$1,959	\$2,298	\$2,579	\$2,754	\$2,558	\$2,898	\$2,609
EXPENDITURES								
Salary	\$1,451	\$709	\$715	\$1,037	\$1,046	\$1,126	\$1,182	\$1,267
Overtime Salary	\$3	\$3	\$22	\$22	\$1	\$2	\$3	\$10
Fringe	\$352	\$137	\$190	\$299	\$304	\$359	\$372	\$435
Overtime Fringe	\$1	\$1	\$7	\$7	\$0	\$0	\$0	\$1
Other Operating	\$389	\$788	\$1,010	\$292	\$291	\$719	\$409	\$628
Capital	\$18	\$4	\$9	\$1	\$5	\$7	\$10	\$20
TOTAL OPERATING EXPENDITURES	\$2,214	\$1,642	\$1,953	\$1,658	\$1,647	\$2,213	\$1,976	\$2,361
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,214	\$1,642	\$1,953	\$1,658	\$1,647	\$2,213	\$1,976	\$2,361
REVENUES LESS EXPENDITURES	\$684	\$317	\$345	\$921	\$1,107	\$345	\$922	\$248

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	30	16	18	19	21	21	23	22
Full-Time Positions Filled =	30	16	18	19			23	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Business satisfaction rating for customer service during inspections	N/A	N/A	N/A	N/A	4.9	>=4	4.8	>=4	NU4-3
Comments/Justification: Follow-up with regulated business owners/managers whose business were inspected									
Satisfaction rating for customer service from license renewal applications	N/A	N/A	N/A	N/A	4.8	>=4	4.7	>=4	ED4-2
Comments/Justification: Follow-up with regulated business owners/managers who submitted renewal applications									
Percent of compliance inspections within 10 days of request from Licensing	N/A	N/A	90%	97%	97%	90%	90%	90%	ES1-1
Comments/Justification: To ensure that tow trucks and new motor vehicle repair shops are inspected within a reasonable amount of time									
Percent of all unlicensed motor vehicle repair, locksmith, moving, and towing businesses re-inspected within 20 days of warning	N/A	89%	98%	94%	100	95%	95%	95%	NU4-3
Comments/Justification: To ensure that unlicensed regulated businesses come into compliance									
Percent of renewal licenses processed and issued within 14 calendar days following receipt of completed application	N/A	N/A	N/A	N/A	80%	90%	85%	90%	ED4-2
Comments/Justification: To ensure that licenses and registrations are issued within a reasonable amount of time upon receipt of a completed application									
Percent of consumer complaint inspections completed within 10 days	N/A	N/A	90%	90%	98%	95%	95%	95%	ES1-1
Comments/Justification: To ensure that consumer complaints are investigated within a reasonable amount of time									

Activity: Cooperative Extension Division								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$768	\$743	\$819	\$896	\$1,038	\$1,038	\$1,079
Carryover	\$71	\$17	\$83	\$94	\$38	\$5	\$0	\$54
Transfer From Other Funds	\$779	\$170	\$165	\$103	\$110	\$110	\$110	\$146
TOTAL REVENUE	\$850	\$955	\$991	\$1,016	\$1,044	\$1,153	\$1,148	\$1,279
EXPENDITURES								
Salary	\$558	\$572	\$615	\$665	\$702	\$754	\$758	\$862
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fringe	\$109	\$113	\$137	\$149	\$172	\$185	\$188	\$253
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$166	\$166	\$139	\$163	\$160	\$200	\$131	\$155
Capital	\$0	\$21	\$6	\$1	\$10	\$14	\$17	\$9
TOTAL OPERATING EXPENDITURES	\$833	\$872	\$897	\$978	\$1,044	\$1,153	\$1,094	\$1,279
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$833	\$872	\$897	\$978	\$1,044	\$1,153	\$1,094	\$1,279
REVENUES LESS EXPENDITURES	\$17	\$83	\$94	\$38	\$0	\$0	\$54	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	24	24	24	24	23	23	25	25
Full-Time Positions Filled =	22	22	23	23			25	
Part-time FTEs Budgeted =	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
# of participants attending educational programs for youth and volunteers about leadership and life skills.	N/A	N/A	N/A	N/A	N/A	2,800	2,800	2,800	HH3-3
Comments/Justification: Enrollment during the course of the year.									
# of participants attending educational programs for residents (including low-income) about food safety, nutrition, health and food purchasing decisions.	N/A	N/A	N/A	N/A	N/A	14,000	14,000	14,000	HH4-1
Comments/Justification: Enrollment during the course of the year.									
# of participants attending educational programs for residents, the marine industry, agricultural, commercial, and public sector employees about appropriate plant selection and maintenance, resource management, and using pesticides safely.	N/A	N/A	N/A	N/A	N/A	3,160	3,160	3,160	NU3-1
Comments/Justification: Enrollment during the course of the year.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Administrative Officer 3	64	0	0	64	46	12	5	1	No	No	1	ED4-2
COMMENTS/JUSTIFICATION: Division Director does not have an administrative person to perform administrative tasks such as budget preparation, Active Strategy reporting, etc.													
2	Tree Trimmer Training Program	13	0	0	13	0	0	8	5	No	No	0	NU5-1
COMMENTS/JUSTIFICATION: The program would support several initiatives in corrective pruning training. It supports the Street Tree Master Plan Initiative, Community Image Task Force Initiative, etc.													
3	Ag Center Auditorium Closets & Conference Room Storage	65	0	0	65	0	0	65	0	No	No	0	NU3-1
COMMENTS/JUSTIFICATION: There is a need for enhanced storage for chairs, folding tables, displays, etc. A lockable counter top/cabinet for secure storage of supplies.													

Activity: Passenger Transportation Regulatory Division**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$681	\$188	\$533	\$189	\$449	\$657	\$762	\$947
Code Fines / Lien Collections	\$429	\$645	\$450	\$455	\$521	\$407	\$486	\$455
Fees and Charges	\$3,381	\$3,465	\$3,442	\$4,049	\$4,428	\$4,651	\$4,922	\$4,643
Transfer From Other Funds	\$50	\$50	\$50	\$0	\$54	\$50	\$50	\$100
TOTAL REVENUE	\$4,541	\$4,348	\$4,475	\$4,693	\$5,452	\$5,765	\$6,220	\$6,145
EXPENDITURES								
Salary	\$2,437	\$1,990	\$2,297	\$2,419	\$2,518	\$2,733	\$2,794	\$3,041
Overtime Salary	\$21	\$33	\$29	\$42	\$59	\$67	\$70	\$71
Fringe	\$568	\$458	\$637	\$679	\$770	\$889	\$890	\$960
Overtime Fringe	\$7	\$11	\$9	\$14	\$18	\$22	\$13	\$13
Other Operating	\$1,295	\$1,302	\$1,307	\$629	\$861	\$1,597	\$1,044	\$1,601
Capital	\$25	\$21	\$7	\$15	\$18	\$11	\$16	\$13
TOTAL OPERATING EXPENDITURES	\$4,353	\$3,815	\$4,286	\$3,798	\$4,244	\$5,319	\$4,827	\$5,699
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,353	\$3,815	\$4,286	\$3,798	\$4,244	\$5,319	\$4,827	\$5,699
REVENUES LESS EXPENDITURES	\$188	\$533	\$189	\$895	\$1,208	\$446	\$1,393	\$446

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	53	53	53	52	52	52	52	52
Full-Time Positions Filled =	49	50	50	49			50	
Part-time FTEs Budgeted =	0	0	0	0	0	0.8	0.8	0.8
Temporary FTEs Budgeted =	1	1	1	0.25	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Continue to reduce waiting time at the for-hire vehicle inspection station	N/A	N/A	<90	50	27	<25	<25	<25	ED4-2
Comments/Justification: During the last two years the Division has considerably reduced the waiting time at the inspection station by creating an express reinspection lane and the increase of the inspection staff from 3 to 4 inspectors.									
Percent of chauffeur applicants appointed to training class within 30 days of application	N/A	100	100	100	100	95	95	95	ED4-2
Comments/Justification: All new for-hire chauffeurs must attend training. All renewal chauffeurs with the exception of school bus drivers must attend training every two years. The goal is to schedule most drivers within 30 days of application									
Average number of for-hire vehicle and chauffeur contacts per enforcement officer per day	N/A	20	26	24	28	26	26	26	ES1-1
Comments/Justification: Enf. officers conduct field inspections to ensure that drivers and vehicles meet Code requirements including esthetics and safety related items.									
Number of wheelchair accessible taxicab licenses issued and placed into service	N/A	N/A	20	37	54	65	65	65	HH4-2
Comments/Justification: Goal is 3% of total taxi fleet in 2006.									
Number of for-hire training days	N/A	N/A	N/A	N/A	N/A	N/A	239	239	ED4-2
Comments/Justification: This includes the total number of training days offered to for-hire chauffeurs. New taxi drivers attend a six-day course, new limo drivers attend a two-day course and all renewal drivers attend a one-day class									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Consumer Services

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM CONSUMER SERVICES

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$10	\$11	\$11	\$0	\$11	\$0	\$11
Communications	Communications Department - Promotional Spots Program	No	\$0	\$40	\$40	\$40	\$40	\$40	\$40	\$0
Capital Outlay Reserve	Capital Outlay Reserve - Reserve for MDTV capital purchases	No	\$224	\$396	\$397	\$397	\$324	\$210	\$210	\$390
Total Transfer to other Departments			\$224	\$446	\$448	\$448	\$364	\$261	\$250	\$401

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO CONSUMER SERVICES

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Seaport	For-Hire Enforcement and Starter Service	No	\$50	\$50	\$50	\$0	\$54	\$50	\$50	\$100
Solid Waste Management	Florida Yards and Neighborhoods Program	No	\$0	\$25	\$18	\$18	\$18	\$18	\$18	\$27
Environmental Resources Management	Florida Yards and Neighborhoods Program; environmental education	No	\$95	\$120	\$78	\$85	\$92	\$92	\$92	\$92
Water and Sewer	Florida Yards and Neighborhoods Program	No	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$187
Transit	To cover a portion of the salary of part-time trainer for the STS program	No	\$0	\$0	\$0	\$0	\$7	\$28	\$28	\$30
Total Transfer from other Departments			\$145	\$195	\$146	\$103	\$171	\$188	\$188	\$436

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Consumer Services

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Contract Temporary Employee Costs	21511	\$57	\$21	\$34	\$12	\$12	\$0	\$0	\$0
Cable TAP Contract	22430	\$577	\$824	\$552	\$496	\$466	\$689	\$673	\$504
Rent	25190	\$237	\$236	\$233	\$235	\$221	\$231	\$231	\$231
311 Support	26110				\$29	\$0	\$0	\$0	\$0
Travel Costs	31210/31220/31215	\$30	\$9	\$11	\$14	\$12	\$16	\$17	\$24

CAPITAL FUNDED REQUESTS REVENUE SUMMARY												
(\$ in 000s)												
2007-08 Proposed Capital Budget and Multi-Year Capital Plan												
DEPARTMENT:				Consumer Services								
		2006-07	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Other County Sources												
	Capital Outlay Reserve	0	0	8,487	0	12	0	0	0	0		8,499
	Total:	0	0	8,487	0	12	0	0	0	0		8,499
	Department Total:	0	0	8,487	0	12	0	0	0	0		8,499

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2007-08 Proposed Capital Budget and Multi-Year Capital Plan										
Transportation										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Facility Improvements										
BRAKE TESTING MACHINE		0	82	0	12	0	0	0	0	94
Health and Human Services										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
New Facilities										
COOPERATIVE EXTENSION URBAN SERVICE CENTER		0	8,000	0	0	0	0	0	0	8,000
Economic Development										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Equipment Acquisition										
STING VEHICLE ACQUISITION		0	12	0	0	0	0	0	0	12
Facility Improvements										
AG CENTER AUDITORIUM CLOSETS & CONFERENCE ROOM STORAGE		0	65	0	0	0	0	0	0	65
AG CENTER DEMO LANDSCAPE/GROVE IRRIGATION SYSTEM REPLACEMENT		0	30	0	0	0	0	0	0	30
Telecommunications Equipment										
CSD ELECTRONIC DOCUMENT SYSTEM (EDMS) PROJECT		0	100	0	0	0	0	0	0	100
CSD ENTERPRISE DATABASE FIELD ENFORCEMENT DEVICES		0	170	0	0	0	0	0	0	170
NETWORK PRINTER/SCANNER/COPIER		0	28	0	0	0	0	0	0	28
Department Total:										
		0	8,487	0	12	0	0	0	0	8,499

Empowerment Trust

Miami Dade Empowerment Trust, Inc.

Functional Table of Organization

OFFICE OF THE PRESIDENT

Directs and implements Miami-Dade County's Empowerment Zone (EZ) Strategic Plan

- Creates economic opportunities and sustainable community development and community-based partnerships
- Leverages funding commitments and existing initiatives for maximum impact in transforming EZ
- Assists the Trust's Board of Directors in the implementation of policy; formulates Trust policies and provides overall direction and coordination of the Trust's operations
- Serves as the Trust's liaison to public and private sector interests
- Coordinates EZ residents' input through an advisory neighborhood committee process

Adopted 06-07

Base 07-08

2

2

**OFFICE OF PROGRAM IMPLEMENTATION
AND INVESTMENTS**

- Directs and supervises program administration and operations including developing methods to achieve Trust objectives
- Structures all programmatic contracts, agreements, and documents relating to Trust activities
- Establishes programmatic reporting systems acceptable to federal, state and County agencies
- Develops the Trust's fiscal year operating and program budgets
- Oversees fiscal operations and directs the coordination and review of construction design, cost estimate, contract documents, and specifications prepared by consultants for development projects
- Oversees construction and inspection phases of all site improvements, contract completion and final acceptance of projects, and implementation and management of contracts with community-based organizations

Adopted 06-07

8

Base 07-08

8

OFFICE OF FINANCIAL AFFAIRS

- Administers the Trust's Revolving Loan Fund and Peer Lending Micro-Loan Fund
- Manages the Trust's loan Portfolio
- Administers the Tax Exempt Bond Financing Program
- Promotes business and economic development through financial and technical assistance
- Structures all commercial, industrial, and affordable housing assistance
- Serves as the Trust's primary liaison to the bankers Empowerment Partnership
- Establishes private sector and foundation relationships in order to generate the capital necessary to support revitalization strategies approved by the Trust's Board of Directors

Adopted 06-07

4

Base 07-08

4

ENTERPRISE COMMUNITY CENTER

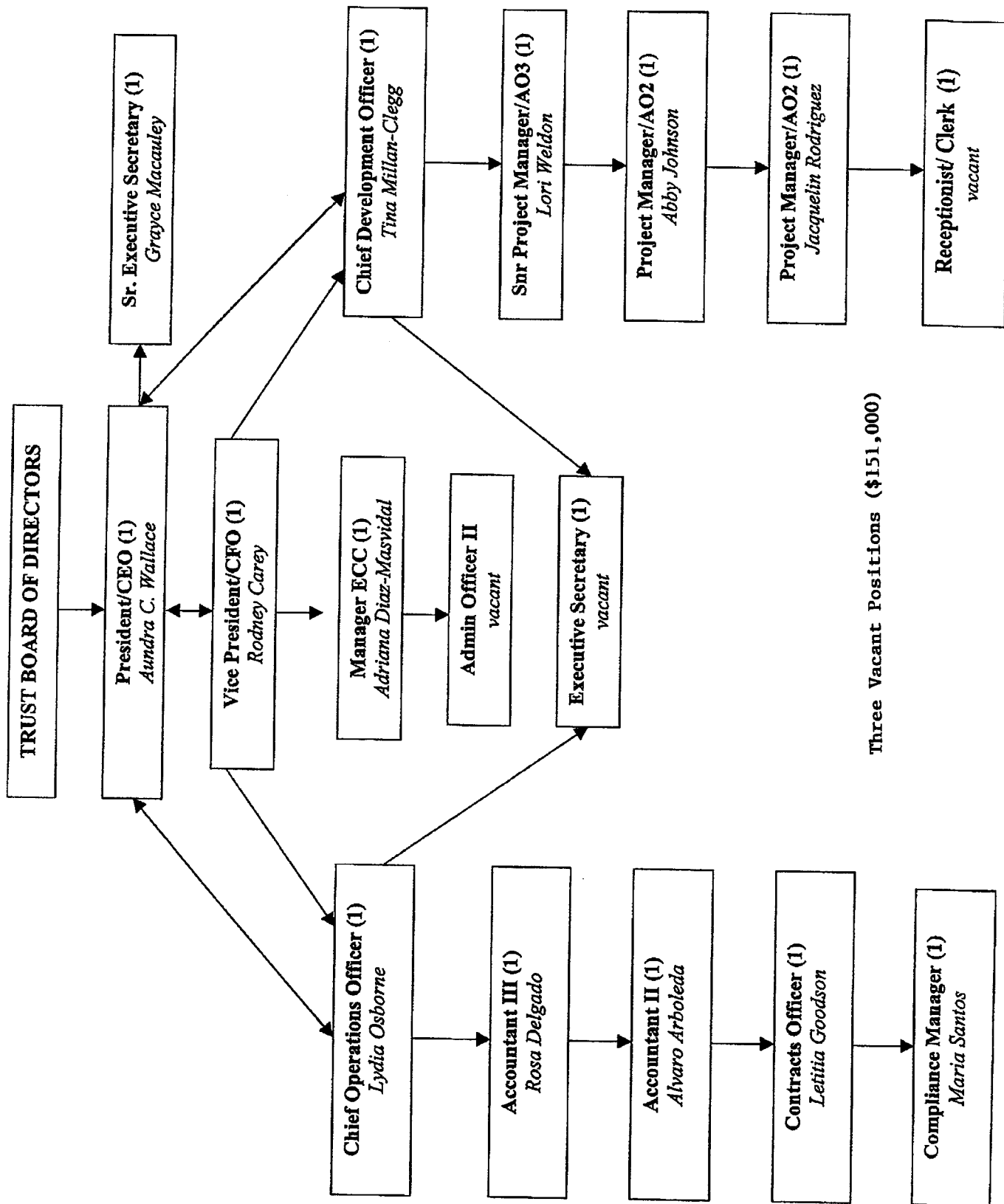
- Operates an entrepreneurial training institute that links training and technical assistance directly to financing for micro/small businesses and not-for-profit organizations
- Oversees a mentoring program in partnership with the Greater Miami Chamber of Commerce

Adopted 06-07

2

Base 07-08

2



Empowerment Trust

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Economic Development And Health and Human Services

Desired Outcome	Highlights	Performance Impact
ED1-1: Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)	Continue to provide financial and technical assistance to small businesses through the Enterprise Community Center with funding from the General Fund (\$350,000)	Provide financial assistance to ten businesses; and increase technical assistance hours to 6,700 in FY 2006-07 from 6,400 in FY 2005-06 and jobs created to 250 in FY 2006-07 from 180 in FY 2005-06
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Construct 30 single family homes at the Villas of Twin Lakes; 50 rental units at St. Agnes Place; and 25 infill single family homes, scheduled to be online in FY 2006-07; additionally, the department completed 139 single family affordable units in FY 2005-06, comprised of 25 units at Sandy Pines; 80 units at the Villas of St. Agnes; 32 units at West Haven; and two infill units at Wynwood	Increase the number of affordable units in Miami-Dade County for low to-moderate income families by 105 in FY 2006-07 from 139 in FY 2005-06

Department: Empowerment Trust
(\$ in 000s)

Department-wide Issues

- 1 Reduced federal and state funding
- 3 Access to County owned land

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Empowerment Trust									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$7,802	\$1,465	\$551	\$235	\$577	\$654	\$654	\$474
UMSA	General Fund UMSA	\$1,000	\$980	\$860	\$817	\$817	\$817	\$817	\$817
PROP	Carryover	\$22,186	\$31,540	\$21,025	\$15,689	\$7,148	\$6,762	\$4,633	\$5,045
PROP	Donations	\$37	\$73	\$194	\$105	\$46	\$0	\$40	\$50
PROP	Interest Earnings	\$131	\$325	\$410	\$361	\$649	\$0	\$700	\$700
PROP	Program Income	\$0	\$0	\$190	\$1,848	\$6,053	\$0	\$7,389	\$600
STATE	State Grants	\$606	\$90	\$934	\$348	\$-16	\$350	\$0	\$0
INTERTRNF	Interagency Transfers	\$8,885	\$1,850	\$1,037	\$451	\$1,235	\$0	\$1,630	\$0
FED	Federal Grants	\$3,000	\$1,990	\$990	\$661	\$0	\$661	\$0	\$1,000
TOTAL REVENUE		\$43,647	\$38,313	\$26,191	\$20,515	\$16,509	\$9,244	\$15,863	\$8,686
EXPENDITURES									
	Salary	\$585	\$754	\$890	\$966	\$1,012	\$1,132	\$1,096	\$1,149
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$118	\$172	\$208	\$220	\$253	\$309	\$286	\$304
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$11,401	\$16,362	\$9,394	\$12,174	\$10,611	\$7,803	\$9,436	\$7,233
	Capital	\$3	\$0	\$10	\$7	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$12,107	\$17,288	\$10,502	\$13,367	\$11,876	\$9,244	\$10,818	\$8,686
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$12,107	\$17,288	\$10,502	\$13,367	\$11,876	\$9,244	\$10,818	\$8,686
REVENUES LESS EXPENDITURES									
		\$31,540	\$21,025	\$15,689	\$7,148	\$4,633	\$0	\$5,045	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	15	15	15	15	16	16	14	14
Full-Time Positions Filled =	13	12	12	12	16		14	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Administration								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$728	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund UMSA	\$0	\$120	\$0	\$0	\$0	\$0	\$0	\$0
Carryover	\$0	\$0	\$344	\$673	\$0	\$1,737	\$1,721	\$1,825
Program Income	\$0	\$0	\$0	\$0	\$1,526	\$0	\$0	\$0
State Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$256	\$1,102	\$990	\$661	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$984	\$1,222	\$1,334	\$1,334	\$1,526	\$1,737	\$1,721	\$1,825
EXPENDITURES								
Salary	\$477	\$647	\$756	\$864	\$934	\$995	\$1,012	\$1,059
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$89	\$146	\$180	\$194	\$233	\$270	\$263	\$280
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$415	\$429	\$388	\$269	\$359	\$472	\$446	\$486
Capital	\$3	\$0	\$10	\$7	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$984	\$1,222	\$1,334	\$1,334	\$1,526	\$1,737	\$1,721	\$1,825
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$984	\$1,222	\$1,334	\$1,334	\$1,526	\$1,737	\$1,721	\$1,825
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	12	12	12	12	14	14	13	13
Full-Time Positions Filled =	10	10	10	10	14		13	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Enterprise Community Center								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$509	\$130	\$0	\$0	\$170	\$350	\$350	\$350
Carryover	\$0	\$294	\$0	\$423	\$23	\$0	\$0	\$0
State Grants	\$0	\$0	\$423	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$0	\$0	\$0	\$120	\$0	\$0	\$0
TOTAL REVENUE	\$509	\$424	\$423	\$423	\$313	\$350	\$350	\$350
EXPENDITURES								
Salary	\$108	\$107	\$134	\$102	\$78	\$137	\$84	\$90
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$29	\$26	\$28	\$26	\$20	\$39	\$23	\$24
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$372	\$291	\$261	\$295	\$215	\$174	\$243	\$236
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$509	\$424	\$423	\$423	\$313	\$350	\$350	\$350
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$509	\$424	\$423	\$423	\$313	\$350	\$350	\$350
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	3	3	3	3	2	2	1	1
Full-Time Positions Filled =	3	2	2	2	2		1	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of technical assistance hours provided to businesses	6000	5264	8500	7200	5828	6700	6700	6700	ED1-1
Comments/Justification:									

Activity: EZ Program								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$6,565	\$1,335	\$551	\$235	\$407	\$304	\$304	\$124
General Fund UMSA	\$1,000	\$860	\$860	\$817	\$817	\$817	\$817	\$817
Carryover	\$22,186	\$31,246	\$20,681	\$14,593	\$7,125	\$5,025	\$2,912	\$3,220
Donations	\$37	\$73	\$194	\$105	\$46	\$0	\$40	\$50
Interest Earnings	\$131	\$325	\$410	\$361	\$649	\$0	\$700	\$700
Program Income	\$0	\$0	\$190	\$1,848	\$4,527	\$0	\$7,389	\$600
State Grants	\$606	\$90	\$511	\$348	\$-16	\$350	\$0	\$0
Interagency Transfers	\$8,885	\$1,850	\$1,037	\$451	\$1,115	\$0	\$1,630	\$0
Federal Grants	\$2,744	\$888	\$0	\$0	\$0	\$661	\$0	\$1,000
TOTAL REVENUE	\$42,154	\$36,667	\$24,434	\$18,758	\$14,670	\$7,157	\$13,792	\$6,511
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$10,614	\$15,642	\$8,745	\$11,610	\$10,037	\$7,157	\$8,747	\$6,511
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$10,614	\$15,642	\$8,745	\$11,610	\$10,037	\$7,157	\$8,747	\$6,511
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$10,614	\$15,642	\$8,745	\$11,610	\$10,037	\$7,157	\$8,747	\$6,511
REVENUES LESS EXPENDITURES	\$31,540	\$21,025	\$15,689	\$7,148	\$4,633	\$0	\$5,045	\$0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of businesses receiving financial assistance through debt financing or equity capital	20	28	30	20	27	10	10	15	ED1-1
Comments/Justification:									
Units of housing constructed	40	52	75	30	139	105	75	0	ED1-1
Comments/Justification:									
Number of students trained in workforce computer classes	N/A	N/A	N/A	50	50	50	50	50	ED1-1
Comments/Justification:									
Number of infill lots developed*	N/A	N/A	N/A	N/A	N/A	25	0	25	ED1-1
Comments/Justification:									

SELECTED LINE ITEM HIGHLIGHTS

Department: Empowerment Trust

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Rent		\$173	\$187	\$221	\$256	\$143	\$208	\$240	\$226
Travel Costs		\$17	\$32	\$26	\$31	\$15	\$31	\$27	\$27

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Empowerment Trust

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM EMPOWERMENT TRUST

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Team Metro	Team Metro - Melrose Office	No	\$829	\$860	\$817	\$817	\$817	\$817	\$817	\$817
Communications	Communications Department - Promotional Spots Program	No	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$10	\$10	\$10	\$10	\$10	\$10	\$10
Total Transfer to other Departments			\$864	\$905	\$862	\$862	\$862	\$862	\$862	\$862

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO EMPOWERMENT TRUST

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

Note: Included as part of other operating expenditures.

Homeless Trust

**MIAMI-DADE COUNTY HOMELESS TRUST
FUNCTIONAL TABLE OF ORGANIZATION**

EXECUTIVE DIRECTOR

Responsible for the implementation of policies developed by the Board of the Miami-Dade County Homeless Trust, including the utilization of local, state and federal funds to assist the homeless. Provides Leadership, coordination and administration to the department. Recommends, defines and monitors operating goals, objectives and procedures for the Trust and the Department.

06-07
6

07-08
6

ASSISTANT DIRECTOR

Manages, and directs all contract monitoring functions. Directs all departmental research and analyses for the implementation of Trust policies. Coordinates competitive procurement processes. Provides overall administrative support.

06-07
8

07-08
8

MIAMI-DADE COUNTY HOMELESS TRUST
FY 07-08
TABLE OF ORGANIZATION

TOTALS		
2006-2007		2007-2008
14		14

TOTAL P/T HOURS		
2006-2007		2007-2008
0		0

As of March 16, 2007:
 Budgeted Positions: 14
 Number of vacancies: 0
 Filled Positions: 14

EXECUTIVE DIRECTOR'S OFFICE			
2006-2007	OCC CODE	OCC CODE	2007-2008
1	008649	Executive Director	008649 1
1	000832	SPA 2	000832 1
1	000096	Senior Executive Secretary	000096 1
1	000848	Grants Coordinator	000848 1
1	000094	Administrative Secretary	000094 1
1	009568	Accountant 1	009568 1
6		Total	6

ASSISTANT DIRECTOR			
2006-2007	OCC CODE	OCC CODE	2007-2008
1	008648	Assistant Director	008648 1
3	003820	Contract Officer	003820 3
1	003630	Contract Monitor & Management Supervisor	003630 1
1	008644	HT Contract Monitor	008644 1
2	000811	Administrative Officer 2	000811 1
0	000812	Administrative Officer 3	000812 1
8		Total	8

Homeless Trust

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Health and Human Services

Desired Outcome	Highlights	Performance Impact
HH4-3: Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate services	Continue to provide support services, such as outpatient substance abuse treatment and mental health services, employment programs, outreach, and legal services; fund an indoor meals program in collaboration with the City of Miami and the Miami Coalition for the Homeless, Inc. (\$4.573 million)	Provide support services to 3,600 individuals and families and provide over 300,000 indoor meals in FY 2006-07
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue to provide support for 2,072 permanent continuum of care beds for families and individuals, to include specific units for mental health, disabled, HIV/AIDS, and substance abuse clients; pursue the development and funding for 100 new beds to add to the existing continuum inventory (\$6.614 million)	Maintain goal of placing 4,600 homeless men, women, and children into permanent housing in FY 2006-07
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue to provide support for 1,815 transitional continuum of care beds for families and individuals, to include specific units for mental health, disabled, HIV/AIDS, and substance abuse clients, as well as victims of domestic violence (\$10.742 million)	Maintain goal of placing 1,700 homeless men, women, and children into transitional housing in FY 2006-07
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue to provide support for 1,399 emergency continuum of care beds for families and individuals primarily at the Homeless Assistance Centers (HAC), operated by the Community Partnership for Homeless (CPH) (\$7.545 million)	Maintain goal of placing 6,080 homeless men, women, and children into emergency housing in FY 2006-07
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Develop additional permanent homeless housing with Building Better Communities (BBC) Bond proceeds (\$15 million)	Increase the inventory of affordable and permanent supportive housing, thereby providing additional housing units for homeless and formerly homeless individuals (\$2.143 million in FY 2006-07)

Department: Homeless Trust

(\$ in 000s)

Department-wide Issues

N/A

Support Services Issues

- 1 Funding From a Private Sector Contribution by Community Partnership for Homeless (CPH) Provides a "Specialized Outreach Team" to focus on the Chronically Homeless Population, allowing for better client tracking and follow-up - \$200,000 FY 06-07. The Homeless Trust will expand this highly successful with an additional \$212,000 for FY 07-08.
- 2 The Homeless Trust will provide \$500,000 to fund a new best practice Homeless Prevention model targeting families at risk of homelessness
- 3 The Homeless Trust will allocate \$20,000 to fund a public education campaign in Miami Dade County Public Schools and the community at large.

Permanent Housing Issues

- 1 Provide an increase of \$150,000 in the FY 07-08 Proposed Resource Allocation Plan over the current year budgeted amount (\$150,000) to match pending multi-year grant from U.S. HUD (\$1.8 million); implement Assertive Community Treatment (ACT) Team Model to serve approximately 70 chronically homeless individuals who are high utilizers of emergency rooms, behavioral health services and jails.
- 2 Provide \$500,000 in FY 07-08 Proposed Resource Allocation Plan to either match a U.S. HUD Grant or as a stand alone funded program to expand Assertive Community Treatment (ACT) Team Model to serve chronically homeless individuals who are high utilizers of emergency rooms, behavioral health services and jails.

Emergency Housing Issues

- 1 A Capital Reserve continues to be funded for future needed repairs at the Homeless Assistance Centers (I & II). The Homeless Trust must fund 80% of all capital expenses with CPH providing 20%.
- 2 JMH will begin to provide in the current Fiscal Year as well as FY 07-08 psychiatric services at both Homeless Assistance Centers (HACS)

Administration Issues

- 1 Homeless Trust Employees administer 102 individual grant funded programs • Administers the Homeless Management Information System (HMIS) for client tracking and referrals
- 2 Funds the Homeless Help Line (1-877-994 HELP) which routes client calls to outreach teams

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Homeless Trust									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
PROP	Carryover	\$2,473	\$2,624	\$2,504	\$3,122	\$3,837	\$4,823	\$5,709	\$7,025
PROP	Food and Beverage Tax	\$8,121	\$8,507	\$9,352	\$10,217	\$11,267	\$11,512	\$12,582	\$13,404
PROP	Interest Earnings	\$0	\$0	\$0	\$5	\$28	\$16	\$121	\$120
PROP	Other Revenues	\$588	\$77	\$257	\$289	\$1,146	\$250	\$305	\$250
STATE	State Grants	\$1,484	\$1,548	\$863	\$183	\$616	\$721	\$794	\$734
FED	Federal Grants	\$11,772	\$12,472	\$14,739	\$13,779	\$16,902	\$19,045	\$22,921	\$19,285
TOTAL REVENUE		\$24,438	\$25,228	\$27,715	\$27,595	\$33,796	\$36,367	\$42,432	\$40,818
EXPENDITURES									
	Salary	\$510	\$601	\$674	\$710	\$827	\$912	\$899	\$1,008
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$107	\$120	\$163	\$182	\$230	\$264	\$267	\$292
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$21,196	\$22,000	\$23,712	\$22,862	\$27,022	\$29,893	\$34,137	\$34,073
	Capital	\$1	\$3	\$44	\$4	\$8	\$95	\$104	\$5
TOTAL OPERATING EXPENDITURES		\$21,814	\$22,724	\$24,593	\$23,758	\$28,087	\$31,164	\$35,407	\$35,378
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$2,624	\$2,504	\$3,122	\$3,837	\$5,709	\$5,203	\$7,025	\$5,440
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$2,624	\$2,504	\$3,122	\$3,837	\$5,709	\$5,203	\$7,025	\$5,440
TOTAL EXPENDITURES		\$24,438	\$25,228	\$27,715	\$27,595	\$33,796	\$36,367	\$42,432	\$40,818
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	11	12	12	13	13	14	14	14
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Administration								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$152	\$197	\$176	\$0	\$0	\$0	\$0	\$0
Food and Beverage Tax	\$881	\$992	\$617	\$1,059	\$1,025	\$1,158	\$1,144	\$1,309
Other Revenues	\$15	\$0	\$205	\$0	\$0	\$0	\$0	\$0
State Grants	\$37	\$36	\$15	\$0	\$9	\$0	\$0	\$0
Federal Grants	\$168	\$468	\$538	\$297	\$379	\$532	\$550	\$507
TOTAL REVENUE	\$1,253	\$1,693	\$1,551	\$1,356	\$1,413	\$1,690	\$1,694	\$1,816
EXPENDITURES								
Salary	\$510	\$601	\$674	\$710	\$827	\$912	\$899	\$1,008
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$107	\$120	\$163	\$182	\$230	\$264	\$267	\$292
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$439	\$595	\$444	\$391	\$348	\$509	\$514	\$511
Capital	\$1	\$3	\$3	\$4	\$8	\$5	\$14	\$5
TOTAL OPERATING EXPENDITURES	\$1,057	\$1,319	\$1,284	\$1,287	\$1,413	\$1,690	\$1,694	\$1,816
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$196	\$374	\$267	\$69	\$0	\$0	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,253	\$1,693	\$1,551	\$1,356	\$1,413	\$1,690	\$1,694	\$1,816
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	11	12	12	13	13	14	14	14
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Maintain Case Review Committee	0	0	4	7	8	8	8	8	HH4-3
Comments/Justification:									
Providers Using Homeless Management Information System	0	0	25	29	29	29	29	29	HH4-3
Comments/Justification:									
Contracted Provider Monitorings				10	10	10	10	10	HH4-3
Comments/Justification:									

Activity: Emergency Housing								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$150	\$277	\$509	\$1,768	\$1,780	\$1,811
Food and Beverage Tax	\$5,722	\$5,972	\$6,473	\$6,740	\$8,199	\$7,455	\$7,487	\$7,996
Interest Earnings	\$0	\$0	\$0	\$5	\$28	\$16	\$121	\$120
Federal Grants	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$5,772	\$5,972	\$6,623	\$7,022	\$8,736	\$9,239	\$9,388	\$9,927
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$5,772	\$5,972	\$6,306	\$6,603	\$6,956	\$7,455	\$7,487	\$7,996
Capital	\$0	\$0	\$41	\$0	\$0	\$90	\$90	\$0
TOTAL OPERATING EXPENDITURES	\$5,772	\$5,972	\$6,347	\$6,603	\$6,956	\$7,545	\$7,577	\$7,996
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$276	\$419	\$1,780	\$1,694	\$1,811	\$1,931
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$5,772	\$5,972	\$6,623	\$7,022	\$8,736	\$9,239	\$9,388	\$9,927
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Emergency housing placements *	5,968	6,348	6,124	6,519	7,158	6,080	7,158	6,080	HH4-3
Comments/Justification: The budgeted figures for FY 06-07 reflect additional emphasis on direct placements into Permanent Housing.									
Vacancy rate in emergency housing*	3.25%	1.75%	1.75%	3.11%	3.00%	1.50%	3.00%	1.50%	HH4-3
Comments/Justification: The Trust is currently working towards accounting for all over night emergency stays in shelters.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Through Funding by the Homeless Trust to CPH, JMH will begin to provide in the current Fiscal Year as well as FY 07-08 psychiatric services at both Homeless Assistance Centers (HACS)	0	0	0	0	0	0	170	0	No	No	0	HH4-3
COMMENTS/JUSTIFICATION:													

Activity: Permanent Housing								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$0	\$25	\$0	\$0	\$262	\$5,214
Food and Beverage Tax	\$0	\$0	\$0	\$382	\$787	\$961	\$907	\$1,820
State Grants	\$381	\$880	\$407	\$22	\$6	\$0	\$7	\$0
Federal Grants	\$2,668	\$3,100	\$3,668	\$3,319	\$3,219	\$5,653	\$7,202	\$7,622
TOTAL REVENUE	\$3,049	\$3,980	\$4,075	\$3,748	\$4,012	\$6,614	\$8,378	\$14,656
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$3,049	\$3,980	\$4,075	\$3,748	\$3,750	\$6,614	\$8,378	\$11,147
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$3,049	\$3,980	\$4,075	\$3,748	\$3,750	\$6,614	\$8,378	\$11,147
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$262	\$0	\$0	\$3,509
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$3,049	\$3,980	\$4,075	\$3,748	\$4,012	\$6,614	\$8,378	\$14,656
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Creation of New Permanent Supportive Housing Units	0	0	40	110	117	100	100	100	HH5-1
Comments/Justification:									
Completion of Permanent Housing Pipeline Projects	0	0	63	199	118	100	92	100	HH5-1
Comments/Justification:									
Placements into permanent housing	1,888	4,071	4,021	4,969	4,657	4,600	4,600	4,600	HH5-1
Comments/Justification:									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	The Trust will expand funding in FY 07-08 from Food and Beverage dollars to serve as a match for Federal Dollars to provide services for chronically homeless people who are high utilizers of emergency rooms, behavioral health services and jails.	0	0	0	0	0	0	800	0	No	No	0	HH4-3
COMMENTS/JUSTIFICATION:													

Activity: Support Services								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Food and Beverage Tax	\$24	\$24	\$17	\$38	\$59	\$206	\$209	\$974
Other Revenues	\$15	\$38	\$0	\$200	\$775	\$200	\$275	\$200
State Grants	\$329	\$290	\$285	\$271	\$246	\$191	\$241	\$204
Federal Grants	\$2,531	\$2,733	\$2,527	\$3,125	\$3,757	\$3,976	\$4,142	\$3,645
TOTAL REVENUE	\$2,899	\$3,085	\$2,829	\$3,634	\$4,837	\$4,573	\$4,867	\$5,023
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$2,899	\$3,085	\$2,829	\$3,634	\$4,837	\$4,573	\$4,867	\$5,023
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$2,899	\$3,085	\$2,829	\$3,634	\$4,837	\$4,573	\$4,867	\$5,023
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,899	\$3,085	\$2,829	\$3,634	\$4,837	\$4,573	\$4,867	\$5,023
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
N/A	0	0	0	0		0	0	0	HH4-3
Comments/Justification:									
Homeless outreach team contacts with clients	25,000	26,000	37,800	48,667	53,022	36,000	53,022	48,000	HH4-3
Comments/Justification:									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Increase funding of the highly successful Specialized Outreach Program For The Chronically Homeless Population from \$206,000 to \$412,000 in FY 07-08.	0	0	0	0	0	0	412	0	No	No	0	HH4-3
COMMENTS/JUSTIFICATION:													
2	The Homeless Trust will provide \$500,000 to fund a new best practice Homeless Prevention model targeting families at risk of homelessness	0	0	0	0	0	0	500	0	No	No	0	HH4-3
COMMENTS/JUSTIFICATION:													
3	The Homeless Trust will allocate \$20,000 to fund a public education campaign in Miami Dade County Public Schools and the community at large.	0	0	0	0	0	0	20	0	No	No	0	HH4-3
COMMENTS/JUSTIFICATION:													

Activity: Transitional Housing								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$2,321	\$2,427	\$2,178	\$2,820	\$3,328	\$3,055	\$3,667	\$0
Food and Beverage Tax	\$1,494	\$1,519	\$2,245	\$1,998	\$1,197	\$1,732	\$2,835	\$1,305
Other Revenues	\$558	\$39	\$52	\$89	\$371	\$50	\$30	\$50
State Grants	\$737	\$342	\$156	\$-110	\$355	\$530	\$546	\$530
Federal Grants	\$6,355	\$6,171	\$8,006	\$7,038	\$9,547	\$8,884	\$11,027	\$7,511
TOTAL REVENUE	\$11,465	\$10,498	\$12,637	\$11,835	\$14,798	\$14,251	\$18,105	\$9,396
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$9,037	\$8,368	\$10,058	\$8,486	\$11,131	\$10,742	\$12,891	\$9,396
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$9,037	\$8,368	\$10,058	\$8,486	\$11,131	\$10,742	\$12,891	\$9,396
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$2,428	\$2,130	\$2,579	\$3,349	\$3,667	\$3,509	\$5,214	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$11,465	\$10,498	\$12,637	\$11,835	\$14,798	\$14,251	\$18,105	\$9,396
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Vacancy rate in transitional housing	.075%	3.25%	3.25%	5.00%	5.00%	2.75%	5.00%	2.75%	HH4-3
Comments/Justification:									
Placements into transitional housing	1,488	1,540	1,600	1,957	1,782	1,680	1,782	1,700	HH4-3
Comments/Justification:									

GENERAL DEPARTMENTAL NON-OPERATING DETAILS

Department: Homeless Trust

(\$ in 000s)

EXPENDITURE NON-OPERATING

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
EXPENDITURES									
Totals:									
Reserve	Capital Reserve	\$0	\$0	\$276	\$419	\$1,780	\$1,694	\$1,811	\$1,931
Reserve	Tax Equalization Reserve	\$2,428	\$2,130	\$2,579	\$3,349	\$3,667	\$3,509	\$5,214	\$0
Reserve	Carryover	\$196	\$374	\$267	\$69	\$0	\$0	\$0	\$0
Reserve	Tax Equalization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,509
Reserve	Carry Over Excess Food and Beverage	\$0	\$0	\$0	\$0	\$262	\$0	\$0	\$0
Totals:		\$2,624	\$2,504	\$3,122	\$3,837	\$5,709	\$5,203	\$7,025	\$5,440
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

SELECTED LINE ITEM HIGHLIGHTS

Department: Homeless Trust

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Public Assistance - Community Partnership for Homeless, Inc. Contract	60850	\$5,358	\$5,626	\$5,905	\$6,195	\$6,562	\$6,922	\$6,922	\$7,331
Public Assistance - Housing First Model	60850	\$0	\$0	\$0	\$407	\$525	\$811	\$1,003	\$819
Public Assistance - Specialized Outreach	60850	\$0	\$0	\$0	\$200	\$200	\$206	\$206	\$412
Public Assistance - Chronic Homeless Housing	60850	\$0	\$0	\$0	\$0	\$0	\$150	\$150	\$800
Travel Costs	31210, 31220, 31215	\$2	\$5	\$6	\$7	\$12	\$9	\$13	\$13
Contract Temporary Employee Costs	21510	\$11	\$8	\$21	\$17	\$21	\$21	\$21	\$23
Rent	25190	\$37	\$37	\$37	\$37	\$57	\$61	\$61	\$66
Administrative Reimbursement	26240	\$39	\$39	\$41	\$40	\$43	\$47	\$47	\$51
Public Assistance - Homeless Prevention Services	60850	\$0	\$0	\$0	\$0	\$0	\$58	\$58	\$500
Public Education Campaign	31420	\$0	\$0	\$0	\$0	\$0	\$0	\$3	\$20

CAPITAL FUNDED REQUESTS REVENUE SUMMARY											
(\$ in 000s)											
2007-08 Proposed Capital Budget and Multi-Year Capital Plan											
DEPARTMENT: Homeless Trust											
	2006-07	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
County Bonds/Debt											
Building Better Communities GOB Program	0	2,143	2,143	0	2,143	0	0	8,571	0		15,000
Total:	0	2,143	2,143	0	2,143	0	0	8,571	0		15,000
Federal Government											
FEMA Reimbursements	0	123	0	0	0	0	0	0	0		123
Stewart B. McKinney Grant	0	400	0	0	0	0	0	0	0		400
Total:	0	523	0	0	0	0	0	0	0		523
State of Florida											
State Hurricane Trust Fund	0	41	0	0	0	0	0	0	0		41
Total:	0	41	0	0	0	0	0	0	0		41
Department Total:	0	2,707	2,143	0	2,143	0	0	8,571	0		15,564

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2007-08 Proposed Capital Budget and Multi-Year Capital Plan										
Health and Human Services										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Homeless Facilities										
CARRFOUR VILLA AURORA- HISPANIC LIBRARY	72	492	0	0	0	0	0	0		564
HOMELESS TRUST LAND ACQUISITION PROJECTS										
- BUILDING BETTER COMMUNITIES	2,143	2,143	0	2,143	0	0	8,571	0		15,000
Department Total:	2,215	2,635	0	2,143	0	0	8,571	0		15,564

Housing Finance Authority

Housing Finance Authority FY 2007-08

TABLE OF ORGANIZATION

HOUSING FINANCE AUTHORITY

- Alleviates the shortage of affordable residential housing available for low- to moderate-income families and individuals
- Issues mortgage revenue bonds to provide capital for investment in affordable multi- and single-family housing

**HOUSING FINANCE AUTHORITY
DIVISION STAFFING CHART**

<u>06-07</u>		<u>07-08</u>
1	Department Director	1
1	Senior Executive Secretary	1
1	Special Projects Administrator I	1
0	Administrative Officer 1	1
1	Administrative Officer 2	1
1	Trust Account Manager	1
1	Administrative Officer 3	1
1	Assistant Administrator	1
<u>2</u>	Clerk III	<u>1</u>
<u>9</u>		<u>9</u>

<u>06-07</u>	DIVISION TOTALS	<u>07-08</u>
<u>9</u>	Full-time Positions	<u>9</u>

Vacant Position – One (\$75,000)

Housing Finance Authority

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Health and Human Services

Desired Outcome	Highlights	Performance Impact
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue to provide financing for affordable housing throughout Miami-Dade County	Provide financing for construction or rehabilitation of approximately 100 rental units for low- to moderate-income families and provide financing to approximately 60 new homeowners
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue to educate Miami-Dade County residents about predatory lending	Provide anti-predatory lending education at two outreach sessions to Miami-Dade County residents; sessions will include educational information on how to avoid becoming a victim and how to rescue your home from a predatory loan

Department: Housing Finance Authority

(\$ in 000s)

Department-wide Issues

- 1 In response to the affordable housing crisis facing Miami-Dade County, HFA is requesting an overage position in FY 2006-07 to assist with the coordination of the single family homeownership and multifamily rental development programs; the temporary employee will perform the duties of a Special Projects Administrator II and will have significant expertise in the areas of economic development, project coordination, and urban government.

Housing Finance Authority Issues

- 1 Lack of available affordable, developable land for construction of low income rental units
- 1 Family income not keeping pace with the rising cost of housing
- 2 Lack of adequate subsidies to assist very low income buyers
- 3 Lack of affordable or work force housing for residents
- 4 Increase in real estate taxes and high insurance costs are keeping low and moderate income families from being able to purchase a home

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Housing Finance Authority									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
PROP	Carryover	\$0	\$0	\$0	\$0	\$0	\$141	\$1,878	\$2,238
PROP	Housing Fees and Charges	\$1,351	\$4,251	\$1,177	\$2,961	\$1,726	\$1,298	\$1,000	\$1,076
PROP	Interest Income	\$1,184	\$1,069	\$532	\$1,130	\$1,023	\$1,279	\$1,279	\$955
PROP	Miscellaneous Revenues	\$87	\$408	\$38	\$129	\$127	\$205	\$55	\$125
PROP	Bond Refunding	\$0	\$2,459	\$2,883	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0
TOTAL REVENUE		\$2,622	\$8,187	\$4,630	\$4,220	\$3,876	\$2,923	\$4,212	\$4,394
EXPENDITURES									
	Salary	\$653	\$756	\$832	\$828	\$789	\$800	\$855	\$881
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$128	\$131	\$166	\$177	\$181	\$186	\$213	\$227
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$1,600	\$4,934	\$1,785	\$1,318	\$1,008	\$1,905	\$903	\$1,188
	Capital	\$0	\$0	\$0	\$0	\$20	\$32	\$3	\$11
TOTAL OPERATING EXPENDITURES		\$2,381	\$5,821	\$2,783	\$2,323	\$1,998	\$2,923	\$1,974	\$2,307
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,087
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,087
TOTAL EXPENDITURES		\$2,381	\$5,821	\$2,783	\$2,323	\$1,998	\$2,923	\$1,974	\$4,394
REVENUES LESS EXPENDITURES		\$241	\$2,366	\$1,847	\$1,897	\$1,878	\$0	\$2,238	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	8	9	9	10	0	9	10	10
Full-Time Positions Filled =	8	9	9	10	0		10	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Housing Finance Authority								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Bond Refunding	\$0	\$2,459	\$2,883	\$0	\$0	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$141	\$1,878	\$2,238
Housing Fees and Charges	\$1,351	\$4,251	\$1,177	\$2,961	\$1,726	\$1,298	\$1,000	\$1,076
Interest Income	\$1,184	\$1,069	\$532	\$1,130	\$1,023	\$1,279	\$1,279	\$955
Miscellaneous Revenues	\$87	\$408	\$38	\$129	\$127	\$205	\$55	\$125
Interagency Transfers	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0
TOTAL REVENUE	\$2,622	\$8,187	\$4,630	\$4,220	\$3,876	\$2,923	\$4,212	\$4,394
EXPENDITURES								
Salary	\$653	\$756	\$832	\$828	\$789	\$800	\$855	\$881
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$128	\$131	\$166	\$177	\$181	\$186	\$213	\$227
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,600	\$4,934	\$1,785	\$1,318	\$1,008	\$1,905	\$903	\$1,188
Capital	\$0	\$0	\$0	\$0	\$20	\$32	\$3	\$11
TOTAL OPERATING EXPENDITURES	\$2,381	\$5,821	\$2,783	\$2,323	\$1,998	\$2,923	\$1,974	\$2,307
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,087
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,381	\$5,821	\$2,783	\$2,323	\$1,998	\$2,923	\$1,974	\$4,394
REVENUES LESS EXPENDITURES	\$241	\$2,366	\$1,847	\$1,897	\$1,878	\$0	\$2,238	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	8	9	9	10	0	9	10	10
Full-Time Positions Filled =	8	9	9	10	0		10	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Multifamily Rental units constructed/rehabilitation	1310	1694	503	0	133	100	100	100	ED1-1
Comments/Justification: The lack of developable land and the rising cost of construction has made it difficult for developers to construct affordable units									
Number of loans issued to first time homebuyers**	264	0	173	73	199	80	129	60	ED1-1
Comments/Justification: The lack of affordable/workforce housing has made it difficult for families to qualify for mortgage financing. Family income is not keeping up pace with the rising cost of housing.									
Number of HOME Deep Subsidy loans issued*	0	36	31	14	48	40	30	40	ED1-1
Comments/Justification: We were allocated \$3 million for the 2006 subsidy program. This would assist approximately 40 families by providing a second mortgage at 0% interest.									
American Dream Downpayment Initiative (ADDI)	0	0	0	15	59	25	6	8	ED1-1
Comments/Justification: ADDI provides downpayment and closing cost assistance in the form of a third or fourth mortgage for eligible borrowers. Funding for 2006 was cut thereby reducing the number of families we can assist									

SELECTED LINE ITEM HIGHLIGHTS
Department: Housing Finance Authority
(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Rent	25511	\$75	\$65	\$72	\$74	\$77	\$78	\$78	\$82
Interest Expense	73040	\$575	\$643	\$711	\$573	\$179	\$461	\$0	\$0
Accounting and Auditing	21011	\$42	\$45	\$96	\$53	\$132	\$216	\$211	\$225
Advertising	31410	\$20	\$15	\$17	\$4	\$28	\$27	\$27	\$30
Debt Issuance Cost	77010	\$0	\$438	\$711	\$25	\$25	\$200	\$150	\$150

GENERAL DEPARTMENTAL NON-OPERATING DETAILS

Department: Housing Finance Authority

(\$ in 000s)

EXPENDITURE NON-OPERATING

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
EXPENDITURES									
Totals:									
Reserve	Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,087
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,087
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Human Services

MIAMI-DADE COUNTY DEPARTMENT OF HUMAN SERVICES

FUNCTIONAL CHART

<u>Office of the Director</u> Formulates policy and provides overall departmental management; provides administrative support to various Boards including: Equal Opportunity Board, Addiction Services Board, Criminal Justice Council, Youth Crime Task Force Board, and Domestic Violence Oversight Board. Administers contracts with CBO's and monitors program compliance.	
<u>Adopted</u> 06 - 07 8	<u>Base</u> 07 - 08 9

Community and Rehabilitative Services

Elderly, Youth and Family Services

<u>Administration</u> Provides Administrative Support including Personnel, Contracts, Financial Management, Procurement, Management Information System and coordinates all leases and legislative agenda items.	
<u>Adopted</u> 06-07 44	<u>Base</u> 07-08 44

<u>Employment Services</u> Administers targeted services; vocational, employment, and support services for refugees and families, public housing residents and farm workers. Summer Program contract monitoring.	
<u>Adopted</u> 06 - 07 89	<u>Base</u> 07 - 08 59

<u>Contract Management</u> Manages selected contracts awarded to Community-Based Organizations by the Miami-Dade County Board of County Commissioners and other funding sources.	
<u>Adopted</u> 06 - 07 17	<u>Base</u> 07 - 08 17

<u>Psychological Services</u> Provides day treatment school services to children and adolescents with severe behavior and emotional problems.	
<u>Adopted</u> 06 - 07 23	<u>Base</u> 07 - 08 0

<u>Elderly, Veterans and Disability Services</u> Provides an array of services to elderly and young adults with disabilities to assist individuals in maintaining independence and autonomy.	
<u>Adopted</u> 06 - 07 228	<u>Base</u> 07 - 08 228

<u>Rehabilitative Services</u> Administers comprehensive substance abuse treatment services for substance abusers, and specialized services for the Eleventh Judicial Circuit Court. Also provides outreach services to homeless individuals and families.	
<u>Adopted</u> 06 - 07 145	<u>Base</u> 07 - 08 139

<u>Equal Opportunity Board</u> A quasi-judicial agency charged with the enforcement of Miami-Dade's ordinance prohibiting discrimination in housing, public accommodations, credit and financing practices, family leave and domestic violence leave.	
<u>Adopted</u> 06 - 07 10	<u>Base</u> 07 - 08 10

<u>Domestic Violence Oversight Board</u> Provides support to the Domestic Violence Oversight Board.	
<u>Adopted</u> 06 - 07 4	<u>Base</u> 07 - 08 4

<u>Child Development Services</u> Administers program activities to assist parents and families needing child care for children from infancy up to 13 years of age.	
<u>Adopted</u> 06 - 07 278	<u>Base</u> 07 - 08 161

<u>Justice Support Services</u> Provides support to the Criminal Justice Council and Youth Crime Task Force.	
<u>Adopted</u> 06 - 07 8	<u>Base</u> 07 - 08 8

<u>Byrne Grant Administration</u> The Byrne Grant Administration conducts ongoing research of substance abuse and criminal justice issues, and develops Contract Management programs in cooperation with the Dade County Association of Chiefs of Police and the Florida Department of Law Enforcement Office of Criminal Justice Grants. Provides staff support to the Addiction Services Board.	
<u>Adopted</u> 06 - 07 2	<u>Base</u> 07 - 08 2

<u>Neighborhood Assistance</u> Administers a network of neighborhood multi-purpose centers which provide direct financial assistance and emergency relocation assistance, and shelter placements.	
<u>Adopted</u> 06 - 07 85	<u>Base</u> 07 - 08 85

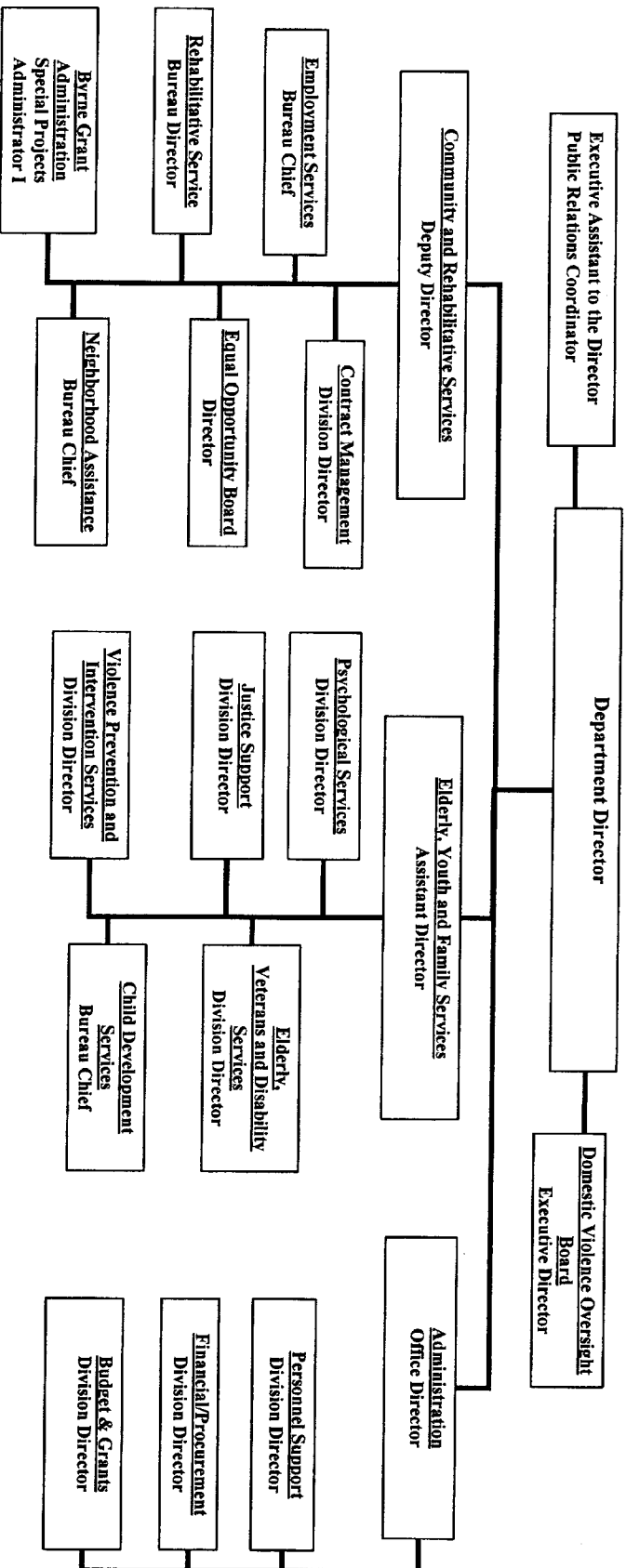
<u>Violence Prevention and Intervention Services</u> Provides clinical intervention to families in distress to include shelter services, victims of domestic violence, and treatment to batterers.	
<u>Adopted</u> 06 - 07 93	<u>Base</u> 07 - 08 93

<u>TOTALS</u>	
<u>Adopted</u> 06 - 07 1,034	<u>Base</u> 07 - 08 859
Total vacancies as of 3/31/2007 100.	
Value of vacancies \$1.16 million	

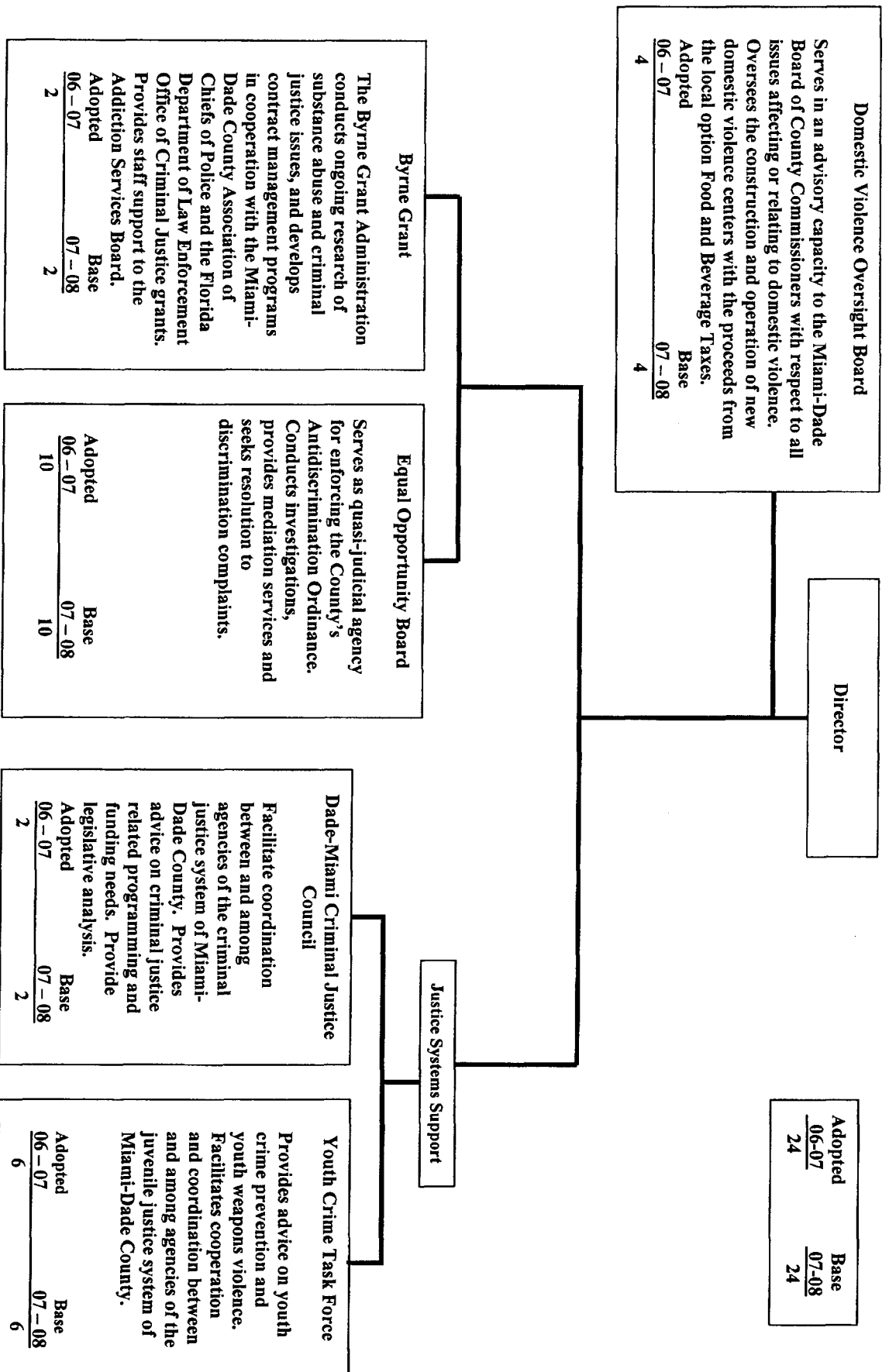
<u>P/T HOURS</u>	
<u>Adopted</u> 06 - 07 23,296	<u>Base</u> 07 - 08 21,554

**MIAMI-DADE COUNTY
DEPARTMENT OF HUMAN SERVICES**

Table of Organization

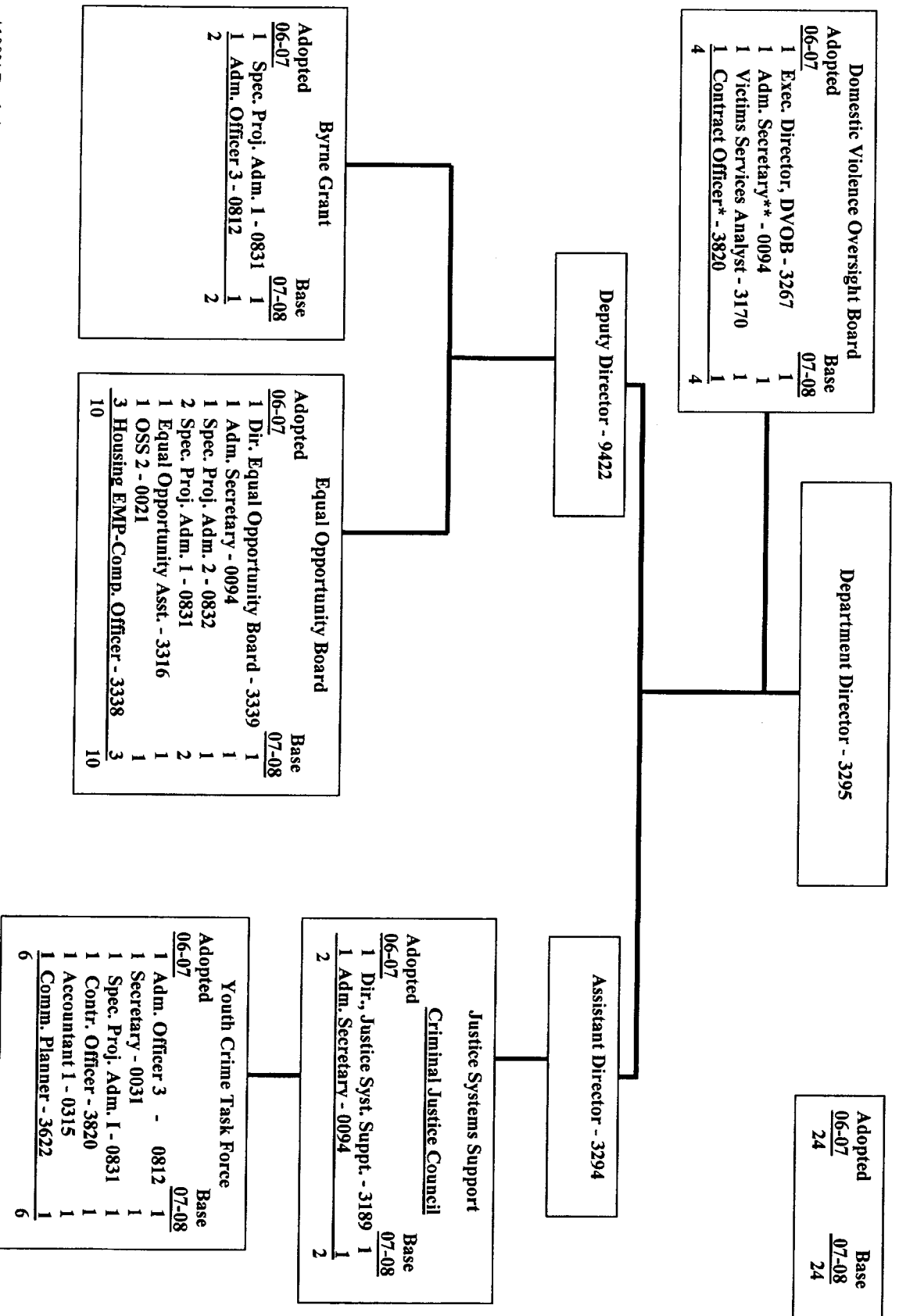


Miami-Dade Department of Human Services Advisory Boards Functional Table of Organization



Adopted	Base
06-07	07-08
24	24

Miami-Dade Department of Human Service Advisory Boards Staffing Chart



*100% Funded, Local Option Food & Beverage Tax
**50% Funded, Local Option Food & Beverage Tax

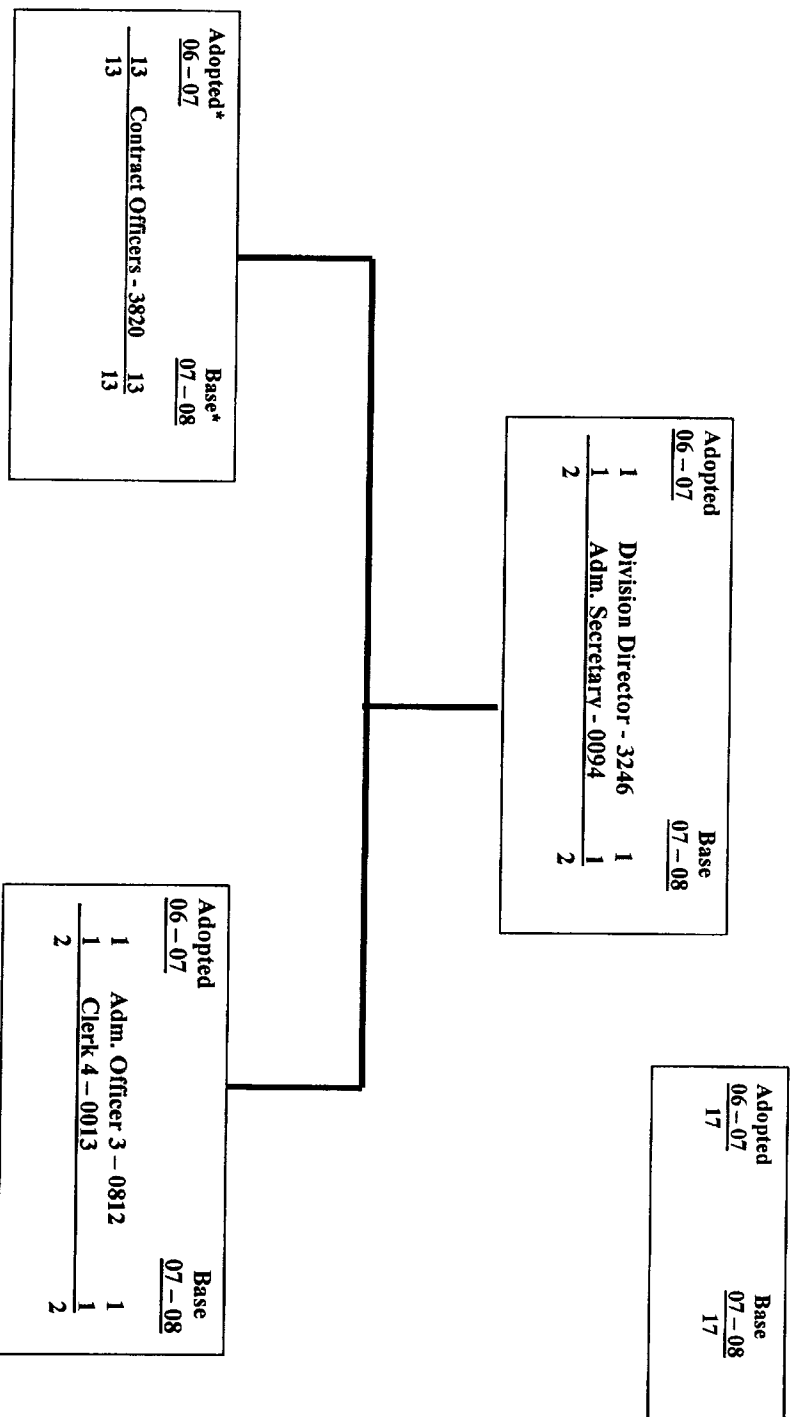
**Miami-Dade Department of Human Services
Contract Management Division
Functional Table of Organization**

Adopted	Base
<u>06-07</u>	<u>07-08</u>
17	17

Division Director	
Provides overall leadership and coordination of Division functions. Provides staff support for departmental assignments, committees and Alliance for Human Services. Ensures contract compliance with County funded CBOs Oversees tracking of Contracts and CBO automated System.	
Adopted	Base
<u>06-07</u>	<u>07-08</u>
2	2

Contract Management Section	
Develops and execute assigned contracts. Provides direct technical assistance to CBOs. Conducts monitoring/site visits. Facilitate reimbursements to contracted agencies.	
Adopted	Base
<u>06-07</u>	<u>07-08</u>
15	15

Miami-Dade Department of Human Services
Contract Management Division
Staffing Chart



*One Contract Officer from YCTF

Miami-Dade Department of Human Services Child Development Services Functional Table of Organization

Director

Formulates division policies and provides overall direction and coordination of division operations. Conducts division self-evaluation of program components to ensure compliance with contractual demands.

Adopted 06-07 4
 Base 07-08 2

Adopted 06-07 278
 Total 161

Provider Payments

Responsible for updating the EFS system with child care enrollment data, collect and review monthly attendance child attendance record, inputs attendance data in State EFS system; process invoices for Department and forward to the county Finance Department submit reconcile rosters to providers; and resolves vendor issues

Adopted 06-07 47
 Base 07-08 30

Eligibility Services (Including Resource & Referral Unit)

Provide information to the community on quality childcare services those factors in selecting a quality childcare provider; inform parents and providers on appropriate stages for child development s, maintains a comprehensive data base of all legally operated childcare facilities in the county; help providers with startup information; maintains a resource file on community services and resources to assist families and providers. Conducts all client initial intakes and re-determinations for school readiness and VPK eligibility; completes all computer-based client applications; provides information on selecting a quality childcare provider; providers referrals of childcare providers in area of parents choice; completes initial social services and health assessments for parents and children; administers TAPP program for teenage parents enrolled in public school; and provides on-site child care placement services for all State Career development Centers.

Adopted 06-07 124
 Base 07-08 93

Assessment and Technical Assistance

Conducts environmental assessment of providers and development a plan to move providers to national accreditation provide appropriate early childhood educational trainings for providers on a wide array of topics, coordinates provision of state mandated growth administrators and coordinates the delivery of intensive and comprehensive services to families to families of at-risk children place outside of the home, and developmental assessments for all 3 and 4 year children in subsidized care; development a plan of action for those children and their families that are assessed with not being at the age appropriate level in their development make referrals to further assistance is needed conduct infant/toddler training sessions; services include family counseling services, concrete services, advocacy and family life education. Services are provided through three neighborhood outreach offices focus on special problems including a variety of individual family difficulties. Emphasis on prevention and/or early intervention.

Adopted 06-07 69
 Base 07-08 0

Volunteer Pre- Kindergarten

Provides child care services for Pre- Kindergarten age children, oversee the VPK day to day operations, established schedule to perk registration period collect s and review monthly attendance rosters, prepare invoices to forward to County Finance Dept for payment

Adopted 06-07 19
 Base 07-08 19

Administrative Support (Out Stationed to Department Central Administration)

Provides various administrative support functions to the division in the areas of personnel, finance, budget and grants.

Adopted 06-07 15
 Base 07-08 17

**Miami-Dade Department of Human Services
Child Development Services
Staffing Chart**

Office of Bureau Administration		
Adopted 06-07	Base 07-08	
1 Bureau Chief	1	
1 Admin. Officer 3	0	
1 Adm. Secretary	1	
1 Telephone Console Opr. 2	0	
4	2	

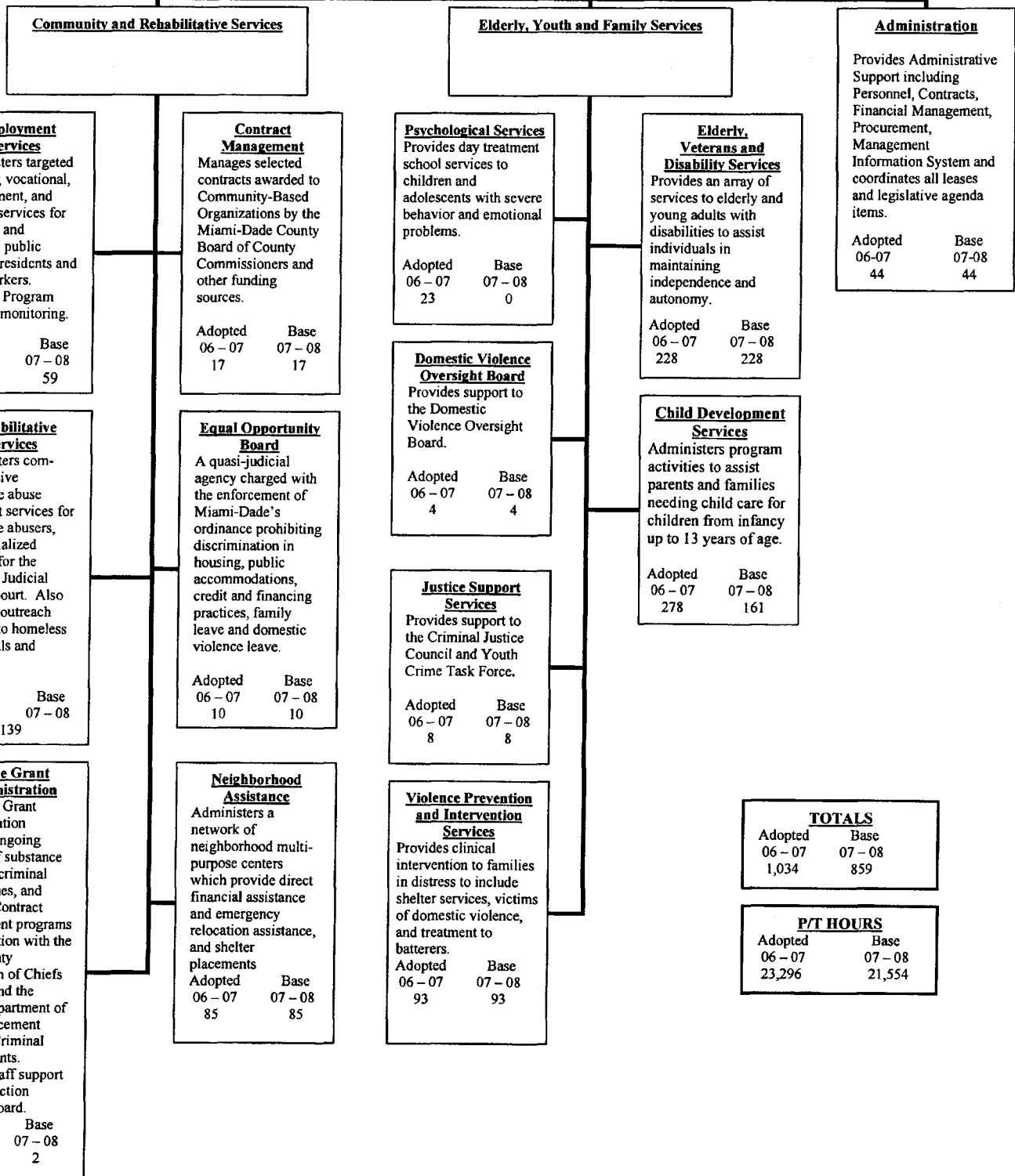
Adopted 06-07	Base 07-08	
278	161	Total

Administrative Support (Outstationed to Department Central Administration)			Provider Payments			Eligibility Services (Including Resource & Referral Unit)			Assessment and Technical Assistance			Voluntary Pre-Kindergarten		
Adopted 06-07	Base 07-08		Adopted 06-07	Base 07-08		Adopted 06-07	Base 07-08		Adopted 06-07	Base 07-08		Adopted 06-07	Base 07-08	
1 Special Proj. Adm. 2	1		1 Human Srv. Mgr.	1		1 Div. Director	1		1 Div. Director	0		1 Human Srv. Mgr.	1	
0 Contracts Officer	1		0 Secretary	1		7 SW 2	6		1 Training Spec. 3	0		1 Secretary	1	
1 AO 3	2		1 Accountant 3	2		0 AO 1	7		5 SSS 2	0		1 Quality Assrc. Analyst	1	
1 Acct. 3	1		0 Accountant 2	0		0 SPA 1	1		2 SSI	0		1 Accountant 3	1	
1 AO 1	0		1 Accountant 1	2		1 Child Care Prog. Super	1		1 AO 2	0		1 Accountant 2	1	
2 Accountant 1	1		5 Clerk 4	0		12 Comm. Fam Svc Wkr.	42		2 Child Care Prog. Spec.	0		1 Accountant 1	1	
1 Buyer	0		25 Account Clerk	21		1 SW 1	0		1 Child Care Prog. Super.	0		1 Clerk 4	1	
1 Clerk 3	1		11 Data Entry Spec. 2	0		74 Eligibility Interv.	5		13 Child Care Training Spec.	0		1 Clerk 3	1	
1 Driver Messenger	1		3 OSS 2	3		1 Secretary	1		3 Comm. Family Svc. Worker	0		11 Account Clerk	11	
1 Computer Tech. 1	1		47	30		7 OSS 2	6		28 SW 1	0		19	19	
1 OSS 2	1					1 Clerk 1	0		2 Health Educ. Aide	0				
1 Quality Assr. Super.	1					0 Clerk 4	2		3 Secretary	0				
3 Quality Assr. Analy	4					0 Clerk 3	1		3 OSS 2	0				
0 Personnel Spec. 1	1					0 Clerk 2	2		1 Clerk 2 (Librarian)	0				
0 Health Educ. Aide	2					0 Data Entry Spec.	10		1 Word Proc. Opr. 2	0				
						1 Word Proc. Oper. 3	1		1 Data Entry Spec. 1	0				
						0 Telephone Console Oper.	6		1 Driver Attendant	0				
						2 Custodial Worker 2	0							
15	17					124	93		69	0				

MIAMI-DADE COUNTY DEPARTMENT OF HUMAN SERVICES

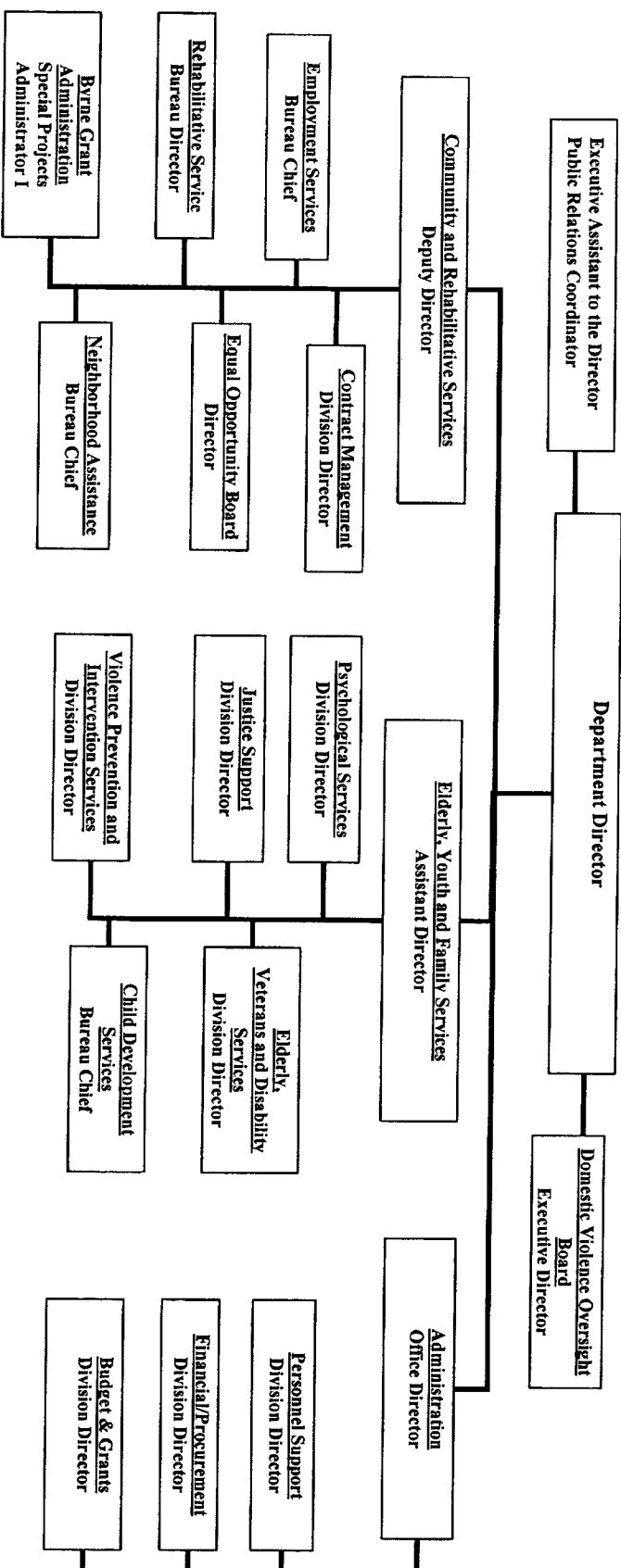
FUNCTIONAL CHART

<u>Office of the Director</u>	
Formulates policy and provides overall departmental management; provides administrative support to various Boards including: Equal Opportunity Board, Addiction Services Board, Criminal Justice Council, Youth Crime Task Force Board, and Domestic Violence Oversight Board. Administers contracts with CBO's and monitors program compliance	
<u>Adopted</u> 06 - 07 8	<u>Base</u> 07 - 08 9

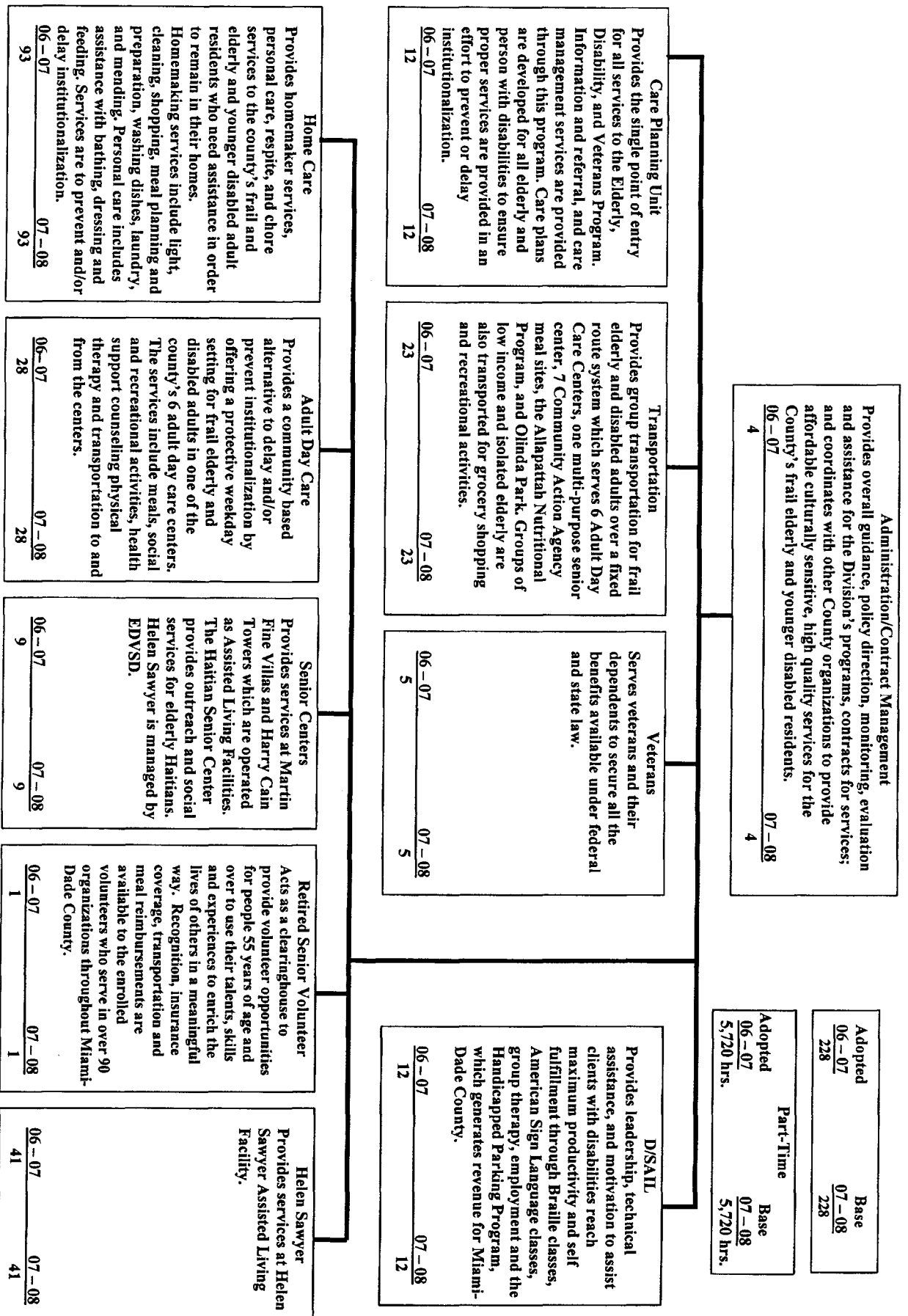


**MIAMI-DADE COUNTY
DEPARTMENT OF HUMAN SERVICES**

Table of Organization



Miami-Dade Department of Human Services Elderly, Disability and Veterans Services Division Functional Table of Organization



Adopted	Base
06-07 228	07-08 228

Part-Time	Base
Adopted 06-07 5,720 hrs.	07-08 5,720 hrs.

152

Adult Day Care		Helen Sawyer ALE*		Administration / Contract Management		Disability Services Independent Living		Home Care Program		Veterans Program		Care Planning Program	
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 SSA - 3025	1	1 Soc. Serv. Adm. - 3025	1	1 Division Director - 3270	1	1 SSA - 3025	1	1 SSA - 3025	1	1 Vet. Svc. Dir. - 3205	1	1 SSS 1 - 3009	1
1 OSS 2 - 0021	1	1 Soc. Serv. Supv. 2 - 3010	1	1 Acct. 2 - 3161	1	2 Disb. Svc. Spec. - 3214	2	1 SSS 1 - 3009	1	1 Vet. Svc. Dir. - 3205	1	1 SW 2 - 3007	1
1 OSS 3 - 0022	1	1 HomeCare Supv. - 3212	1	1 AO-2-0812	1	2 Coun. Disabl. - 3202	2	6 HCA Supv. - 3212	6	3 Vet. Svc. Spec. - 3204	3	1 SW 1 - 3006	8
1 SSS 2 - 3010	1	1 Semi-Skilled Lab. - 6035	1	1 Admin. Secretary - 0094	1	1 SWA - 3002	1	80 HCA - 3210	80	1 Secretary - 0031	1	1 OSS 1 - 0070	1
1 SW 1 - 3006	1	3 Adult Daycare Aide - 3217	3			1 Secretary - 0031	1	2 Cust. Wrkr. 2 - 6002	2			1 Contract. Ofcr. - 3820	1
		24 Home Care Aide - 3210	24			4 Home Care Aide - 3210	4	1 Tele. Con. Op. - 0085	1				
		5 Food Ser. Wkr. 1 - 6080	5			1 Custodial Wrkr. - 6002	1	1 WFO 2 - 0052	1				
		2 Cook 1 - 6086	2					1 DCS - 0016	1				
		1 Cook 3 - 6088	1										
		1 Driver Attendant - 2832	1										
		1 Rec. Leader - 7031	1										

**Miami-Dade Department of Human Services
Equal Opportunity Board
Staffing Chart**

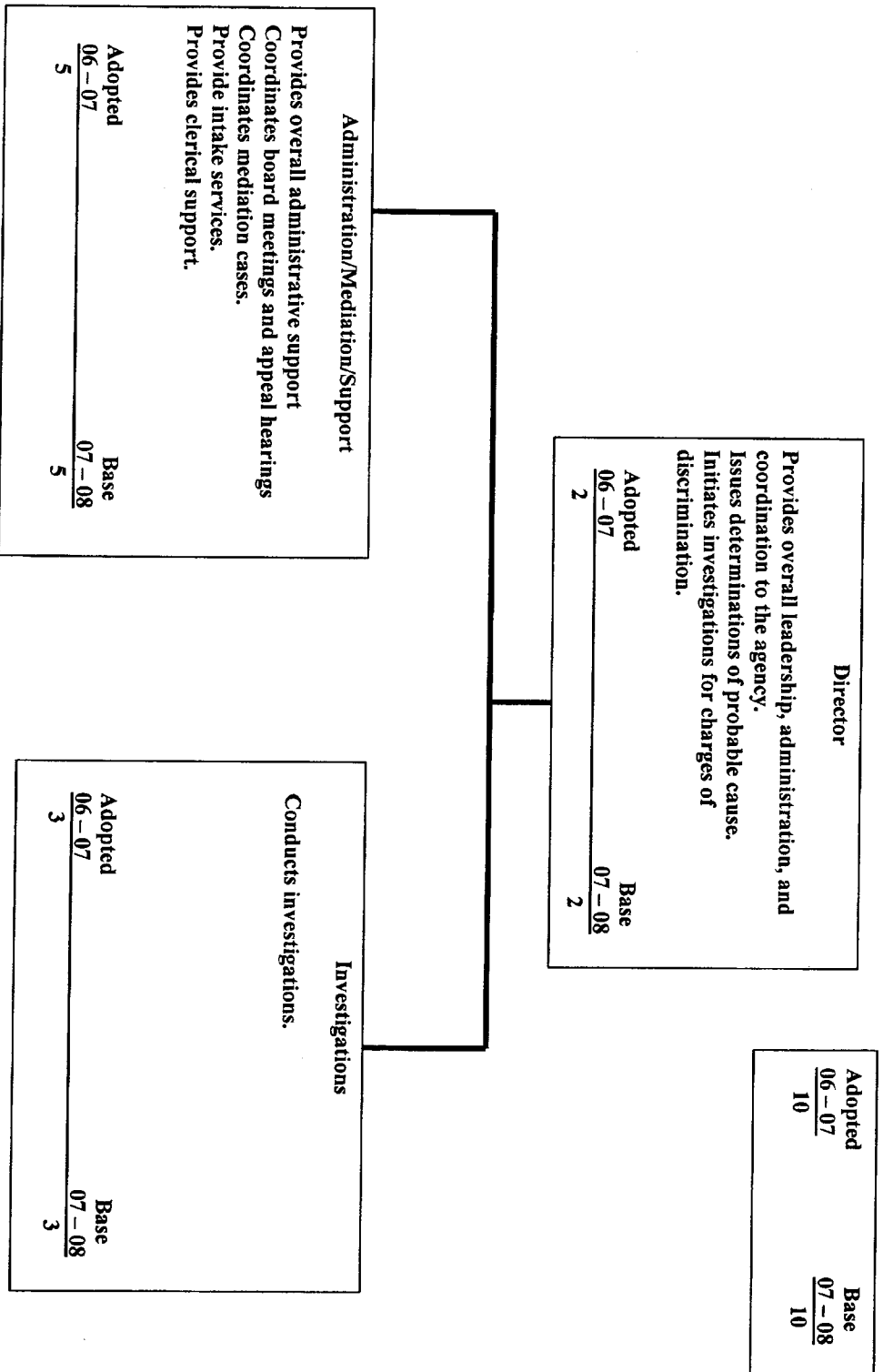
Adopted	Base
<u>06 - 07</u>	<u>07 - 08</u>
10	10

Adopted	Base
<u>06 - 07</u>	<u>07 - 08</u>
1	1
1	1
<u>2</u>	<u>2</u>
	Adm. Secretary - 0094

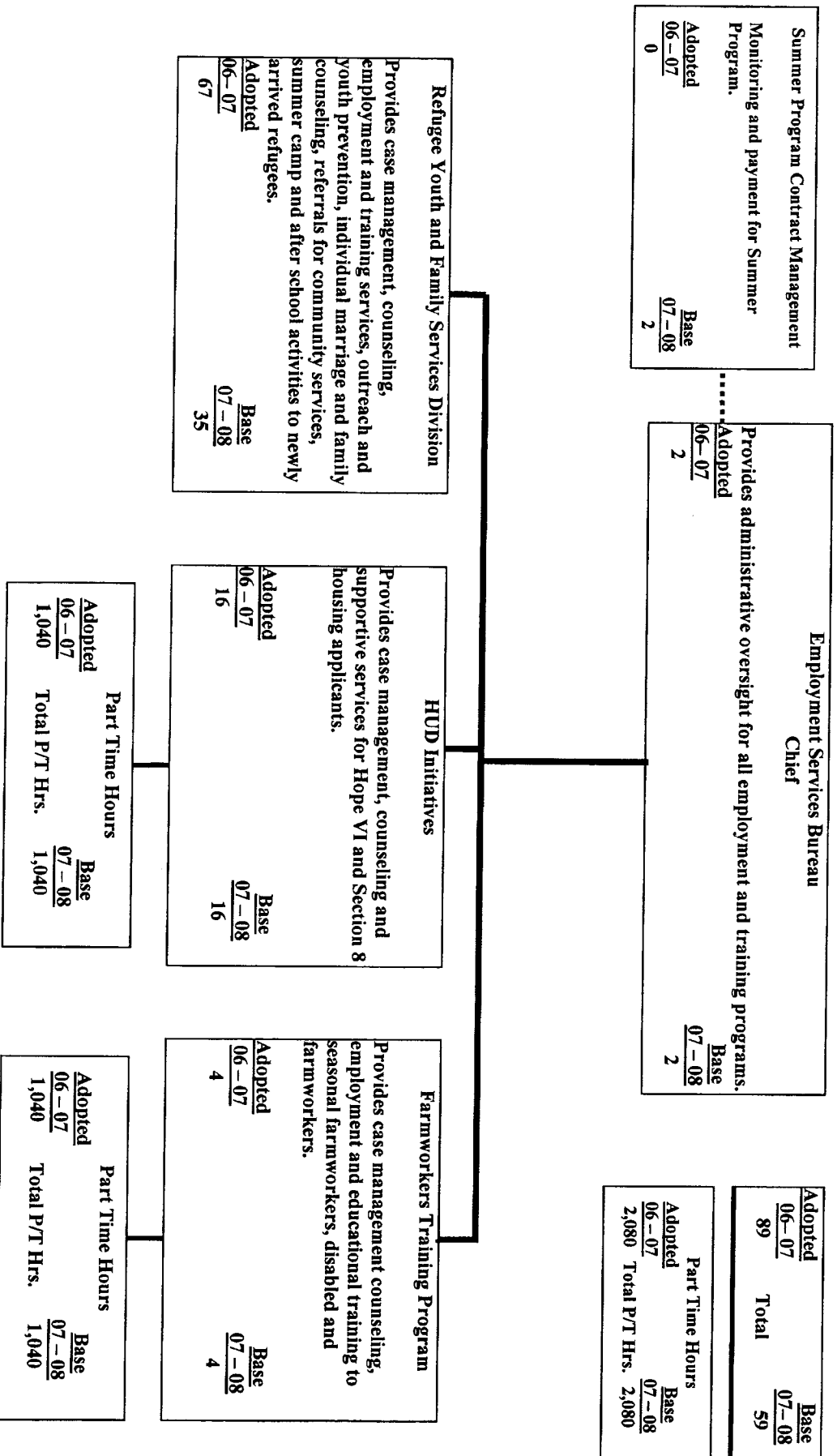
Adopted	Base
<u>06 - 07</u>	<u>07 - 08</u>
1	1
2	2
1	1
1	1
<u>5</u>	<u>5</u>
	Spec. Proj. Adm. 2 - 0832
	Mediator SPA 1 - 0831
	Equal Opprt. Board Assist. - 3316
	Off. Support Spec. 2 - 0021

Adopted	Base
<u>06 - 07</u>	<u>07 - 08</u>
3	3
<u>3</u>	<u>3</u>
	Housing Emp. Compl. Officers - 3338

**Miami-Dade Department of Human Services
Equal Opportunity Board
Functional Table of Organization**



**Miami-Dade Department of Human Services
Employment Services Bureau
Functional Table of Organization**



**Miami-Dade Department of Human Services
Employment Services Bureau
Staffing Chart**

<u>Adopted</u>		<u>Base</u>
<u>06 - 07</u>		<u>07 - 08</u>
0	Total	2

Summer Program Contract Monitoring		
<u>Adopted</u>		<u>Base</u>
<u>06 - 07</u>		<u>07 - 08</u>
0	Accountant I	1
0	Contract Officer	1
0		2

**Miami-Dade Department of Human Services
Employment Services Bureau
Staffing Chart**

Employment Services Bureau		
Administration		
<u>Adopted</u> 06 - 07		<u>Base</u> 07 - 08
1	Bureau Chief - 3282	1
1	Admin Secretary - 0094	1
2		2

<u>Adopted</u> 06 - 07		<u>Base</u> 07 - 08
2	Total	2

**Miami-Dade Department of Human Services
Employment Services Bureau
Staffing Chart**

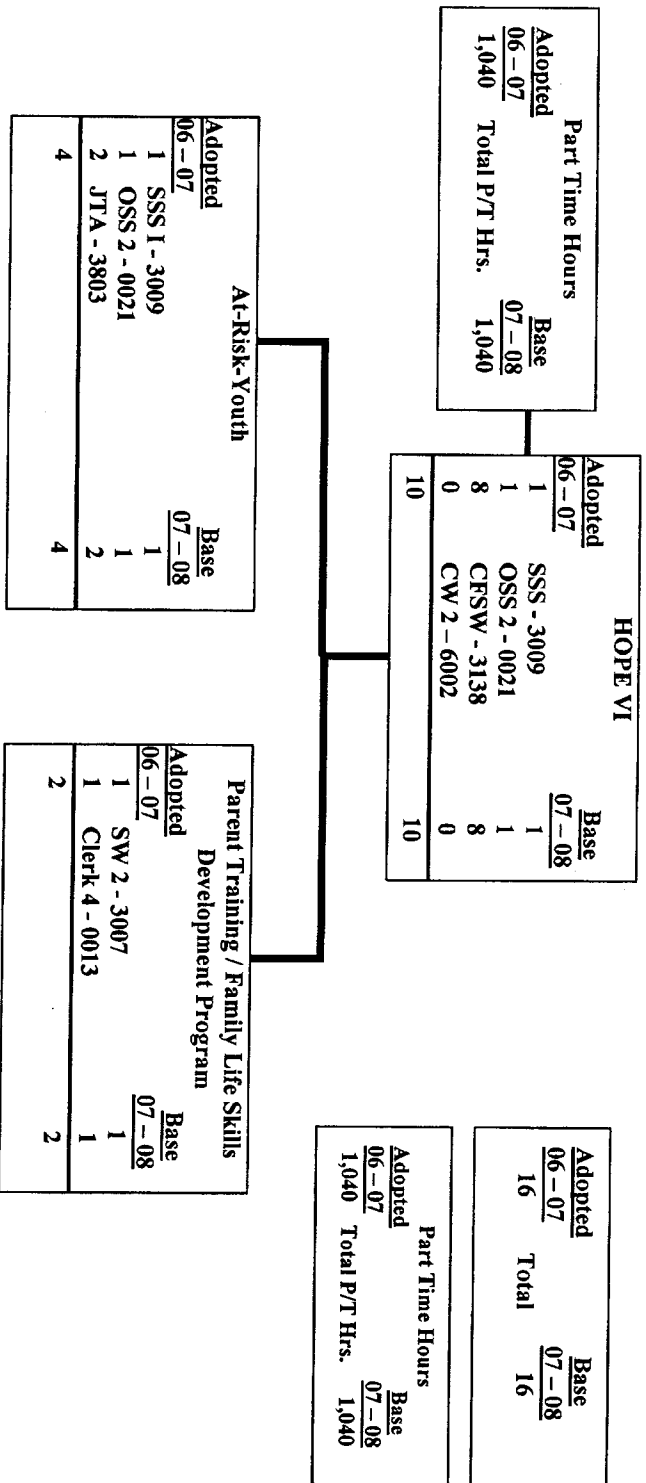
Farmworkers Training Program		
<u>Adopted</u> 06 - 07		<u>Base</u> 07 - 08
1	Special Projects Admin. 2 - 0832	1
1	Job Dev. - 3806	1
2	CFSW - 3138	2
0	Driver Messgr. - 6202	0
4		4

Part Time Hours		
<u>Adopted</u> 06 - 07		<u>Base</u> 07 - 08
1,040	Total P/T Hrs.	1,040

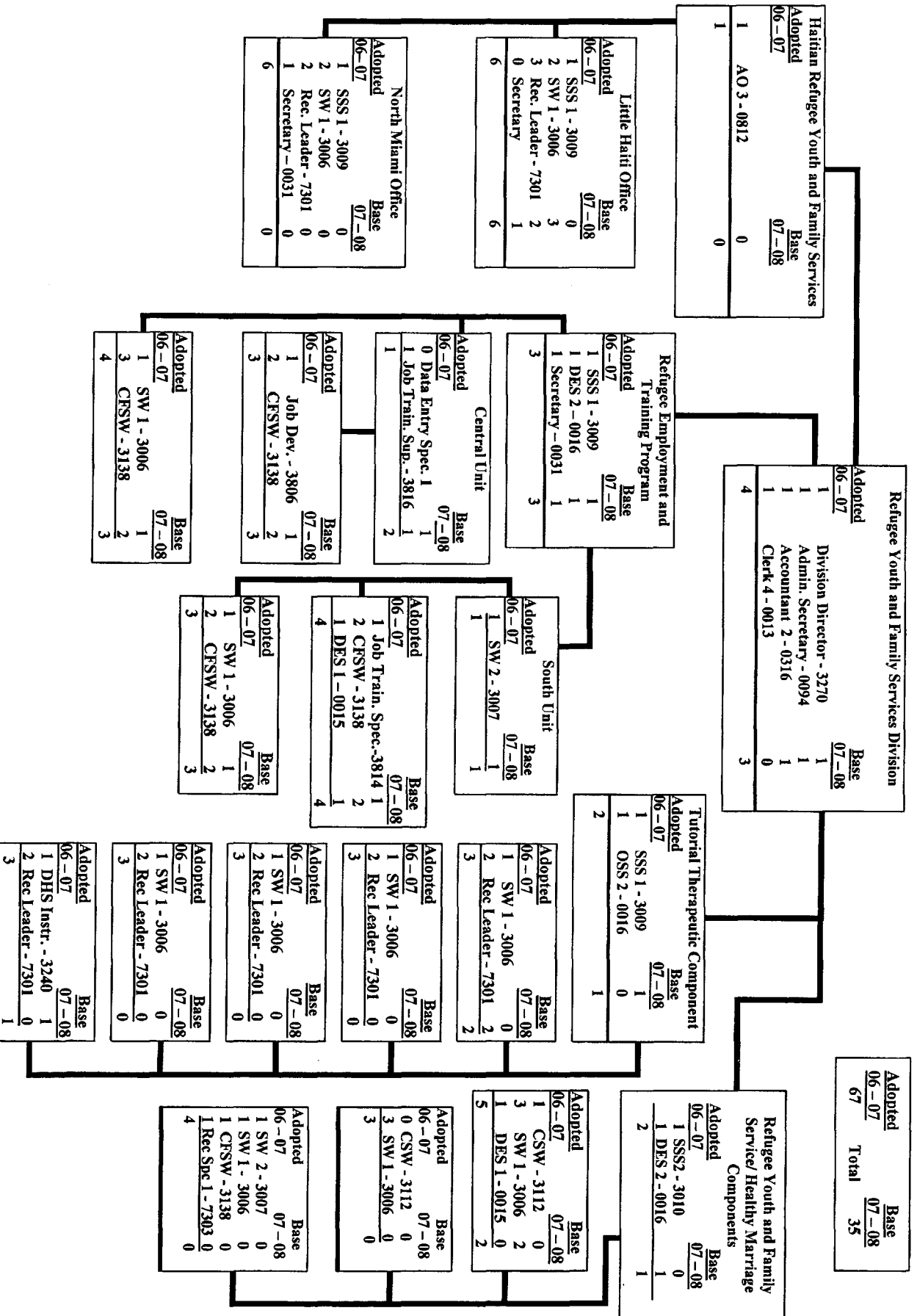
<u>Adopted</u> 06 - 07		<u>Base</u> 07 - 08
4	Total	4

Part Time Hours		
<u>Adopted</u> 06 - 07		<u>Base</u> 07 - 08
1,040	Total P/T Hrs.	1,040

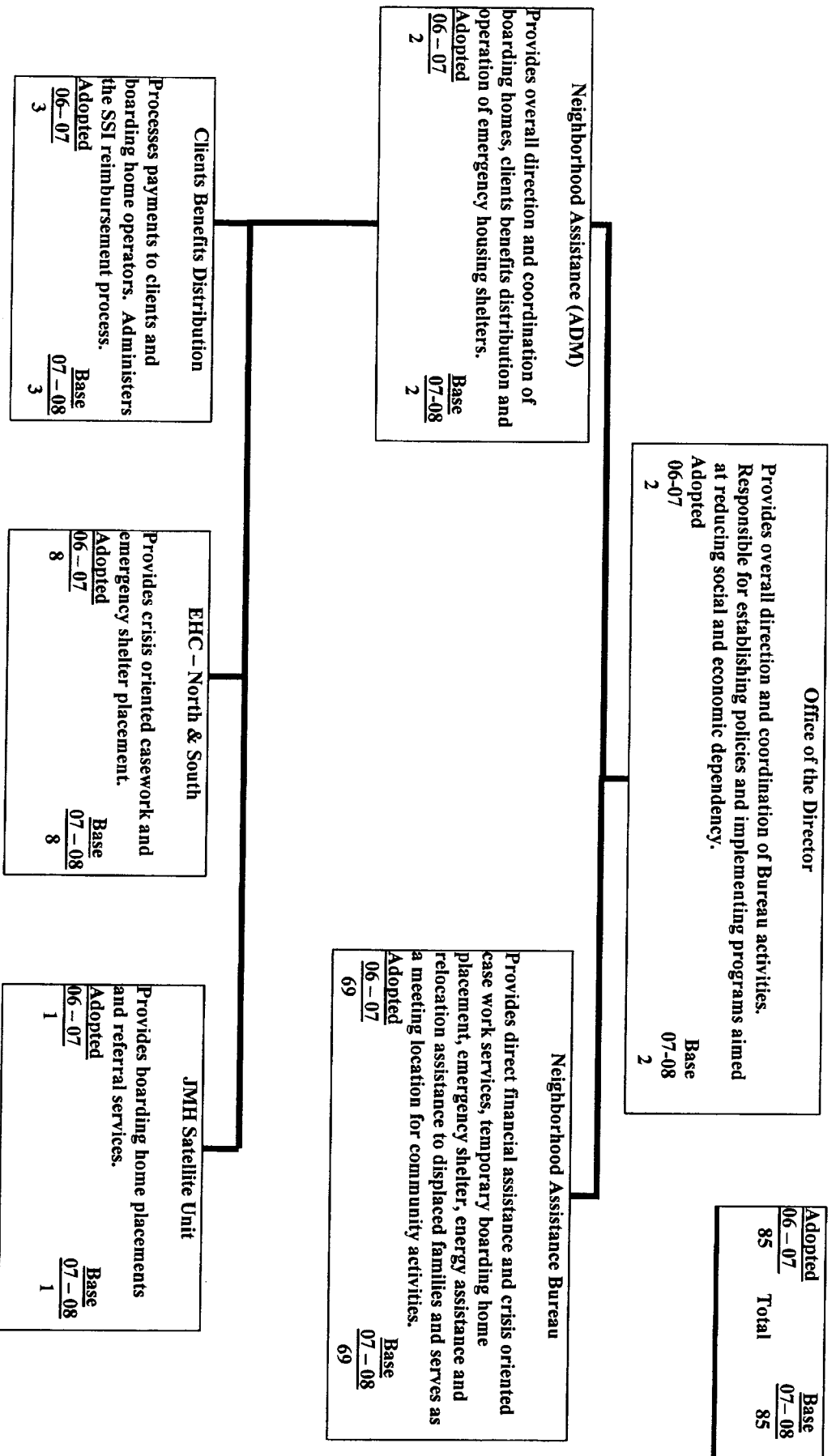
**Miami-Dade Department of Human Services
Employment Services Bureau
Staffing Chart**



Miami-Dade Department of Human Services Employment Services Bureau Staffing Chart



**Miami-Dade Department of Human Services
Neighborhood Assistance Bureau
Functional Table of Organization**



**MIAMI-DADE DEPARTMENT OF HUMAN SERVICES
Neighborhood Assistance Bureau
Staffing Chart**

Neighborhood Assistance		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
2	2	

Director's Office		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
2	2	

Total		
Adopted	Base	
06-07	07-08	
85	85	

Client Benefits Distribution		
Adopted	Base	
06-07	07-08	
1	1	
2	2	
3	3	

Allapattah Unit		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
1	1	
1	1	
1	1	
1	1	
6	6	

Culmer Unit		
Adopted	Base	
06-07	07-08	
1	1	
2	2	
1	1	
3	3	
1	1	
8	8	

Joseph Caleb Unit		
Adopted	Base	
06-07	07-08	
1	1	
4	4	
1	1	
1	1	
7	7	

Hialeah Unit		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
1	1	
1	1	
4	4	

Emergency Housing North		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
1	1	
1	1	
4	4	

Naranja Unit		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
1	1	
1	1	
1	1	
5	5	

Coconut Grove Unit		
Adopted	Base	
06-07	07-08	
1	1	
3	3	
2	2	
1	1	
2	2	
1	1	
10	10	

Edison Unit		
Adopted	Base	
06-07	07-08	
1	1	
3	3	
1	1	
2	2	
1	1	
8	8	

Opalocka Unit		
Adopted	Base	
06-07	07-08	
1	1	
3	3	
1	1	
3	2	
1	1	
9	8	

Emergency Housing South		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
1	1	
1	1	
4	4	

Florida City Unit		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
1	1	
1	1	
1	2	
5	6	

Richmond Heights Unit		
Adopted	Base	
06-07	07-08	
1	1	
1	1	
2	2	

Wynwood Unit		
Adopted	Base	
06-07	07-08	
1	1	
2	2	
1	1	
1	1	
6	6	

**Miami-Dade Department of Human Services
Office of Administration
Functional Table of Organization**

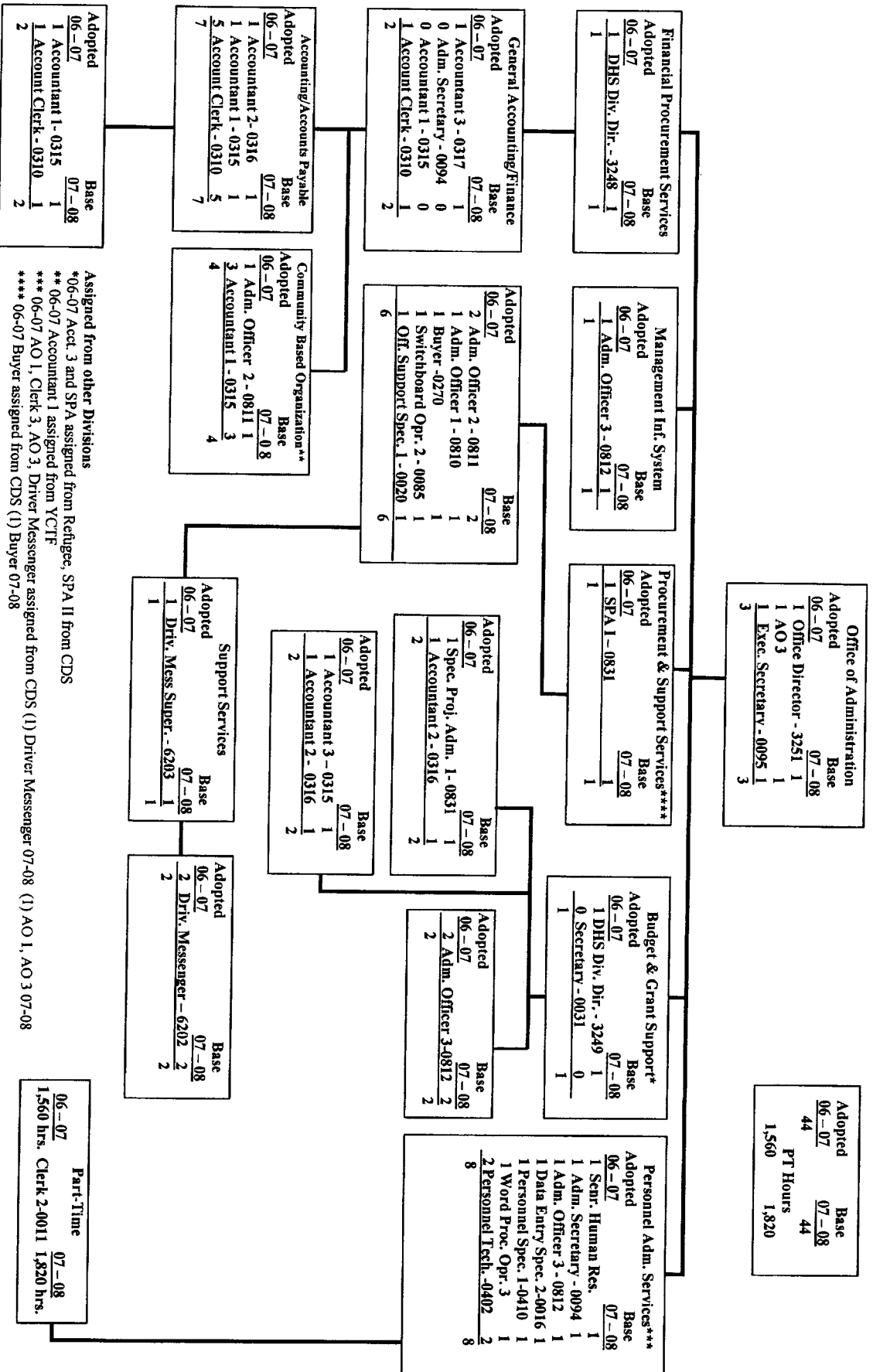
Director		
Formulates division policy for units which provide overall administrative support to the department includes: personnel, contracts and financial management, and procurement. Develops and maintains information systems. Coordinates Board of County Commissioners' Agenda and coordinates all leases for departmental operated facilities.		
<u>06 - 07</u>	Administration	<u>07 - 08</u>
3		3

Adopted	Base
<u>06 - 07</u>	<u>07 - 08</u>
44	44

Part-Time	
<u>06 - 07</u>	<u>07 - 08</u>
1,560 hrs. Clerk 2	1,820 hrs.

Personnel Support	Financial Services	Budget & Grants	Procurement
Provides personnel administrative support to the department.	Responsible for providing general accounting, accounts payable, CBO Accounting and comptroller services for the department, also provides coordination for travel.	Responsible for providing budget and grant accounting support to the department.	Responsible for providing procurement support, hurricane coordination and initiates GSA work orders and services tickets and administrative support including messenger services.
<u>06 - 07</u>	<u>06 - 07</u>	<u>06 - 07</u>	<u>06 - 07</u>
8	16	7	10
<u>07 - 08</u>	<u>07 - 08</u>	<u>07 - 08</u>	<u>07 - 08</u>
8	16	7	10

Miami-Dade Department of Human Services Office of Administration Staffing Chart



Assigned from other Divisions
 *06-07 Acct. 3 and SPA assigned from Refugee, SPA II from CDS
 ** 06-07 Accountant 1 assigned from YCTF
 *** 06-07 AO 1, Clerk 3, AO 3, Driver Messenger assigned from CDS (1) Driver Messenger 07-08 (1) AO 1, AO 3 07-08
 **** 06-07 Buyer assigned from CDS (1) Buyer 07-08

**Miami-Dade Department of Human Services
Office of the Director
Functional Table of Organization**

Office of the Director	
Formulates policy and provides overall departmental management; provides administrative support to various Boards including: Equal Opportunity Board, Addiction Services Board, Criminal Justice Council, Youth Crime Task Force, and Domestic Violence Oversight Board. Administers contracts with CBO's and monitors program compliance.	
<u>Adopted</u> <u>06 - 07</u> 8	<u>Base</u> <u>07 - 08</u> 9

<u>Adopted</u> <u>06 - 07</u> 8	<u>Base</u> <u>07 - 08</u> 9
Total	

**Miami-Dade Department of Human Services
Office of the Director
Staffing Chart**

<u>Adopted</u> <u>06-07</u>		<u>Base</u> <u>07-08</u>
1	Dept. Director - 3295	1
1	Deputy Director - 3293	1
2	Exec. Secretary - 0095	2
1	Sr. Exec. Secretary - 0096	1
1	Asst. Director - 3294	1
0	SPA 1 - 0831 *	0
1	SSA - 3025 **	1
0	Executive Assistant	1
1	Public Affairs Coord. - 3250	1
8		9

<u>Adopted</u> <u>06-07</u>		<u>Base</u> <u>07-08</u>
8	Total	9

*SPA 1 - Overage
**SSA - Outstationed to No More Blue Roofs

**Miami-Dade County Department of Human Services
Office of Rehabilitative Services
Functional Table of Organization**

Adopted	Base
06-07	07-08
145	139
06-07	P/T Hours
4,160	07-08
	4,160

Director	
Provides overall direction and coordination for activities. Responsible for establishing policies and implementing programs which provide an array of critical substance abuse and mental health services to Miami-Dade's residents.	
<u>06-07</u>	<u>07-08</u>
3	3

Community Education & Prevention	
Provides a variety of outreach activities including presentations and dissemination of substance abuse information to educate the community. Special emphasis is placed on programs that serve minorities and school age youths.	
<u>06-07</u>	<u>07-08</u>
2	2

Treatment Alternatives to Street Crime (TASC) Division	
Provides assessment, referral and track of substance abusers referred by criminal justice related agencies. Operates large scale, outpatient diversion program which includes urinalysis and acupuncture detoxification. Produces court-ordered substance abuse evaluations, and provides substance abuse treatment in Miami-Dade's correctional facilities.	
<u>06-07</u>	<u>07-08*</u>
64	65

Community Services Division	
Provides residential substance abuse treatment services which are tailored to meet the adult client's individual needs and medical screening, substance abuse assessments and referrals. Provides assessments, placements and case management for homeless individuals. Provides referrals for placement of individuals in public and private treatment facilities.	
<u>06-07</u>	<u>07-08</u>
75	68

Domestic Violence Overlay Team/Byrne Grant	
Provides an array of substance abuse treatment services to domestic violence clients. Specialized services focused on ongoing intervention and prevention services, and complex issues surrounding domestic violence and the link with substance abuse.	
<u>06-07</u>	<u>07-08</u>
1	1

* 1 Overage DUI Rehabilitative Service Center

**Miami-Dade Department of Human Services
Office of Rehabilitative Services
Staffing Chart**

Office of the Director			
<u>Adopted</u>	<u>Base</u>	<u>06 - 07</u>	<u>07 - 08</u>
1	1	Director - 3289	
1	1	Exec. Secretary - 0095	
0	1	Adm. Officer 1 - 0811	
1	0	Mini Comp. Prog./Analyst	
3	3		

<u>Adopted</u>	<u>Base</u>
<u>06 - 07</u>	<u>07 - 08</u>
6	6
Total	

Community Education and Prevention			
<u>Adopted</u>	<u>Base</u>	<u>06 - 07</u>	<u>07 - 08</u>
0	0	CRSC - 3054	
2	2	Sub. Abuse Prev. Spec. 1 - 3236	
2	2		

Domestic Violence Overly Team/ Byrne Grant			
<u>Adopted</u>	<u>Base</u>	<u>06 - 07</u>	<u>07 - 08</u>
1	1	RSC 2 - 3050	
1	1		

**Miami-Dade Department of Human Services
Office of Rehabilitative Services
Staffing Chart**

Adopted 06-07		Base 07-08	
75		68	
Total			

Central Intake Division			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 Rehab. Svc. Admin. - 3061	1	1 Div. Director - 3287	1
1	1	1 Admin. Secretary - 0094	1
		0 Driver Attendant	1
		2	3

Community Services			
Transportation System			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 Driv. Attnd. - 2832	0		
1	0		

Homeless Assistance Programs			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 Human Serv. Mgr. - 3252	1		
1 OSS 2 - 0021	1		
7 SWA - 3002	7		
9	9		

Medical Treatment			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 LPN 2 - 2805	1		
1 Med. Dir. - 3281	1		
2	2		

Super NOFA Year 4			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 SSS 1 - 3009	0		
1 HCA - 3231	1		
5 SWA - 3002	5		
7	6		

HART			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 RSS - 3112	1		
5 SW 1 - 3006	4		
1 Secretary - 0031	1		
7	6		

HOAP-S			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
3 SWA	2		
3	2		

THISH			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 RSC 2	1		
1	1		

New Direction Intensive Day/Night Treatment Program (Byrne Grant)			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 RSC 2 - 3050	1		
1 RSC 1 - 3049	1		
1 Acct. 2 - 0316	0		
3	2		

New Direction #2 Residential Treatment			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 RSS - 3060	1		
2 RSC 2 - 3050	2		
1 RSC 1 - 3049	1		
0 Acct. 2 - 0316	1		
1 OSS 2 - 0021	1		
5	6		

New Direction Residential Treatment			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
2 RSS - 3060	2		
7 RSC 2 - 3050	6		
5 RSC 1 - 3049	2		
1 Rec. Therp. - 2816	1		
3 Cook 2 - 6087	3		
1 Maint. Rep. - 6501	1		
1 OSS 2 - 0021	1		
1 Clin. Psy. 1 - 3117	1		
1 AO 2 - 0811	1		
22	18		

New Opportunity Transitional Living Facility			
Adopted 06-07	Base 07-08	Adopted 06-07	Base 07-08
1 RSC 2 - 3050	1		
1	1		
1			

170

Court Diversion Services			Div. Director - 328/			Admin. Secretary - 0094		
Adopted	Base		Adopted	Base		Adopted	Base	
06-07	07-08		06-07	07-08		06-07	07-08	
1	1	RSA - 3061	1	1		1	1	
1	1	Admin. Sec. - 0094	1	1		1	1	
1	1	RSC 2 - 3050	1	1		1	1	
3	3		2	2		2	2	

DATP - North			DATP - South			Assessment and Referral Services		
Adopted	Base		Adopted	Base		Adopted	Base	
06-07	07-08		06-07	07-08		06-07	07-08	
1	1	RSS - 3060	1	1		1	1	
6	6	RSC 2 - 3050	4	4		1	1	
2	2	OSS 2 - 0021	1	1		7	7	
9	9		1	1	Acupuncturist - 3262	1	1	
			7	7		10	10	

P/T Hours			Miami-Dade Rehab. & Aftercare North			P/T Hours		
Adopted	Base		Adopted	Base		Adopted	Base	
06-07	07-08		06-07	07-08		06-07	07-08	
1	1	RSS	1	1		1	1	
6	6	RSC 2	1	1		1	1	
1	1	DES 1	7	7		7	7	
8	8		9	9		1040	1040	

P/T Hours			P/T Hours		
Adopted	Base		Adopted	Base	
06-07	07-08		06-07	07-08	
1040	1040		1040	1040	
1040	1040		1040	1040	
2080	2080		1040	1040	

Correctional Based Substance Abuse Treatment Programs			In-Jail Treatment/TGK Women		
Adopted	Base		Adopted	Base	
06-07	07-08		06-07	07-08	
1	1	RSA - 3061	0	0	
1	1	Secretary - 0031	2	2	
2	2		1	1	
			1	1	Acupuncturist - 3262
			4	4	

In-Jail Treatment/Metro-West			DUI Program		
Adopted	Base		Adopted*	Base*	
06-07	07-08		06-07	07-08	
1	1	RSS - 3060	1	1	
5	5	RSC 2 - 3050	1	1	RSC 2 - 3050
2	2	RSC 1 - 3049	1	2	
0	0	CRSC - 3054			
1	1	OSS 2 - 0021			
9	9				

Total P/T Hours		
Adopted	Base	
06-07	07-08	
4160	4160	

*Overage 1 RSC 2 - DUI

*Overage 1 RSC 2 - DUI

**Miami-Dade Department of Human Services
Psychological Services Division
Functional Table of Organization**

Adopted	Base
<u>06-07*</u>	<u>07-08</u>
23	0

Total PTH
<u>06-07</u>
8,320
<u>07-08</u>
0

- Administers and coordinates the delivery of a comprehensive range of direct psychological services including diagnostic, psychotherapy, psychiatric consultation, crisis intervention, case management, and day treatment services in five locations.
- Provides therapeutic program elements for children with severe emotional, behavioral problems including therapeutic intervention with families.
- Services provided through five day treatment programs.

06-07*
FT 23
PTH 8,320

07-08
FT 0
PTH 0

**Miami-Dade Department of Human Service
Psychological Services Division
Staffing Chart**

Adopted 06-07*	Division Director	Base 07-08
1	Clinical Psychologist 3 - 3119	0
1	Adm. Secretary - 0094	0
0	Day Treatment Prog. Adm.	0
1	Account Clerk - 0310	0
3		0

Adopted 06-07*	Base 07-08*
23	0

Total PTH
06-07 8,320
07-08 0

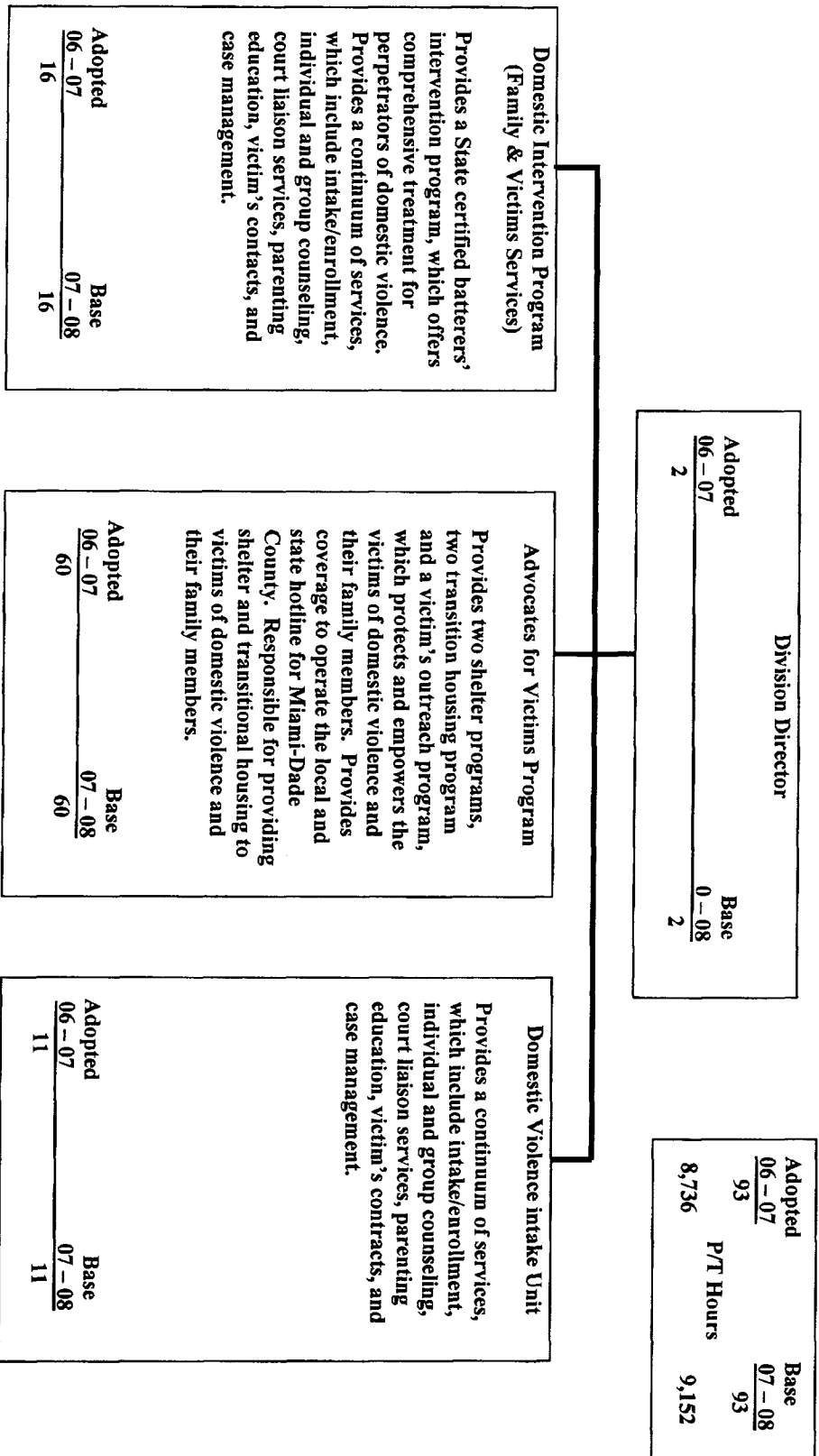
Early Intervention Development Center	
Adopted	Base
<u>06-07</u>	<u>07-08</u>
1 Clinical Psychologist 2 - 3118	0
2 Clinical Social Worker - 3112	0
1 Secretary - 0031	0
1 Custodial Worker 2 - 6002	0
5	0

Specialized Development Center - North	
Adopted	Base
<u>06-07</u>	<u>07-08</u>
1 Clinical Psychologist 2 - 3118	0
1 Clinical Psychologist 1 - 3117	0
1 Clinical Social Worker - 3112	0
1 Secretary - 0031	0
1 Custodial Worker 2 - 6002	0
<u>5</u>	<u>0</u>

Family & Children's Development Center	
Adopted	Base
<u>06-07</u>	<u>07-08</u>
1 Day Treatment Prog. Adm. - 3155	0
1 Clinical Psychologist 1 - 3117	0
1 Clinical Social Worker - 3112	0
1 Secretary - 0031	0
1 Custodial Worker 2 - 6002	0
5	0

Specialized Development Center - South	
Adopted	Base
<u>06-07</u>	<u>07-08</u>
1 Clinical Psychologist 2 - 3118	0
1 Clinical Psychologist 1 - 3117	0
1 Clinical Social Worker - 3112	0
1 Secretary - 0031	0
1 Custodial Worker 2 - 6002	0
<u>5</u>	<u>0</u>

**Miami-Dade Department of Human Services
Violence Intervention and Prevention Services Division
Functional Table of Organization**



Adopted 06 - 07	Base 07 - 08
93	93
P/T Hours	
8,736	9,152

Miami-Dade Department of Human Services Violence Intervention and Prevention Services Division Staffing Chart

Adopted 06-07	Base 07-08
93	93
P/T Hours	
8,736	9,152

Adopted 06-07	Base 07-08
1	1
Division Director - 3270	
1	1
Admin. Secretary - 0094	
2	2

Adopted 06-07	Base 07-08
9	9
SW II - 3007	
1	1
Secretary - 0031	
1	1
SSS 2 - 3010	
11	11

Adopted 06-07	Base 07-08
1	1
Soc. Serv. Admin. - 3025	
1	1
Adm. Officer 3 - 0812	
1	1
Clerk 4 - 0013	
3	3

Adopted 06-07	Base 07-08
1	1
Social Worker 2 - 3007	
3	3
Social Worker 1 - 3006	
4	4

Adopted 06-07	Base 07-08
1	1
Family Viol. Treat. Program - 3266	
2	2
Chief Fam. Viol. Treatment - 3180	
11	11
Family Viol. Treatment - 3179	
1	1
Clerk IV - 0013	
1	1
Office Support Specialist - 0021	
16	16

Adopted 06-07	Base 07-08
1	1
Soc. Serv. Super. 2 - 3010	
1	1
Office Support Spec. 2 - 0021	
1	1
Emerg. Housing Mng. - 3412	
1	1
Social Worker 1 - 3006	
4	4

Adopted 06-07	Base 07-08
1	1
Soc. Serv. Super. 2 - 3010	
1	1
Soc. Serv. Super 1 - 3009	
5	5
Social Worker 1 - 3006	
4	4
Social Worker Aide - 3002	
2	2
Office Support Spec. 2 - 0021	
1	1
Custodial Worker 2 - 6002	
14	14

Adopted 06-07	Base 07-08
520 hrs	1,040 hrs
Fam. Viol. Treat. Spec. - 3179	

Adopted 06-07	Base 07-08
2,080	2,080
Soc. Worker Aide - 3002	

Adopted 06-07	Base 07-08
3,068 hrs.	3,016 hrs.
Soc. Worker Aide - 3002	

Adopted 06-07	Base 07-08
3,068 hrs.	3,016 hrs.
Soc. Worker Aide - 3002	

Adopted 06-07	Base 07-08
1	1
Soc. Serv. Super. 2 - 3010	
1	1
Offc. Support Spec. 2 - 0021	
3	3
Social Worker 1 - 3006	
2	2
Social Worker Aide - 3002	
1	1
Maintenance Repairer - 6501	
8	8

Adopted 06-07	Base 07-08
1	1
Soc. Serv. Super. 2 - 3010	
2	2
Soc. Serv. Super 1 - 3009	
8	8
Social Worker 1 - 3006	
2	2
Office Support Spec. 2 - 0021	
3	3
Custodial Worker 2 - 6002	
12	12
Social Worker Aide - 3002	
1	1
Secretary - 0031	
1	1
Clerk 2 - 0011	
30	30

Adopted 06-07	Base 07-08
1	1
Soc. Worker Aide - 3002	

Human Services

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Enabling Strategies And Health and Human Services

Desired Outcome	Highlights	Performance Impact
ES9-3: Achievement of performance targets (priority outcome)	Prepare, execute, monitor, and approve payments for community-based organizations (CBOs) for social services (\$1.356 million)	Increase staffing in the CBO Contract Management Unit to reduce the caseload of staff and allow more time for technical assistance and evaluation, including onsite visits (\$222,000, four positions)
HH2-2: Increased utilization of available health and human services across all neighborhood facilities	Work with County Manager's Office (CMO), Community Action Agency (CAA), the Miami-Dade County Homeless Trust (HT), and the Enterprise Technology Services Department (ETSD) to develop a social services integrated case management system and a web portal funded by the Capital Outlay Reserve (COR) to be used by all County agencies delivering social services (\$500,000)	Improve coordination of services provided to clients and provide better information to the community about the availability of social services
HH2-2: Increased utilization of available health and human services across all neighborhood facilities	Continue to provide services at 11 neighborhood centers including information and referral services, interim financial assistance to medically disabled residents pending Social Security eligibility, and emergency relocation assistance (\$9.226 million), and emergency housing assistance (\$1.767 million)	The neighborhood centers will experience a reduction in the number of residents served to 165,000 estimated in FY 2006-07 from 196,637 served in FY 2005-06, resulting from projected renovations and construction of facilities, movement of several providers from the facilities, and a decrease in requests from residents requiring emergency relocation assistance; the number of residents placed in boarding homes or emergency housing will remain at approximately 170
HH3-1: Increased access to and quality of child care facilities (priority outcome)	Improve the future of Miami-Dade County's children by providing child-related services including subsidized child care, resource and referral information for child-related services, training and technical assistance for child care teachers and providers, and family assessment (\$178.812 million)	Increase the number of children served to over 52,000 as a result of the increase in the number of funded slots from 30,085 in FY 2005-06 to 45,000 in FY 2006-07, including 15,000 slots funded by the Voluntary Pre-Kindergarten (VPK) program

HH4-2: Increased access to full continuum of support services for people with disabilities	Improve the quality of life of persons with a disability by providing training, group therapy, job placement, homecare, and personal care; administer the handicap parking program service (\$973,000)	Improve the quality of life for an additional 44 homebound disabled clients, up to 71 in FY 2006-07 from 27 served in FY 2005-06 (\$92,000, four positions)
HH4-3: Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate services	Provide crisis intervention and assistance, including counseling, information, and referrals to victims of domestic violence and violent crimes that are in the process of filing injunctions (\$858,000)	Provide funding to annualize the cost of the Domestic Violence Intake Unit transferred to DHS in February 2006 and increase staffing to increase capacity of the Domestic Violence Intake Unit to provide counseling, information and referral to a total of 9,000 clients in FY 2006-07 (\$858,000, 11 positions)
HH4-3: Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate services	Provide advocacy, safe shelter, transportation, emergency financial assistance, emergency food and clothing to victims of domestic crimes and their families (\$10.549 million)	Increase the number of victims provided shelter to 1,385 in FY 2006-07 from 1,179 in FY 2005-06
HH4-3: Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate services	Continue to provide comprehensive substance abuse and rehabilitative services, including evaluation and referral; community-based outpatient and residential services; correctional facility-based services; evaluation services to criminal justice-involved adults; substance abuse treatment for sentenced offenders; and outpatient treatment for diverted drug possession offenders and criminal justice involved adults through the Treatment Alternatives to Street Crime (TASC) Program (\$13.172 million)	Maintain the same level of service in FY 2006-07 by providing community-based residential substance abuse treatment to 830 individuals and correctional facility-based services to 800 individuals; provide assessment, referral, and information to 7,000 homeless and treatment to 1,600 court-ordered individuals
HH4-3: Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate services	Continue to provide job development and placement to newly arrived refugees and farm workers/migrants; provide case management and social services to residents requiring relocation assistance; operate the Summer Youth Employment Program; and provide counseling and mentoring for older youth facing barriers to employment or who are at-risk for illicit behavior (\$7.277 million)	Provide job development and placement to 1,672 newly arrived refugees and farm workers/migrants; case management and social services to 640 residents requiring relocation assistance; employment opportunities to 1,135 youth through the Summer Youth Employment Program; and counseling and mentoring to 600 youth facing barriers to employment

HH4-3: Increased access to full continuum of support services for targeted special populations, including sexual assault and domestic violence, immigrant and new entrant, mental health, homeless, substance abuse and recently-released inmate services	Continue to provide services to severely emotionally disturbed children and their families, including ongoing clinical services, individualized treatment plans, case management services, and clinical training and in-service presentations to staff, parents, and other agencies (\$2.581 million)	Provide services to 175 severely emotionally disturbed children, adolescents, and young adults that receive day treatment and education outside of the Miami-Dade County Public School system
HH4-4: Greater number of elders able to live on their own	Continue to provide services to the elderly including in-home support services (i.e. personal care, home making, chore and respite services), adult day care, meal services, volunteer opportunities, assisted living residential services, and transportation; assist veterans and their families in filing Veteran Affairs disability claims (\$17.249 million)	Provide services to 6,547 elderly residents in FY 2006-07 from 6,439 in FY 2005-06; provide over 655,000 meals to elderly residents in FY 2006-07 up from 543,000 in FY 2005-06, and provide assistance to 2,750 veterans and their families filing Veteran Affairs disability claims in FY 2006-07 up from 2,731 in FY 2005-06

Department: Human Services

(\$ in 000s)

Department-wide Issues

N/A

Child Development Services Issues

- 1 The Early Learning Coalition (ELC) of Miami-Dade and Monroe Counties maintained FY 06-07 funding for administrative and other departmental costs of Child Development Services to \$16.103 million and funding for payment to providers remained at \$94.455 million. For FY 07-08, the ELC issued Requests for Proposals for School Readiness and Voluntary Pre-Kindergarten services. The Department responded with a proposal for a total administrative/operating support of \$10.083M (School Readiness (\$8.856M) and VPK (\$1.587M)). The proposal was approved. It assumes a reduction of 61 positions identified as not consistent with the scope of services in the RFP; but increases 49 positions to address RFP proposed services. An additional 56 positions to be eliminated 7/1/07 given that the ELC may not extend the grant and did not solicit a request for proposal for the Assessment and Technical Assistance Services category. Consequently, Child Development Services will experience a net decrease of 117 positions. The finalization of revenues and expenditure subject to contract negotiations.

Employment and Training Issues

- 3 In FY 06-07, the Summer Program will be funded by Community- Based Organizations through a Request for Proposal process in the CBO Management Unit. In FY 07-08, the Summer Program will be transferred to the Alliance for Human Services and not budgeted in the Department's Proposed Budget (\$1,000K) submission. The Summer Program has traditionally served approximately 1,135 low to moderate income youth in Miami-Dade County. This six week program provides work experience for participating youth for a total of 120 hours. In the past, the Department has also received funding from South Florida Workforce Inc. to supplement this program. The budget includes \$200K for contract monitoring and reimbursements.
- 1 the FY 07-08 Projected Budget assumes continued same level of funding from SFETC pass through the State of Florida Employment funds of \$1,369K requiring reduction of ((1) Clinical Social Worker and addition of 1 Data Entry Specialist) with no service impact. Supervision will be assumed by the Social Services Supervisor I.
- 2 The State of Florida Department of Children and Families' Refugee Services has issued a Request for Proposal (RFP) for Miami-Dade and Palm Beach Counties for the provision of Refugee Youth and Family Services for the combined targeted populations (Cubans and Haitians), for submission April 4, 2007. Preliminarily this RFP limits funding awards per grantee to \$1.1 million/15 FTE. This reduction will result in a loss of services from 1,310 to 520 refugee youth/families.

Rehabilitative Services Issues

- 1 The FY 07-08 Projected Budget assumes continued funding from the Miami-Dade Homeless Trust of \$477K for Homeless Outreach Services North and South Program. To maintain current level of service in the Homeless Outreach Program will require an additional \$120K. In addition, the Projected Budget assumes continued funding for Transitional Housing Intervention Services for the Homeless Program (THISH) of \$53K. In order to maintain current level of service in THISH (i.e., one position) will require \$14K in General Fund support budgeted in Jack Orr where the residential program is located.
- 2 The FY 07-08 Projected Budget assumes receipt of \$2,113K in State of Florida pass thru funds from the South Florida Provider Coalition for substance abuse residential services to fund cost associated with New Directions only.

Psychological Services Issues

- 1 In FY 06-07 Medicaid will no longer reimburse psychological services for children with severe emotional behavioral problems. The Department has been working with the County Attorney's Office but legal and operational considerations do not make third party payments through HMOs a viable option. The inability to access Medicaid revenues has reduced anticipated revenues by \$500K in FY 06-07 requiring closing of the Early Intervention Development Center. Given the revenue considerations and the fact that Miami-Dade County Public Schools is responsible for these services, it is recommended that Miami-Dade County Public Schools be approached to assume the responsibility for the delivery of these services either directly or through sub-contract with the County.

Crime Prevention and Intervention Issues

- 1 FY 07-08 Proposed Budget assumes same level of Byrne Grant funding/payments(\$757K).
- 2 Proposed FY 07-08 Proposed Budget assumes same level of Youth Crime Task Force fund/payments(\$2,500K).

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Human Services									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$57,359	\$58,610	\$65,663	\$70,838	\$54,508	\$56,741	\$56,741	\$55,884
PROP	Carryover	\$1,168	\$334	\$1,510	\$-5,375	\$-6,612	\$0	\$0	\$0
PROP	Fees for Services	\$1,769	\$1,268	\$1,148	\$1,099	\$987	\$546	\$535	\$485
PROP	Food and Beverage Tax	\$0	\$0	\$0	\$0	\$1,769	\$1,727	\$1,727	\$1,738
PROP	Interest Income	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Miami-Dade Public Schools	\$383	\$0	\$0	\$575	\$547	\$557	\$557	\$64
PROP	Miscellaneous	\$0	\$0	\$0	\$0	\$3	\$0	\$0	\$0
PROP	Miscellaneous Revenues	\$1,042	\$896	\$455	\$1,368	\$544	\$277	\$276	\$311
PROP	Other Revenues	\$2,259	\$2,563	\$2,171	\$2,056	\$1,739	\$2,419	\$1,950	\$1,919
PROP	Rental of Office Space	\$710	\$729	\$686	\$816	\$730	\$847	\$649	\$649
PROP	Rentals	\$0	\$10	\$67	\$84	\$52	\$54	\$54	\$54
STATE	State Grants	\$12,274	\$12,142	\$9,984	\$9,252	\$9,950	\$10,499	\$9,549	\$7,431
STATE	State Grant - VPK	\$0	\$0	\$0	\$0	\$35,523	\$60,235	\$41,372	\$41,372
STATE	State Grant - ELC	\$76,563	\$77,039	\$95,587	\$119,128	\$109,317	\$110,559	\$110,123	\$103,367
INTERTRNF	Interagency Transfers	\$1,151	\$3,308	\$3,953	\$3,943	\$3,943	\$4,599	\$4,361	\$4,752
INTERTRNF	Intradepartmental Transfers	\$99	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FED	Federal Grants	\$10,032	\$6,625	\$7,324	\$5,895	\$5,448	\$5,918	\$6,116	\$5,897
TOTAL REVENUE		\$164,810	\$163,524	\$188,548	\$209,679	\$218,448	\$254,978	\$234,010	\$223,923
EXPENDITURES									
	Salary	\$39,003	\$43,564	\$45,232	\$47,863	\$48,008	\$49,975	\$49,028	\$41,828
	Overtime Salary	\$28	\$31	\$35	\$64	\$162	\$137	\$153	\$126
	Fringe	\$9,426	\$10,683	\$13,031	\$13,511	\$15,417	\$16,645	\$16,572	\$14,824
	Overtime Fringe	\$2	\$2	\$2	\$5	\$0	\$0	\$16	\$22
	Other Operating	\$115,179	\$107,306	\$135,619	\$154,918	\$159,511	\$187,831	\$168,017	\$166,574
	Capital	\$341	\$156	\$194	\$144	\$330	\$390	\$224	\$549
TOTAL OPERATING EXPENDITURES		\$163,979	\$161,742	\$194,113	\$216,505	\$223,428	\$254,978	\$234,010	\$223,923
	Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$163,979	\$161,742	\$194,113	\$216,505	\$223,428	\$254,978	\$234,010	\$223,923
REVENUES LESS EXPENDITURES									
		\$831	\$1,782	\$-5,565	\$-6,826	\$-4,980	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	999	1033	1024	1122	1034	1034	1038	859
Full-Time Positions Filled =	984	1018	1003	1037	938		981	0
Part-time FTEs Budgeted =	7.77	8.02	8.02	8.02	5.76	8.66	10.79	11.04
Temporary FTEs Budgeted =	7	60	60	53	4	4	4	0

Activity: Administration								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$6,584	\$6,567	\$6,138	\$5,945	\$7,192	\$7,457	\$7,457	\$7,804
Carryover	\$1,168	\$-263	\$760	\$189	\$208	\$0	\$0	\$0
Miscellaneous Revenues	\$475	\$355	\$93	\$591	\$4	\$0	\$0	\$0
Other Revenues	\$42	\$73	\$127	\$0	\$0	\$0	\$0	\$0
Rental of Office Space	\$0	\$0	\$0	\$0	\$75	\$48	\$48	\$48
Interagency Transfers	\$48	\$0	\$0	\$0	\$0	\$47	\$47	\$178
TOTAL REVENUE	\$8,317	\$6,732	\$7,118	\$6,725	\$7,479	\$7,552	\$7,552	\$8,030
EXPENDITURES								
Salary	\$4,040	\$4,072	\$4,123	\$3,690	\$3,552	\$3,516	\$3,644	\$3,796
Overtime Salary	\$0	\$0	\$0	\$0	\$14	\$0	\$27	\$0
Fringe	\$1,108	\$1,073	\$1,056	\$938	\$1,051	\$1,022	\$1,131	\$1,201
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,502	\$1,171	\$1,441	\$1,224	\$2,710	\$2,903	\$2,903	\$2,919
Capital	\$5	\$0	\$19	\$7	\$189	\$111	\$109	\$114
TOTAL OPERATING EXPENDITURES	\$6,655	\$6,316	\$6,639	\$5,859	\$7,516	\$7,552	\$7,814	\$8,030
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$6,655	\$6,316	\$6,639	\$5,859	\$7,516	\$7,552	\$7,814	\$8,030
REVENUES LESS EXPENDITURES	\$1,662	\$416	\$479	\$866	\$-37	\$0	\$-262	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	62	62	62	60	52	52	53	53
Full-Time Positions Filled =	60	60	59	58	46		53	
Part-time FTEs Budgeted =	0.75	0.75	0.75	0.75	0.75	0.75	0.88	0.88
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Meet Budget Targets for Revenues and Expenditures						4	4	4	HH4-3
Comments/Justification: Performance measure established in FY 06-07 Countywide and will be reported on the Department's Active Strategy Enterprise (ASE) Scorecard reported Quarterly.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Change Clerk 2 from part-time to full-time	5	0	0	5	4	1	0	0	No	No	1	HH7-1
COMMENTS/JUSTIFICATION: Provides support to maintain Department Personnel files for 1034 employees, copies and distributes payroll, advertisements for posting, reports, etc. Request is to change the position from part-time to full-time. Part-time work results in backlog of filing and other duties not completed in a timely basis. The salary and fringe costs for the full time position is \$36K. There is \$31K budgeted under Part-Time. The net difference for changing from part-time to full time is \$5K.													
2	Add 1 Acct I to process CBO reimbursements	59	0	0	59	45	14	0	0	No	No	1	HH7-1
COMMENTS/JUSTIFICATION: In FY 06-07 the number of contract increased from 398 to 513 with no increase in accounting staff support to process reimbursements (average of 128 contracts/acct as oppose to 99 contracts/Acct in FY 04-05). FY 07-08 projects 537 contracts (Average of 134 contracts/Acct). The additional Acct I enhancement would allow an average of 107 contracts/Acct.													
3	Add two (2) Maintenance Repairers to extend Preventive Maintenance Program to balance of DHS sites	79	0	0	79	57	22	0	0	No	No	2	HH7-1
COMMENTS/JUSTIFICATION: Currently working with GSA on pilot Preventive Maintenance project at DHS-operated sites. GSA recommended to add two positions to cover the North and South to handle preventive maintenance and small repairs (service tickets) to balance of (40+) facilities.													
4	Replacement/Modernization Business Case Project- replace/modernize 20% of the Department's computers/software	500	0	0	500	0	0	0	500	No	No	0	HH7-2
COMMENTS/JUSTIFICATION: Funds will provide approximately 250 personal computers, 75 laser printers, 175 inkjet printers, and software to provide access to reliable systems and help the department modernize technology. Eliminates department-wide use of mainframe.													

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)												
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Add Executive Assistant to the Director	117	0	0	117	92	25	0	0	No	-1	HH4-3
COMMENTS/JUSTIFICATION: Provides administrative support within the organization to the Department Director.												

Activity: Advisory Boards								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$818	\$867	\$733	\$1,139	\$1,518	\$1,700	\$1,689	\$1,808
Fees for Services	\$0	\$0	\$0	\$1	\$-1	\$0	\$0	\$11
Food and Beverage Tax	\$0	\$0	\$0	\$0	\$125	\$128	\$128	\$139
Interagency Transfers	\$167	\$149	\$240	\$151	\$0	\$97	\$97	\$162
Federal Grants	\$317	\$353	\$365	\$283	\$246	\$265	\$634	\$628
TOTAL REVENUE	\$1,302	\$1,369	\$1,338	\$1,574	\$1,888	\$2,190	\$2,548	\$2,748
EXPENDITURES								
Salary	\$778	\$954	\$1,056	\$1,198	\$1,452	\$1,660	\$1,573	\$1,716
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$190	\$291	\$291	\$323	\$408	\$450	\$430	\$517
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$95	\$55	\$139	\$133	\$18	\$80	\$486	\$515
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$1,063	\$1,300	\$1,486	\$1,654	\$1,878	\$2,190	\$2,489	\$2,748
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,063	\$1,300	\$1,486	\$1,654	\$1,878	\$2,190	\$2,489	\$2,748
REVENUES LESS EXPENDITURES	\$239	\$69	\$-148	\$-80	\$10	\$0	\$59	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	18	18	19	23	24	24	24	24
Full-Time Positions Filled =	18	18	19	22	17		24	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of formal investigations completed by the Miami-Dade County Equal Opportunity Board		606	552	400	344	320	380	450	HH6-1
Comments/Justification: Projection based on year-to-date activity. The reduction in case inventory is a combination of two factors: elimination of case backlog in FY 03-04 and FY 04-05, and the decrease in deferrals of employment charges from the United States Equal Employment Opportunity Commission (US EEOC) in FY 05-06. This reduced the average caseload per investigator from 90 to 45. Even with this reduction, the EOC still exceeds the average caseload in the State of Florida of 30 cases per investigator. The projected FY 06-07 increase is due to a projected increase in housing discrimination complaint activity as a result of contract with USHUD. FY 07-08 projects increased investigations for housing discrimination and domestic violence, returning the average caseload for investigators to FY 04-05 levels.									
Number of Addition Services Board meetings staffed		11	11	11	7	4	4	4	HH4-3
Comments/Justification: The Board voted in FY 05/06 to have quarterly meetings instead of monthly meetings.									
Number of funded projects provided with coordination services		4	9	9	30	35	35	35	HH4-3
Comments/Justification: The FY 06-07 contract requires separate applications for each participating municipality. In the past, applications were required only by program area. FY 07-08 projects same.									

Activity: CBO Contract Management								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$11,661	\$12,661	\$16,336	\$18,634	\$1,087	\$1,356	\$1,356	\$1,423
Other Revenues	\$0	\$120	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$0	\$550	\$1,434	\$451	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$11,661	\$13,331	\$17,770	\$19,085	\$1,087	\$1,356	\$1,356	\$1,423
EXPENDITURES								
Salary	\$0	\$0	\$0	\$867	\$839	\$1,039	\$983	\$1,055
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$226	\$237	\$283	\$272	\$333
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$11,661	\$10,823	\$17,244	\$17,780	\$29	\$34	\$33	\$35
Capital	\$0	\$0	\$0	\$0	\$6	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$11,661	\$10,823	\$17,244	\$18,873	\$1,111	\$1,356	\$1,288	\$1,423
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$11,661	\$10,823	\$17,244	\$18,873	\$1,111	\$1,356	\$1,288	\$1,423
REVENUES LESS EXPENDITURES	\$0	\$2,508	\$526	\$212	\$-24	\$0	\$68	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	13	14	14	17	13	17	17	17
Full-Time Positions Filled =	13	14	14	17	13		17	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Unduplicated number of Community-Based Organization (CBO) contracts processed and executed		352	509	504		369	487	511	HH7-2
Comments/Justification: Figures for FY 02 and FY 03 included Youth Crime Task Force, District Reserve and Office Fund contracts. After FY 03, these contracts were excluded from the count. Performance measure established in FY 02-03. FY 06-07 figures are based on assigned increased caseload. FY 07-08 projects a 5% increase from previous year (39 contract per Contracts Officer). Each Contracts Officer processes 38 contracts in FY 06-07. In FY 02-03, when the workload measure was established the ratio for the Contract Management Division was 27 contracts to each Contracts Officer.									
Number of Performance Reports developed and monitored on a monthly basis to ensure sufficient progress towards achievement of performance measures		4,224	6,108	4,008	4428	5916	5916	6212	HH7-2
Comments/Justification: Figures are based on number of contracts processed and executed. Performance reports are reviewed monthly to make payment and performance determinations. FY 07-08 figures are based on a 5% increase from previous year.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
3	Add 6 additional positions to the CBO Contract Management Division to reduce workload from 38 to 30 contracts per CO in FY 07-08. In FY 02-03, the workload ratio for the Contract Management Division was 27 contracts to each CO	362	0	0	362	268	89	5	0	No	No	6	HH7-2
COMMENTS/JUSTIFICATION: Adds 4 Contracts Officers (CO), 1 Admin. Officer III, 1 Clerk IV to execute/prepare contract packages; conduct comprehensive monitorings, initial site and/or technical visits; develop and monitor progress reports monthly; provide technical assistance; process/approve payments; provide oversight/span of supervision; and input data and correspondence filing.													

Activity: Child Development Services								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$6,944	\$7,530	\$7,419	\$8,109	\$7,009	\$3,875	\$3,875	\$3,356
Carryover	\$0	\$597	\$750	\$-5,564	\$-6,820	\$0	\$0	\$0
Miscellaneous Revenues	\$0	\$3	\$15	\$197	\$0	\$0	\$0	\$0
State Grant - ELC	\$76,563	\$77,039	\$95,587	\$119,128	\$109,317	\$110,559	\$110,123	\$103,367
State Grant - VPK	\$0	\$0	\$0	\$0	\$35,523	\$60,235	\$41,372	\$41,372
State Grants	\$2,320	\$1,939	\$1,236	\$1,198	\$819	\$2,247	\$1,250	\$1,250
Intradepartmental Transfers	\$33	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$3,424	\$1,831	\$2,473	\$1,508	\$1,748	\$1,897	\$1,702	\$1,702
TOTAL REVENUE	\$89,284	\$88,939	\$107,480	\$124,576	\$147,596	\$178,813	\$158,322	\$151,047
EXPENDITURES								
Salary	\$5,857	\$9,465	\$10,646	\$12,019	\$11,744	\$11,456	\$11,302	\$6,487
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$1,671	\$2,161	\$3,085	\$3,213	\$3,940	\$4,115	\$3,883	\$2,524
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$81,099	\$76,445	\$99,193	\$116,070	\$137,591	\$163,141	\$142,680	\$141,642
Capital	\$60	\$118	\$120	\$94	\$0	\$101	\$15	\$394
TOTAL OPERATING EXPENDITURES	\$88,687	\$88,189	\$113,044	\$131,396	\$153,275	\$178,813	\$157,880	\$151,047
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$88,687	\$88,189	\$113,044	\$131,396	\$153,275	\$178,813	\$157,880	\$151,047
REVENUES LESS EXPENDITURES	\$597	\$750	\$-5,564	\$-6,820	\$-5,679	\$0	\$442	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	234	263	263	332	276	278	278	161
Full-Time Positions Filled =	234	263	263	270	239		224	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of slots funded for pre-kindergarten through the Voluntary Pre-Kindergarten Program (VPK)						15,500	15,500	15,500	HH3-1
Comments/Justification: Based on State projections. Program began 8/05.									
Number of slots for subsidized child care funded through the Early Learning Coalition for Miami-Dade and Monroe Counties		20,440	32,987	30,736	29,302	29,603	29,302	29,302	HH3-1
Comments/Justification: Based on contractual obligations. Projection based on contract for 7/1/06-6/30/07 and Request for Proposal response for FY 07-08.									
Number of applications processed for subsidized child care		41,573	35,395	38,091	42,957	30,994	35,757	35,757	HH3-1
Comments/Justification: Projection based upon average for FY 06-07 year to date.									
Number of child care facilities achieving national accreditation status with support and assistance provided by Child Development Services		60	96	115	7	6	6	0	HH3-1
Comments/Justification: Projection based on number of providers assisted with and pending accreditation. Decrease in number of providers as a result of loss in the Provider Services Unit.									
Number of slots for subsidized childcare funded through Miami-Dade County Public Schools' Teenage Parent Program (TAPP)	265	265	265	265	265	550	265	265	HH3-1
Comments/Justification: Projection based on current enrollment. Decrease is due to reduced number of referrals from Miami Dade County Public Schools' counselors. This reduction has been experienced throughout the State of Florida.									
Number of slots funded for subsidized childcare through the Refugee Services Grant	245	245	233	120	235	268	235	235	HH3-1
Comments/Justification: Projection based on current enrollments. Decrease due fewer number of referrals from refugee funded service providers.									
Average number of new children determined eligible for subsidized child care financial assistance		20,595	11,507	36,986	3,565	9,964	15,938	15,938	HH3-1
Comments/Justification: Projection based upon average for FY 05-06 year to date. Decrease is due to processing only mandatory referrals from Workforce and Our Kids, Inc. as mandated by the Early Learning Coalition for Miami-Dade and Monroe Counties.									
Number of child care provider invoices processed for payment as funded by the Early Learning Coalition for Miami-Dade and Monroe Counties		13,700	20,600	17,360	17,160	17,160	17,160	17,160	HH3-1
Comments/Justification: Projection based on average for FY 06-07 year-to-date.									
Number of child care provider invoices processed for Voluntary Pre-Kindergarten payments						800	800	800	HH3-1
Comments/Justification: Projection based on average for FY 06-07 year-to-date. Program began 8/05.									
Number of unduplicated eligibility redeterminations for subsidized child care financial assistance			21,770	28,453	36,045	36,045	36,045	36,045	HH3-1

Comments/Justification: Projection based on average for FY 06-07 year-to-date.

Number of clients served through subsidized child care			32,987	29,603	29,161	29,302	29,302	29,302	HH3-1
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Comments/Justification: Maximum number of clients to be served with available grant funding.

Number of children served in subsidized Voluntary Pre-Kindergarten Program						15,500	15,500	15,500	HH3-1
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Comments/Justification: Based on State projections. Program began 8/05.

Number of children enrolled in subsidized childcare funded by the Refugee Services Grant	783	783	783	783	783	783	783	783	HH3-1
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Comments/Justification: Maximum number of clients served based on grant funding.

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)												
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Early Learning Coalition grant reduction related to RFP response for School Readiness services resulting in a reduction of 166 positions from the FY 06-07's 278 positions	0	0	9913	9913	6971	2709	233	0	No	166	HH3-1
COMMENTS/JUSTIFICATION: Positions to be reduced: (1) Clerk I, (3) Clerk IV, (2) Data Entry Spec, (4) OSS 2, (2) Secretary, (1) WPO 2, (1) Buyer, (4) Acct. Clerks, (1) Training Spec., (1) AO I, (1) Driver, (69) Elig. Interv., (29) SW I, (1) SW 2, (2) SSS I, (5) SSS 2, (9) Eligibility Spv., (10) Com. Fam. Workers, (13) Child Care Trg. Spec., (2) Child Care Prg. Spec., (1) Child Care Prg. Sperv., (1) Dir, Hum Svc Div., (2) Cust. Wkr. 2, (1) Driver Mssgr.,												
2	Early Learning Coalition grant response related to the RFP response for School Readiness services required adding positions consistent with the grant intent.	0	0	-2078	-2078	-1351	-727	0	0	No	-49	HH3-1
COMMENTS/JUSTIFICATION: Positions to be added consistent with grant response: +1 Acct. 1; +37 Comm Fam SW; +1 Clerk 2; +1 Clerk 3; +1 Contract Officer; +1 Personnel Spec I; +1 Quality Ass. Anyst.; +1 SPA 1; +5 Telephone Console Oper.												

Activity: Crime Prevention and Intervention								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$3,000	\$3,000	\$3,000	\$2,549	\$2,506	\$2,489	\$2,500	\$2,500
Other Revenues	\$98	\$97	\$62	\$157	\$0	\$0	\$0	\$0
Interagency Transfers	\$127	\$73	\$36	\$182	\$0	\$0	\$0	\$0
Federal Grants	\$595	\$596	\$291	\$1,015	\$342	\$757	\$757	\$757
TOTAL REVENUE	\$3,820	\$3,766	\$3,389	\$3,903	\$2,848	\$3,246	\$3,257	\$3,257
EXPENDITURES								
Salary	\$348	\$336	\$159	\$362	\$0	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$7	\$1	\$14	\$18	\$0	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$3,465	\$3,418	\$3,215	\$3,485	\$2,977	\$3,246	\$3,257	\$3,257
Capital	\$0	\$12	\$0	\$38	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$3,820	\$3,767	\$3,388	\$3,903	\$2,977	\$3,246	\$3,257	\$3,257
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$3,820	\$3,767	\$3,388	\$3,903	\$2,977	\$3,246	\$3,257	\$3,257
REVENUES LESS EXPENDITURES	\$0	\$-1	\$1	\$0	\$-129	\$0	\$0	\$0

Activity: Elderly, Disability & Veterans Services								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$6,914	\$7,012	\$8,650	\$9,198	\$10,718	\$12,147	\$12,147	\$12,398
Fees for Services	\$1,565	\$1,058	\$902	\$850	\$675	\$364	\$364	\$299
Interest Income	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues	\$447	\$497	\$301	\$511	\$472	\$236	\$236	\$266
Other Revenues	\$100	\$126	\$130	\$77	\$0	\$354	\$354	\$354
State Grants	\$486	\$364	\$203	\$191	\$919	\$928	\$1,078	\$1,078
Interagency Transfers	\$117	\$616	\$1,606	\$1,650	\$1,928	\$2,235	\$2,046	\$2,241
Federal Grants	\$1,033	\$1,077	\$670	\$1,035	\$827	\$985	\$985	\$794
TOTAL REVENUE	\$10,663	\$10,750	\$12,462	\$13,512	\$15,539	\$17,249	\$17,210	\$17,430
EXPENDITURES								
Salary	\$5,345	\$5,906	\$6,697	\$7,061	\$7,551	\$8,275	\$7,834	\$8,338
Overtime Salary	\$0	\$0	\$0	\$0	\$52	\$136	\$126	\$126
Fringe	\$1,639	\$1,716	\$2,358	\$2,488	\$2,941	\$3,363	\$3,172	\$3,426
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$16	\$22
Other Operating	\$3,682	\$3,372	\$3,376	\$3,406	\$4,598	\$5,399	\$5,370	\$5,503
Capital	\$13	\$0	\$5	\$0	\$13	\$76	\$83	\$15
TOTAL OPERATING EXPENDITURES	\$10,679	\$10,994	\$12,436	\$12,955	\$15,155	\$17,249	\$16,601	\$17,430
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$10,679	\$10,994	\$12,436	\$12,955	\$15,155	\$17,249	\$16,601	\$17,430
REVENUES LESS EXPENDITURES	\$-16	\$-244	\$26	\$557	\$384	\$0	\$609	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	196	192	190	215	228	228	228	228
Full-Time Positions Filled =	189	186	181	211	212		228	0
Part-time FTEs Budgeted =	5.02	5.27	5.27	5.27	2.76	2.76	2.76	2.76
Temporary FTEs Budgeted =	0	53	53	46	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of elders provided support services at Adult Day Care Centers		292	320	326	344	300	300	300	HH4-4
Comments/Justification: Projection is based on year-to-date activity. Performance measure established in FY 02-03. Turnover is minimal.									
Number of elders provided in-home support services	590	520	512	451	428	385	385	370	HH4-4
Comments/Justification: Projection is based on year-to-date activity. Reduction in Base is as a result of decrease in Medicaid Waiver referrals from Central Agency.									
Number of elders receiving case management/care planning services	590	562	415	423	442	420	420	420	HH4-4
Comments/Justification: Projection is based on year- to-date activity. The spike in FY 05-06 Actual was as a result of Hurricane support activities.									
Number of elders transported to support service activities	1,500	1,900	1,450	1,574	1,798	1,285	1,285	1,285	HH4-4
Comments/Justification: Projection is based on year-to-date activity. Projected reduction in FY 06-07 is based on the increased "down time" of aging buses.									
Number of elders who volunteer with not-for-profit agencies to maintain or enhance their independence	1,500	1,300	1,250	1,302	1,300	1,300	1,300	1,300	HH4-4
Comments/Justification: Projection is based on year-to-date activity.									
Number of Adult Food Program meals (weekdays; breakfast and lunch) provided to elders at Adult Day Care Centers				128,000	117,755	128,000	128,000	128,000	HH4-4
Comments/Justification: Projection is based on year-to-date activity. Performance measure established in FY 04-05.									
Number of elders receiving social services at Senior Centers	3,125	1,793	475	116	180	180	180	180	HH4-4
Comments/Justification: Projection is based on year- to-date activity.									
Number of elders receiving social and home care services at the Helen Sawyer Assisted Living Facility			80	85	101	100	100*	100*	HH4-3
Comments/Justification: Pass-through from MDHA. Projection is based on year-to-date activity and capacity. Performance measure established FY 03-04.									
Number of veterans and their families assisted with filing benefit claims through the Veterans Services Administration	2600	1312	2731	2736	2734	2731	2740	2750	HH4-3
Comments/Justification: Projection is based on year-to-date activity.									
Number of persons with disabilities assisted in gaining independence, autonomy and control over their lives	350	455	485	508	495	495	495	495	HH4-4
Comments/Justification: Projection based on year-to-date activity.									
Number of meals provided to elders				626,703	542,529	655,000	655,000	655,844	HH4-4
Comments/Justification: Total meals provided through contracted Senior Centers and Adult Day Care Centers.									

Number of High-Risk meals (weekend and evening) provided to elders through contracts with CBO Senior Centers providers, including DHS/CAA sites	504,216	379,764	504,152	498,703	462,628	485,759	505,903	433,630	HH4-4
Comments/Justification: Projection is based on contractual obligations. FY 06-07 includes an increase as a result of \$150K in additional funding. The FY 07-08 reimbursement rate for meals is proposed to increase by the Alliance for Aging by \$.60 per meal from \$3.60 to \$4.20 reducing the number of meals projected to be served.									
Number of elders receiving High- Risk meals	3,271	2,780	3,488	3,155	2,976	2,469	2,592	2,469	HH4-3
Comments/Justification: Projection is based on contractual obligations. FY 06-07 includes an increase as a result of \$150K in additional funding. The FY 07-08 reimbursement rate for meals is proposed to increase by the Alliance for Aging by \$.60 per meal from \$3.60 to \$4.20 reducing the projected number of elders receiving meals.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Add one (1) Veterans Services Specialist to provide outreach to various ALFs and nursing homes to assist isolated veterans in the processing of claims to the Department of Veterans Affairs.	46	0	0	46	34	12	0	0	No	No	1	HH4-3
COMMENTS/JUSTIFICATION: To provide outreach to various ALFs and nursing homes to assist isolated veterans in the processing of claims to the Department of Veterans Affairs.													
1	Replace five (5) buses as part of a Phase-in program to reduce aging fleet	750	0	0	750	0	0	0	750	No	No	0	HH4-4
COMMENTS/JUSTIFICATION: Five-year comprehensive plan to replace a total of 24 buses, at a rate of five buses per year until all are replaced. The average cost per bus is \$150K. There are vehicles dating to 1992. Will reduce repair and expense related to "down time".													
1	Add 16 Home Care Aides and one (1) Home Care Aide Supervisor to provide homemaking and personal care services to 100 elderly individuals currently on the waiting list for such services.	541	0	0	541	374	167	0	0	No	No	17	HH4-4
COMMENTS/JUSTIFICATION: Will provide homemaking and personal care services to 100 elders currently on DHS waiting list for such services in an effort to lessen impact of institutionalization.													
1	Add two (2) Social Worker Is to provide case management services to an additional 100 elders currently on the DHS waiting list.	95	0	0	95	70	25	0	0	No	No	2	HH4-4
COMMENTS/JUSTIFICATION: To provide case management services to an additional 100 elders currently on the DHS waiting list to lessen the impact of institutionalization.													
Change one													

1	(1) part-time Data Entry position to full-time.	31	0	0	31	21	10	0	0	No	No	1	HH4-2
COMMENTS/JUSTIFICATION: Needed as a result of increase work load.													
1	Establish new Social Worker I position to provide case management of elders attending Adult Day care sites in southern region of Miami-Dade County.	47	0	0	47	35	12	0	0	No	No	1	HH4-4
COMMENTS/JUSTIFICATION: Social Worker I position will provide case management to those elders attending Adult Day Care sites in southern region of Miami-Dade County. Currently those in Northern Region are provided this service.													
2	Add 12 Home Care Aides, one (1) Home Care Aide Supervisor, and one (1) Social Worker I to provide homemaking, personal care, and case management services to an additional 66 persons with disabilities.	465	0	0	465	325	140	0	0	No	No	14	HH4-2
COMMENTS/JUSTIFICATION: To provide homemaking, personal care, and case management services to an additional 66 persons with disabilities currently on the State of Florida Department of Children & Families' waiting list for such services.													
2	Add one (1) Social Worker I to provide emergency case management services to assist elders in times of emergencies, e.g., hurricanes, property closures, etc.	47	0	0	47	35	12	0	0	No	No	1	HH4-4
COMMENTS/JUSTIFICATION: Provide case management services to those elders in need of such care as a result of an unforeseen emergency such as a hurricane or property closure, etc.													

Activity: Emergency Housing Assistance								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,501	\$1,557	\$1,682	\$1,248	\$1,595	\$1,767	\$1,767	\$1,801
Miscellaneous	\$0	\$0	\$0	\$0	\$3	\$0	\$0	\$0
TOTAL REVENUE	\$1,501	\$1,557	\$1,682	\$1,248	\$1,598	\$1,767	\$1,767	\$1,801
EXPENDITURES								
Salary	\$349	\$402	\$355	\$406	\$308	\$398	\$401	\$419
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$88	\$91	\$97	\$104	\$90	\$123	\$130	\$140
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,131	\$997	\$932	\$850	\$644	\$1,245	\$1,241	\$1,241
Capital	\$0	\$0	\$0	\$0	\$0	\$1	\$1	\$1
TOTAL OPERATING EXPENDITURES	\$1,568	\$1,490	\$1,384	\$1,360	\$1,042	\$1,767	\$1,773	\$1,801
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$1,568	\$1,490	\$1,384	\$1,360	\$1,042	\$1,767	\$1,773	\$1,801
REVENUES LESS EXPENDITURES	\$-67	\$67	\$298	\$-112	\$556	\$0	\$-6	\$0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of residents in need of a semi-structured living environment placed in contracted boarding homes		104	89	90	54	90	90	90	HH2-2
Comments/Justification: Indicator formulated in FY 02-03. Department contracts with two Boarding Homes for 40 slots including room, board and social work services to medically incapacitated clients seeking Veterans, SSI or other litigation benefits. Average length of stay is one year. Per diem is \$14.56 per client and a personal allowance of \$25.00 per month.									
Number of families placed in emergency housing		93	78	79	59	80	80	80	HH2-2
Comments/Justification: Indicator formulated in FY 02-03. There are 29 units (10 North, 16 South and 3 for Seniors) with an average stay of 120 days, for individuals with legal evictions or government action as a result of a natural disaster.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Add one (1) Custodial Worker II and one (1) Relocation Advisor at Emergency Housing North	73	0	0	73	51	22	0	0	No	No	2	HH2-2
COMMENTS/JUSTIFICATION: Adds custodial and ground maintenance support at Emergency Housing North (10 two bedroom apartments and an administrative unit) and at-risk elderly at Jack Orr (3 apartments). Further, adds one (1) Relocation Advisor to canvass Countywide for affordable housing location and placement.													
2	Add one (1) Custodial Worker II at Emergency Housing South	32	0	0	32	22	10	0	0	No	No	1	HH2-2
COMMENTS/JUSTIFICATION: Adds custodial support and ground maintenance at Emergency Housing South (4 two level buildings consisting of 16 two bedroom apartments and administrative unit) to supplement existing Custodian.													

Activity: Employment and Training								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$210	\$152	\$422	\$1,761	\$1,512	\$1,731	\$1,731	\$758
Miami-Dade Public Schools	\$383	\$0	\$0	\$75	\$46	\$57	\$57	\$64
Miscellaneous Revenues	\$21	\$0	\$0	\$0	\$3	\$0	\$0	\$0
State Grants	\$6,271	\$6,569	\$5,725	\$5,325	\$5,327	\$4,472	\$4,549	\$2,469
Interagency Transfers	\$0	\$840	\$919	\$847	\$524	\$651	\$657	\$657
Federal Grants	\$0	\$0	\$0	\$0	\$0	\$365	\$365	\$365
TOTAL REVENUE	\$6,885	\$7,561	\$7,066	\$8,008	\$7,412	\$7,276	\$7,359	\$4,313
EXPENDITURES								
Salary	\$5,382	\$5,362	\$4,521	\$4,249	\$5,027	\$4,894	\$4,957	\$2,585
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$368	\$1,261	\$1,325	\$1,291	\$1,398	\$1,484	\$1,562	\$885
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$2,209	\$1,732	\$1,470	\$2,703	\$1,062	\$896	\$1,061	\$843
Capital	\$82	\$3	\$6	\$0	\$0	\$2	\$2	\$0
TOTAL OPERATING EXPENDITURES	\$8,041	\$8,358	\$7,322	\$8,243	\$7,487	\$7,276	\$7,582	\$4,313
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$8,041	\$8,358	\$7,322	\$8,243	\$7,487	\$7,276	\$7,582	\$4,313
REVENUES LESS EXPENDITURES	\$-1,156	\$-797	\$-256	\$-235	\$-75	\$0	\$-223	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	105	127	107	116	94	89	90	59
Full-Time Positions Filled =	105	127	107	116	86		90	0
Part-time FTEs Budgeted =	0	0	0	0	0	0	2	2
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of farmworkers/migrants employed		105	66	55	55	50	55	55	HH4-3
Comments/Justification: Numbers based on grant allocations. Indicator formulated in FY 02-03.									
Number of farmworkers/migrants retained in employment for 90 days		95	60	50	50	50	50	50	HH4-3
Comments/Justification: Numbers based on grant allocations. Indicator formulated in FY 02-03.									
Number of Haitian refugee families served		148	1,258	675	404	160	160	0	HH4-3
Comments/Justification: Numbers based on grant allocation. The program's focus has changed from crime prevention to youth and family services. In FY 07-08 the State issued a Request for Proposal combining Haitian and Cuban refugee services. New Performance measure developed for the combined program.									
Public housing residents assisted with relocation to privately-owned real estate or ownership opportunities						651	651	651	HH4-3
Comments/Justification: Indicator developed in FY 05-06. In FY 06, the goal is to serve 651 clients as required by contractual obligations. DHS provides case management and social services to residents of the former Scott and Carver housing sites, and educate the residents on homeownership strategies. Relocation of Phase I impacted 152 homes. The FY 07-08 Proposed Budget will be maintained at the same level.									
Number of Cuban refugee families served		342	871	779	665	658	470	0	HH4-3
Comments/Justification: No increase in grant allocation for second year resulting in a decrease in the number of clients served. In FY 07-08 the State issued a Request for Proposal combining Haitian and Cuban refugee services. New Performance measure developed for the combined program.									
Number of entrants employed		104	1,090	990	900	990	990	990	HH4-3
Comments/Justification: Numbers based on grant allocation. Indicator developed in FY 02-03.									
Number of entrants retained in employment for 90 days		230	520	604	600	520	532	660	HH4-3
Comments/Justification: Number of referrals and employment opportunities decreased as a result of the impact of Hurricane Wilma. Fixed rate contract. Indicator developed in FY 02-03.									
Provide parenting skills trainings to low/moderate income parents				127	100	100	100	134	HH4-3
Comments/Justification: Projection based on year-to-date activity. Number of clients to be served based on grant allocation.									
Number of Summer Youth Program participants				1,478	1,135	1,135	1,135	0	HH4-3
Comments/Justification: In FY 06-07, the Summer Program will be funded to Community-Based Organizations through a Request for Proposal Process in the CBO Management Unit. In FY 07-08, the Summer Program will be transferred to the Alliance for Human Services and not budgeted in the Department's submission Proposed Budget. The Summer Program has traditionally served approximately 1,135 low to moderate income youth in Miami-Dade County. This six week program provides work experience for participating youth for a total of 120 hours. The Department will remain responsible for contract monitoring and reimbursements to the Alliance for Human Services.									
Number of at-risk clients served						600	600	600	HH4-3
Comments/Justification: Projection based on year-to-date activity. Indicator established in FY 05-06.									
Number of Refugees served								520	HH4-3
Comments/Justification: In FY 07-08 the State issued a Request for Proposal combining Haitian and Cuban refugee services. New Performance measure developed for the combined program serving 520 refugee youth/families a reduction from the 06-07 of 1,310 refugee youth/families.									

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)												
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	State of Florida Department of Children and Families' Refugee Services grant response to adjust to \$1.1 million maximum allocation per provider: Reduces (33)	0	0	2417	2417	1462	564	391	0	No	33	HH4-3
COMMENTS/JUSTIFICATION: State of Florida Department of Children and Families' Refugee Services has issued a Request for Proposal (RFP) for Miami-Dade and Palm Beach Counties for the provision of Refugee Youth and Family Services for the combined targeted populations (Cubans and Haitians). The balance of the Targeted (Refugee Services) receives State of Florida pass through funds from the SFETC. FY 07-08 assumes same level of funding \$1,369K with no net position change.												
1	Add two positions for Summer Program Contract Management: +1 Contract Officer and +1 Accountant I	0	0	200	200	93	36	71	0	No	-2	HH4-3
COMMENTS/JUSTIFICATION: In FY 06-07, the Summer Program will be funded to Community-Based Organizations through a Request for Proposal Process in the CBO Management Unit. In FY 07-08, the Summer Program will be transferred to the Alliance for Human Services and not budgeted in the Department's submission Proposed Budget. The Summer Program has traditionally served approximately 1,135 low to moderate income youth in Miami-Dade County. This six week program provides work experience for participating youth for a total of 120 hours. The Department will remain responsible for contract monitoring and reimbursements to the Alliance for Human Services.												

Activity: Neighborhood Assistance Bureau								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$6,266	\$5,668	\$6,006	\$6,768	\$6,439	\$6,841	\$6,841	\$7,200
Miscellaneous Revenues	\$16	\$8	\$31	\$22	\$14	\$21	\$20	\$20
Other Revenues	\$1,325	\$1,479	\$1,233	\$1,242	\$1,433	\$1,565	\$1,566	\$1,565
Rental of Office Space	\$654	\$678	\$639	\$747	\$655	\$799	\$601	\$601
Federal Grants	\$1,884	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$10,145	\$7,833	\$7,909	\$8,779	\$8,541	\$9,226	\$9,028	\$9,386
EXPENDITURES								
Salary	\$3,932	\$3,602	\$3,517	\$3,744	\$3,793	\$3,850	\$3,807	\$3,893
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$1,081	\$925	\$1,003	\$1,074	\$1,224	\$1,298	\$1,273	\$1,376
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$5,424	\$3,978	\$3,820	\$3,779	\$3,144	\$4,075	\$4,085	\$4,113
Capital	\$7	\$0	\$2	\$1	\$5	\$3	\$4	\$4
TOTAL OPERATING EXPENDITURES	\$10,444	\$8,505	\$8,342	\$8,598	\$8,166	\$9,226	\$9,169	\$9,386
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$10,444	\$8,505	\$8,342	\$8,598	\$8,166	\$9,226	\$9,169	\$9,386
REVENUES LESS EXPENDITURES	\$-299	\$-672	\$-433	\$181	\$375	\$0	\$-141	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	106	94	91	90	77	77	77	77
Full-Time Positions Filled =	103	91	86	87	72		77	0
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of County residents accessing services at the Neighborhood Service Centers		63,348	173,951	204,024	196,637	163,900	163,900	154,400	HH2-2
Comments/Justification: FY 06-07 and FY 07-08 decreases are associated with movement of service providers from facilities and projected GOB renovations and construction. The FY 01-02 and FY 02-03 performance measure was client visits. Current measure established in FY 03-04.									
Number of medically-disabled residents pending SSA/SSI eligibility provided interim financial assistance		2,038	1,912	1,950	1,812	711	711	720	HH2-2
Comments/Justification: FY 06-07 Projection based on year-to-date activity.									
Number of residents provided financial emergency relocation assistance		1,367	1,288	975	712	1,100	780	1,100	HH2-2
Comments/Justification: FY 05-06 based on year-to-date actual activity. However, closures of trailer parks are pending this fiscal year impacting FY 07-08 Base. The last three (3) years' experience wherein the department had a decrease in requests from residents requiring emergency relocation assistance.									
Number of residents seeking services at the Allapattah Neighborhood Service Center					20,645	19,870	19,870	19,500	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking service at the Joseph Caleb Neighborhood Service Center					22,302	21,661	21,661	21,000	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking services at Coconut Grove Neighborhood Service Center					30,153	21,842	21,842	21,000	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking services at Culmer Neighborhood Service Center					15,428	13,333	13,333	10,000	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking services at Edison Neighborhood Service Center					15,174	15,049	15,049	15,000	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking services at Florida City/Homestead Neighborhood Service Center					18,134	18,900	18,900	18,400	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of resident seeking services at Hialeah (Blanche Morton) Neighborhood Service Center					16,823	17,217	17,217	16,000	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking									

services at Naranja Neighborhood Service Center					20,257	11,838	11,838	11,500	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking services at Opa Locka Neighborhood Service Center					16,318	12,420	12,420	12,000	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking services at Richmond Heights Neighborhood Service Center					3,015	2,988	2,988	2,500	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									
Number of residents seeking services at Wynwood Neighborhood Service Center					18,388	8,782	8,782	7,500	HH2-2
Comments/Justification: Projection is based on year- to-date activity.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Reduce general fund subsidy in Neighborhood Assistance Bureau to FY 06 funding level	100	0	0	100	0	0	100	0	No	No	0	HH2-2
COMMENTS/JUSTIFICATION: Decrease FY 06-07 Base by 5% from \$1.9M to \$1.8M. Supervisors will monitor caseloads to ensure appropriate closures and instruct social workers to follow-up with attorneys on the status of hearings. Reduction is expected to have a minimum impact.													

Activity: Psychological Services								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,764	\$1,777	\$2,055	\$1,720	\$1,404	\$1,581	\$1,581	\$0
Miami-Dade Public Schools	\$0	\$0	\$0	\$500	\$501	\$500	\$500	\$0
Other Revenues	\$694	\$668	\$619	\$580	\$306	\$500	\$30	\$0
Rental of Office Space	\$56	\$51	\$47	\$69	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$2,514	\$2,496	\$2,721	\$2,869	\$2,211	\$2,581	\$2,111	\$0
EXPENDITURES								
Salary	\$1,309	\$1,347	\$1,536	\$1,585	\$1,600	\$1,569	\$1,688	\$0
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fringe	\$315	\$341	\$393	\$370	\$436	\$437	\$470	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$821	\$620	\$574	\$675	\$543	\$573	\$576	\$0
Capital	\$1	\$0	\$3	\$0	\$0	\$2	\$2	\$0
TOTAL OPERATING EXPENDITURES	\$2,446	\$2,308	\$2,506	\$2,630	\$2,579	\$2,581	\$2,736	\$0
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$2,446	\$2,308	\$2,506	\$2,630	\$2,579	\$2,581	\$2,736	\$0
REVENUES LESS EXPENDITURES	\$68	\$188	\$215	\$239	\$-368	\$0	\$-625	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	29	29	29	29	24	23	24	0
Full-Time Positions Filled =	28	28	28	28	24		24	0
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	7	7	7	7	4	4	4	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of severely emotionally disturbed (SED) children, adolescents and young adults served	243	242	229	206	150	150	140	0	HH4-3
Comments/Justification: FY 05-06 Projection and FY 06-07 Base reflects actual number of clients served versus number of slots funded. The FY 07-08 Base assumes the transfer of mandated psychological services to Miami-Dade Public Schools.									
The number of activities, meetings, and specialized trainings held with parents/guardians of severely emotionally disturbed children, adolescents and young adults in day treatment facilities		n/a	1,620	1,500	1,500	1,500	1,400	0	HH4-3
Comments/Justification: Projection is based on year-to-date statistics, indicating clinical intervention provided to the parents. Indicator developed FY 02-03. The FY 07-08 Base assumes the transfer of mandated psychological services to Miami-Dade Public Schools.									

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Elimination of Medicaid for reimbursement of psychological services requiring closing of the Early Intervention Development Center and transfer programmatic responsibility for mandated psychological services to the Miami-Dade County Public Schools	130	0	500	630	303	92	232	0	No	5	HH4-3

COMMENTS/JUSTIFICATION: Medicaid no longer reimburses psychological services for children with severe emotional behavioral problems. Closure of the Early Intervention Development Center will result in loss of services to 30 clients. Will approach Miami-Dade County Public Schools for funding.

1	Transfer programmatic responsibility for mandated psychological services to the Miami-Dade County Public Schools	522	0	0	522	345	93	82	2	No	4	HH4-3
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COMMENTS/JUSTIFICATION: Medicaid no longer reimburses psychological services for children with severe emotional behavioral problems. The provision of these services are the responsibility of Miami-Dade County Public Schools. The County will approach Miami-Dade County Public Schools for funding.

1	Transfer programmatic responsibility for mandated psychological services to the Miami-Dade County Public Schools	606	0	0	606	338	105	163	0	No	5	HH4-3
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COMMENTS/JUSTIFICATION: Medicaid no longer reimburses psychological services for children with severe emotional behavioral problems. The provision of these services are the responsibility of Miami-Dade County Public Schools. The County will approach Miami-Dade County Public Schools for funding.

1	Transfer programmatic responsibility for mandated psychological services to the Miami-Dade County Public Schools	516	0	0	516	360	110	46	0	No	5	HH4-3
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COMMENTS/JUSTIFICATION: Medicaid no longer reimburses psychological services for children with severe emotional behavioral problems. The provision of these services are the responsibility of Miami-Dade County Public Schools. The County will approach Miami-Dade County Public Schools for funding.

1	Transfer programmatic responsibility for mandated psychological services to the Miami-Dade County Public Schools	535	0	0	535	375	106	54	0	No	5	HH4-3
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COMMENTS/JUSTIFICATION: Medicaid no longer reimburses psychological services for children with severe emotional behavioral problems. The provision of these services are the responsibility of Miami-Dade County Public Schools. The County will approach Miami-Dade County Public Schools for funding.

Activity: Rehabilitative Services								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$7,437	\$7,416	\$8,882	\$9,063	\$8,879	\$9,665	\$9,665	\$10,543
Fees for Services	\$84	\$81	\$102	\$140	\$209	\$82	\$71	\$75
Miscellaneous Revenues	\$42	\$18	\$15	\$5	\$0	\$0	\$0	\$0
State Grants	\$2,788	\$2,722	\$2,314	\$1,799	\$2,145	\$2,462	\$2,151	\$2,113
Interagency Transfers	\$515	\$759	\$472	\$288	\$504	\$691	\$635	\$635
Federal Grants	\$587	\$769	\$637	\$689	\$785	\$273	\$271	\$271
TOTAL REVENUE	\$11,453	\$11,765	\$12,422	\$11,984	\$12,522	\$13,173	\$12,793	\$13,637
EXPENDITURES								
Salary	\$7,796	\$8,179	\$8,626	\$8,537	\$7,895	\$8,228	\$7,523	\$8,244
Overtime Salary	\$28	\$31	\$35	\$64	\$0	\$1	\$0	\$0
Fringe	\$2,060	\$1,906	\$2,310	\$2,276	\$2,344	\$2,532	\$2,650	\$2,663
Overtime Fringe	\$2	\$2	\$2	\$5	\$0	\$0	\$0	\$0
Other Operating	\$2,246	\$2,156	\$2,023	\$2,347	\$2,061	\$2,398	\$2,575	\$2,730
Capital	\$0	\$7	\$17	\$0	\$0	\$14	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$12,132	\$12,281	\$13,013	\$13,229	\$12,300	\$13,173	\$12,748	\$13,637
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$12,132	\$12,281	\$13,013	\$13,229	\$12,300	\$13,173	\$12,748	\$13,637
REVENUES LESS EXPENDITURES	\$-679	\$-516	\$-591	\$-1,245	\$222	\$0	\$45	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	162	162	168	159	145	145	146	139
Full-Time Positions Filled =	160	160	166	147	132		143	
Part-time FTEs Budgeted =	2	2	2	2	2	2	2	2
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of users satisfied with accessibility to substance abuse-related intervention and prevention services		92%	84%	93%	97%	97%	97%	97%	HH3-2
Comments/Justification: Continued emphasis on policy requiring all clients served to be encouraged to complete a Consumer's Satisfaction Survey Form. Indicator established in FY 02-03.									
Number of individuals provided community-based residential, substance abuse treatment services		590	690	787	829	830	830	830	HH4-3
Comments/Justification: Projection is based on year- to-date activity. Indicator established in FY 02-03.									
Number of adults, male and female, provided with correctional-based substance abuse treatment services at three (3) Miami-Dade County Department of Corrections and Rehabilitation facilities		722	765	817	834	800	800	800	HH4-3
Comments/Justification: Projection based on year-to-date activity. Indicator established in FY 02-03.									
Number of individuals completing court-ordered outpatient substance abuse treatment		445	412	390	515	500	500	500	HH4-3
Comments/Justification: Projection based on year-to-date activity. Indicator established in FY 02-03.									
Number of individuals diverted to court-ordered outpatient substance abuse treatment		2,386	1,520	1,953	1,518	1,600	1,600	1,600	HH4-3
Comments/Justification: Projection based on year-to- date activity. Indicator established in FY 02-03.									
Number of homeless individuals and families provided assessment, referrals, and information on available housing alternatives		4,000	5,200	8,830	8,915	7,000	7,000	7,000	HH4-3
Comments/Justification: Projection is based on year-to-date activity. Indicator established in FY 02-03.									
Number of students at the elementary, junior and senior high school levels provided substance abuse-related outreach and prevention services through the Office of Rehabilitative Services	28,000	25,000	25,000	28,800	20,860	25,500	25,500	25,500	HH4-3
Comments/Justification: Projection is based on year-to-date activity. Decrease in FY 05-06 Actuals was as a result of Hurricane related school closures.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
9	Change one (1) temporary agency Office Support Specialist II to full-time County position in TASC, Central Receiving	36	0	0	36	26	10	0	0	No	No	1	HH4-3
COMMENTS/JUSTIFICATION: Converting position from a part-time to full-time to process clients at Central Receiving. This is the entry point for 1,100 clients served by the Diversion and Treatment Program. If enhancement is approved, it will result in a net change of (\$5K). There will be a reduction of \$31K in Temporary Help. Full cost of the Office Support Specialist II position is \$36K.													
10	Change one (1) temporary agency Custodial Worker 2 to full-time County position in the Community Services Central Intake Unit	31	0	0	31	22	9	0	0	No	No	1	HH4-3
COMMENTS/JUSTIFICATION: To establish a full-time position at Central Intake to serve as a Custodial Worker. Currently using a temporary employee. This is a medical assessment facility requiring on-site custodial staff. If enhancement is approved, it will result in a net change of +\$4K. There will be a reduction of \$27K in Temporary Help. Full cost of the Custodial Worker position is \$31K.													
11	Purchase 19 radios for the Homeless Outreach Teams to improve communications	23	0	0	23	0	0	0	23	No	No	0	HH4-3
COMMENTS/JUSTIFICATION: The 19 radios currently used by field workers to outreach homeless individuals are out of date and require replacement to improve communications.													

F) FY 2006-07 REDUCTIONS IF NECESSARY FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)												
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	POSITION CHANGE	RELATED OUTCOME
1	Miami-Dade Homeless Trust Grant Reduction: (1) Social Worker Aide from the Homeless Outreach Assessment and Placement Program-South	0	0	41	41	29	12	0	0	No	1	HH4-3
COMMENTS/JUSTIFICATION: Same level of funding will require a reduction of (1) Social Worker Aide resulting in reassignment of assessments for homeless sheltering in the Southern region of the County to the remaining 2 Social Worker Aides.												
2	Miami-Dade Homeless Trust SUPER NOFA Grant Reduction: (1) Social Services Supervisor from the Homeless Outreach Assessment and Placement Program	0	0	79	79	56	23	0	0	No	1	HH4-3
COMMENTS/JUSTIFICATION: Same level of funding will require reduction of (1) Social Services Supervisor position from the Homeless Outreach and Assessment Program in the northern region. Existing Human Services Manager will assume program oversight impacting communications between the teams and timeliness of responding to clients.												
3	State of Florida- South Florida Provider Coalition Grant Reduction: (1) Social Worker I	0	0	58	58	41	17	0	0	No	1	HH4-3
COMMENTS/JUSTIFICATION: Grant reduction will require reassigning caseload of 240 contacts with homeless criminal justice involved clients per year to the 4 remaining Social Worker I.												
4	State of Florida- South Florida Provider Coalition Grant Reduction: (3) Rehabilitative Services Counselor I; (1) Rehabilitative Services Counselor II	0	0	344	344	213	70	61	0	No	4	HH4-3
COMMENTS/JUSTIFICATION: Grant reduction will require a reduction of (1) Rehabilitative Service Counselor II, (3) Rehabilitative Services Counselor I. Reduction will continue to allow 87 beds (15:1 ratio); and maintain our licensure and accreditation requirements. The reduction will impact staffing patterns for shift and absentee coverage.												

Activity: Violence Intervention and Prevention								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$4,260	\$4,403	\$4,340	\$4,704	\$4,649	\$6,132	\$6,132	\$6,293
Fees for Services	\$120	\$129	\$144	\$108	\$104	\$100	\$100	\$100
Food and Beverage Tax	\$0	\$0	\$0	\$0	\$1,644	\$1,599	\$1,599	\$1,599
Miscellaneous Revenues	\$41	\$15	\$0	\$42	\$51	\$20	\$20	\$25
Rentals	\$0	\$10	\$67	\$84	\$52	\$54	\$54	\$54
State Grants	\$409	\$548	\$506	\$739	\$740	\$390	\$521	\$521
Interagency Transfers	\$177	\$871	\$680	\$825	\$987	\$878	\$879	\$879
Intradepartmental Transfers	\$66	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$2,192	\$1,449	\$1,454	\$914	\$1,500	\$1,376	\$1,402	\$1,380
TOTAL REVENUE	\$7,265	\$7,425	\$7,191	\$7,416	\$9,727	\$10,549	\$10,707	\$10,851
EXPENDITURES								
Salary	\$3,867	\$3,939	\$3,996	\$4,145	\$4,247	\$5,090	\$5,316	\$5,295
Overtime Salary	\$0	\$0	\$0	\$0	\$96	\$0	\$0	\$0
Fringe	\$899	\$917	\$1,099	\$1,190	\$1,348	\$1,538	\$1,599	\$1,759
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,844	\$2,539	\$2,192	\$2,466	\$4,134	\$3,841	\$3,750	\$3,776
Capital	\$173	\$16	\$22	\$4	\$117	\$80	\$8	\$21
TOTAL OPERATING EXPENDITURES	\$6,783	\$7,411	\$7,309	\$7,805	\$9,942	\$10,549	\$10,673	\$10,851
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$6,783	\$7,411	\$7,309	\$7,805	\$9,942	\$10,549	\$10,673	\$10,851
REVENUES LESS EXPENDITURES	\$482	\$14	\$-118	\$-389	\$-215	\$0	\$34	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	74	72	81	81	93	93	93	93
Full-Time Positions Filled =	74	71	80	81	89		93	0
Part-time FTEs Budgeted =	0	0	0	0	0.25	3.15	3.15	3.4
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of domestic violence perpetrators provided domestic violence intervention services	1,960	1,584	1,312	1,205	930	920	920	920	HH4-3
Comments/Justification: Projection is based on year- to-date activity.									
Number of domestic violence victims provided shelter and advocacy		1,069	1,361	1,275	1,334	1,385	1,200	1,385	HH4-3
Comments/Justification: The reduction in Budget for FY 06-07 Projection and FY 07-08 was as a result of Hurricane Katrina damage to the South Dade Victims Shelter. FY 06-07 Projection and FY 07-08 Base projects full utilization with the use of alternate DHS shelter beds. However, shelter beds remains closed for a minimum of 7 months during FY 06-07.									
90% of domestic violence victims/survivors satisfied or very satisfied with service access within three (3) years		90%	91%	92%	93%	93%	93%	93%	HH4-3
Comments/Justification: Indicator developed in FY 02-03.									
Number of children of domestic violence victims provided counseling services						180	180	180	HH4-3
Comments/Justification: Decrease in Projection performance measure is based on year-to-date activity. Services are provided to child victims of domestic violence and their mothers receiving psychoeducational group counseling.									
Number of domestic violence victims in the process of filing injunctions provided advocacy through the Domestic Violence Intake Unit						9000	9000	9000	HH4-3
Comments/Justification: FY 2005-06, the Department assumed operation of the Clerk of the Court's Domestic Violence Intake Unit. Performance measure is based on year-to-date activity and reflects the transfer of the Unit to the Department effective 2/28/06.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Add one (1) Resident Manager and one (1) Clerk 1 for the South Dade Inn Transition Housing Program	70	0	0	70	49	21	0	0	No	No	2	HH4-3
COMMENTS/JUSTIFICATION:Resident Manager will increase emergency services and decrease contracted security costs at 250 bed, 24-hour shelter. Clerical position needed to process and prepare documents for contract compliance with Greater Miami Neighborhoods, Inc.													
2	Increase security to the Inn Transition North for nights and weekend coverage	84	0	0	84	0	0	84	0	No	No	0	HH4-3
COMMENTS/JUSTIFICATION:Extend security coverage to the Inn Transition North domestic violence residential facility. This will provide nights and weekend coverage during hours of non coverage by the single on-site Residential Manager.													
3	Phase II of the new database program for Domestic Violence programs to replace R-base software	10	0	0	10	0	0	0	0	No	No	4	HH4-3
COMMENTS/JUSTIFICATION:Database will provide access to all DHS domestic violence programs for client tracking, demographics, and other pertinent information for contract reporting purposes.													
4	Add one (1) Social Services Supervisor I to the Domestic Violence Intake Unit	80	0	0	80	62	18	0	0	No	No	1	HH4-3
COMMENTS/JUSTIFICATION:The additional Social Services Supervisor I will provide supervision to comply with Council on Accreditation ratio standards to assist with the supervision of 9 Social Worker II's in four locations throughout Miami-Dade County.													

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Human Services

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM HUMAN SERVICES

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer to other Departments										

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO HUMAN SERVICES

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Housing Agency	Martin Fine/Halley Sofge Seniro Center for social services support.	No	\$0	\$259	\$88	\$96	\$92	\$98	\$98	\$98
Housing Agency	Helen Sawyer	No	\$0	\$616	\$1,606	\$1,650	\$1,836	\$2,126	\$1,937	\$2,143
Housing Agency	HOPE VI for resident services.	No	\$96	\$430	\$500	\$535	\$344	\$542	\$548	\$548
Non-Departmental	Caleb At-Risk	No	\$91	\$145	\$109	\$109	\$212	\$109	\$212	\$212
Non-Departmental	General Government Summer Program Contract Management	No	\$0	\$0	\$0	\$0	\$0	\$1,207	\$1,207	\$200
Total Transfer from other Departments			\$187	\$1,450	\$2,303	\$2,390	\$2,484	\$4,082	\$4,002	\$3,201

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Human Services

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Payments to Day Care Providers	60670	\$73,482	\$72,981	\$95,013	\$119,042	\$134,430	\$161,013	\$140,065	\$140,064
Travel Costs	31210, 31215, 31220	\$83	\$109	\$72	\$54	\$94	\$109	\$103	\$110
Contract Temporary Employee Costs	21510, 21511, 21540, 21550	\$2,187	\$1,635	\$2,097	\$3,199	\$1,476	\$391	\$1,027	\$287
Community-Based Organizations	60609, 60610, 60613, 60614, 60615, 60616	\$14,192	\$13,836	\$20,856	\$20,211	\$5,907	\$5,774	\$6,216	\$6,216
Rent	25511	\$1,758	\$1,654	\$1,893	\$2,404	\$2,266	\$2,048	\$2,798	\$1,907

CAPITAL FUNDED REQUESTS REVENUE SUMMARY											
(\$ in 000s)											
2007-08 Proposed Capital Budget and Multi-Year Capital Plan											
DEPARTMENT: Human Services											
	2006-07	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
County Bonds/Debt											
Building Better Communities GOB Program	1,587	3,653	5,692	5,590	5,587	5,965	3,513	0	0		30,000
Total:	1,587	3,653	5,692	5,590	5,587	5,965	3,513	0	0		30,000
Federal Government											
Emergency Shelter Grant	400	400	0	0	0	0	0	0	0		400
Total:	400	400	0	0	0	0	0	0	0		400
Other County Sources											
Capital Outlay Reserve	1,400	1,400	2,400	0	0	0	0	0	0		3,800
Food and Beverage Tax	0	7,800	0	0	0	0	0	0	0		7,800
Total:	1,400	9,200	2,400	0	0	0	0	0	0		11,600
Department Total:	3,387	13,253	8,092	5,590	5,587	5,965	3,513	0	0		42,000

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY									
(\$ in 000s)									
2007-08 Proposed Capital Budget and Multi-Year Capital Plan									
Health and Human Services									
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
Departmental Information Technology Projects									
COMPUTER REPLACEMENT MODERIZATION PROJECT	100	500	0	0	0	0	0	0	600
Facility Improvements									
HUMAN SERVICES FACILITIES REPAIRS	1,500	1,700	0	0	0	0	0	0	3,200
Human Services Facilities									
PREVENTIVE MAINTENANCE PROGRAM	200	200	0	0	0	0	0	0	400
Neighborhood Service Centers									
CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS	1,304	3,098	3,098	0	0	0	0	0	7,500
NEW ALLAPATTAH NEIGHBORHOOD SERVICE CENTER	1,184	441	454	192	2,566	2,663	0	0	7,500
NEW WYNWOOD NEIGHBORHOOD SERVICE CENTER	1,165	2,153	2,038	2,144	0	0	0	0	7,500
Rehabilitative Services Facilities									
KENDALL COMPLEX COTTAGES REFURBISHMENT	0	0	0	3,251	3,399	850	0	0	7,500
Victims Services Facilities									
DOMESTIC VIOLENCE CENTER	3,908	3,892	0	0	0	0	0	0	7,800
Department Total:	9,361	11,984	5,590	5,587	5,965	3,513	0	0	42,000

Metro-Miami Action Plan

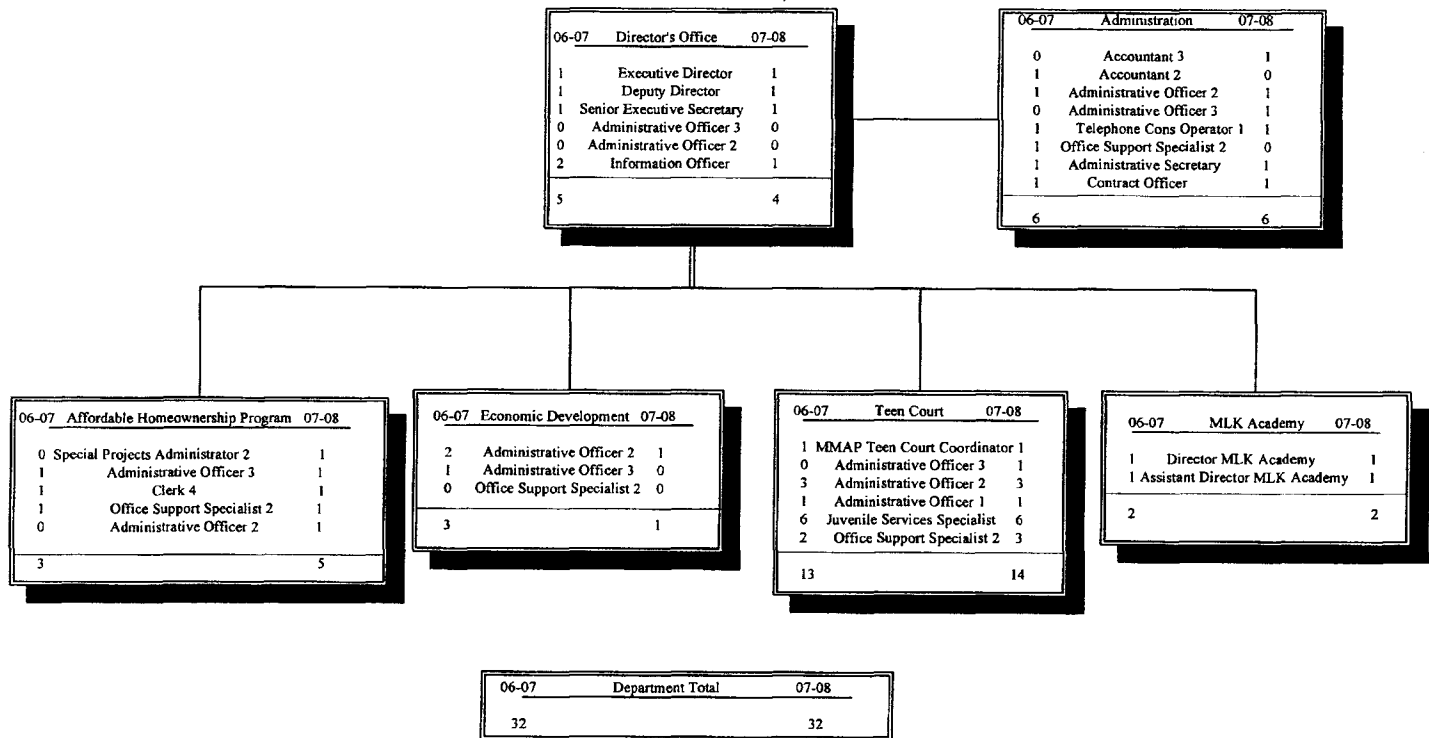
Metro-Miami Action Plan FY 2007-08

TABLE OF ORGANIZATION

<p style="text-align: center;"><u>OFFICE OF THE PRESIDENT / CHIEF EXECUTIVE OFFICER</u></p> <ul style="list-style-type: none"> Assists the Metro-Miami Action Plan (MMAP) Trust in the implementation of recommended policy; formulates agency policies, and provides overall direction and coordination of agency operations Serves as the agency liaison to governmental and private corporate interests Coordinates resident input through action committee process Coordinates all public relations functions; designs brochures and publications 	
<p style="text-align: center;"><u>ADMINISTRATION</u></p> <ul style="list-style-type: none"> Develops the department's operating and capital budgets; administers grant funds Performs accounts receivable and payable functions Develops departmental business plans and performance measures Provides departmental fiscal controls by monitoring revenues and expenditures Performs procurement functions by administering contracts, equipment, and supplies Performs personnel services, including hiring and recruitment, payroll, and other personnel related functions 	
<p style="text-align: center;"><u>HOUSING ASSISTANCE PROGRAM</u></p> <ul style="list-style-type: none"> Provides down payment and closing cost assistance to qualified first time low- to moderate-income home buyers Processes mortgage applications for affordable housing units Establishes partnerships with public, private sector, and financial institutions to provide housing opportunities for every low- and moderate-income homebuyer Provides funding for the development of affordable housing units 	<p style="text-align: center;"><u>TEEN COURT</u></p> <ul style="list-style-type: none"> Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders Provides ethics, anti-theft, substance abuse, crime prevention, and other workshops for juveniles and adults Provides an opportunity for students to satisfy community service hours' requirement of Miami-Dade County Schools Provides training for youth to work in the capacity of defense attorney, prosecuting attorney, juror, clerk, and bailiff in Teen Court proceedings
<p style="text-align: center;"><u>ECONOMIC DEVELOPMENT</u></p> <ul style="list-style-type: none"> Provides business plans and technical assistance to businesses and entrepreneurs Promotes economic development in black communities for business expansion, job creation, and business relocations Provides community forums to receive public input for economic development in underserved communities 	<p style="text-align: center;"><u>MARTIN LUTHER KING, Jr. ACADEMY</u></p> <ul style="list-style-type: none"> Provides an academic program for at-risk middle school students who have difficulties functioning in a traditional classroom setting Provides non-violence training, mentoring, tutoring, conflict resolution training, and social development for at-risk students Provides counseling for parents and students at MLK Academy
<p style="text-align: center;"><u>COMMUNITY PROGRAMS</u></p> <ul style="list-style-type: none"> Coordinates development and implementation of citizen recommendations into action projects designed to reduce and/or eliminate economic and social disparities Serves as liaison to MMAP action committees and community forums 	

METRO-MIAMI ACTION PLAN TRUST

TABLE OF ORGANIZATION



Vacant Positions – Six (\$410,000)

Metro-Miami Action Plan

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Economic Development And Health and Human Services

Desired Outcome	Highlights	Performance Impact
ED1-3: Increased number of low to moderate income homeowners (priority outcome)	Continue to enhance the economic well being of low- to moderate-income households by making the purchase of a home attainable through forgivable loans for eligible clients (\$17.111 million loaned since inception in 1995)	Increase the number of mortgages approved to 630 in FY 2006-07 from 625 in FY 2005-06 for low- to moderate-income first time home buyers
ED2-1: Coordinated and effective economic and community development programs (priority outcome)	Continue to offer new and existing businesses technical assistance, counseling, and seminars; provide technical resources to small businesses	Organize seminars and provide counseling and technical assistance to 570 businesses in FY 2006-07 from 568 in FY 2005-06
HH3-2: Increased access to culturally sensitive outreach/prevention and intervention services for Miami-Dade County children, youth and their families (priority outcome)	Continue to divert first time juvenile offenders from the juvenile justice system by allowing them to be judged by a court of their peers who act as attorneys, jurors, bailiffs, and court room clerks; educate youths on the judicial system	Process 300 first time offender cases referred to Teen Court and continue to promote the participation of youth volunteers in the program, which has served over 2,644 participants since its inception in 1998
HH3-2: Increased access to culturally sensitive outreach/prevention and intervention services for Miami-Dade County children, youth and their families (priority outcome)	Continue to improve the functionality of at-risk students who find it difficult to function in a traditional classroom setting by providing a specialized program in academics, social development, and non-violence methodology	Increase the number of students receiving nonviolence training, mentoring, and social development instruction at the Martin Luther King, Jr. Academy to 200 in FY 2006-07 from 160 in FY 2005-06

Department: Metro-Miami Action Plan
(\$ in 000s)

Department-wide Issues

- 1 Additional General Fund for Economic Development (\$350,000) and Criminal Justice (\$150,000) initiatives

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Metro-Miami Action Plan									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$1,457	\$978	\$1,022	\$998	\$968	\$970	\$970	\$998
PROP	Carryover	\$2,153	\$3,800	\$4,386	\$6,101	\$7,674	\$5,294	\$7,236	\$2,067
PROP	Credit and Collections	\$0	\$27	\$18	\$7	\$0	\$0	\$0	\$0
PROP	Documentary Stamp Surtax	\$1,663	\$1,979	\$2,958	\$4,009	\$3,826	\$3,652	\$3,031	\$3,000
PROP	Interest Earnings	\$49	\$39	\$19	\$65	\$181	\$60	\$73	\$67
PROP	Miami-Dade Public Schools	\$387	\$562	\$641	\$805	\$718	\$954	\$577	\$950
PROP	Local Business Tax Receipt	\$286	\$299	\$313	\$292	\$347	\$355	\$350	\$350
PROP	Surtax Loan Payback	\$436	\$701	\$1,012	\$1,110	\$1,467	\$0	\$1,845	\$1,000
PROP	Teen Court Fees	\$1,425	\$1,283	\$1,078	\$157	\$1,120	\$1,000	\$1,044	\$1,075
FED	Overtown Economic Development Grant	\$0	\$10	\$1	\$518	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$7,856	\$9,678	\$11,448	\$14,062	\$16,301	\$12,285	\$15,126	\$9,507
EXPENDITURES									
	Salary	\$1,244	\$1,487	\$1,503	\$1,690	\$1,647	\$1,809	\$1,565	\$1,952
	Overtime Salary	\$4	\$2	\$3	\$8	\$3	\$0	\$2	\$0
	Fringe	\$309	\$337	\$423	\$457	\$472	\$536	\$471	\$600
	Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Operating	\$2,489	\$3,425	\$3,415	\$4,146	\$6,921	\$9,922	\$11,012	\$6,937
	Capital	\$10	\$41	\$3	\$21	\$22	\$18	\$9	\$18
TOTAL OPERATING EXPENDITURES		\$4,056	\$5,292	\$5,347	\$6,322	\$9,065	\$12,285	\$13,059	\$9,507
	Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL NON OPERATING		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

EXPENDITURES								
TOTAL EXPENDITURES	\$4,056	\$5,292	\$5,347	\$6,322	\$9,065	\$12,285	\$13,059	\$9,507
REVENUES LESS EXPENDITURES	\$3,800	\$4,386	\$6,101	\$7,740	\$7,236	\$0	\$2,067	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	36	36	36	33	31	32	32	32
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Administration								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,457	\$978	\$1,022	\$998	\$968	\$970	\$970	\$998
TOTAL REVENUE	\$1,457	\$978	\$1,022	\$998	\$968	\$970	\$970	\$998
EXPENDITURES								
Salary	\$911	\$802	\$783	\$831	\$833	\$817	\$748	\$797
Overtime Salary	\$4	\$2	\$3	\$3	\$1	\$0	\$2	\$0
Fringe	\$228	\$202	\$219	\$219	\$223	\$240	\$225	\$224
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$306	\$-36	\$17	\$-71	\$-101	\$-95	\$-11	\$-30
Capital	\$8	\$8	\$0	\$16	\$12	\$8	\$6	\$7
TOTAL OPERATING EXPENDITURES	\$1,457	\$978	\$1,022	\$998	\$968	\$970	\$970	\$998
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,457	\$978	\$1,022	\$998	\$968	\$970	\$970	\$998
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	6	6	12	11	11	11	10	10
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Affordable Housing Assistance								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$496	\$1,464	\$2,606	\$4,573	\$7,203	\$4,964	\$6,543	\$1,208
Documentary Stamp Surtax	\$1,663	\$1,979	\$2,958	\$4,009	\$3,826	\$3,652	\$3,031	\$3,000
Interest Earnings	\$9	\$6	\$6	\$57	\$177	\$60	\$64	\$60
Surtax Loan Payback	\$436	\$701	\$1,012	\$1,110	\$1,467	\$0	\$1,845	\$1,000
TOTAL REVENUE	\$2,604	\$4,150	\$6,582	\$9,749	\$12,673	\$8,676	\$11,483	\$5,268
EXPENDITURES								
Salary	\$68	\$80	\$123	\$129	\$147	\$147	\$225	\$309
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$17	\$18	\$29	\$33	\$45	\$45	\$70	\$93
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,053	\$1,446	\$1,856	\$2,384	\$5,930	\$8,481	\$9,979	\$4,863
Capital	\$2	\$0	\$1	\$0	\$8	\$3	\$1	\$3
TOTAL OPERATING EXPENDITURES	\$1,140	\$1,544	\$2,009	\$2,546	\$6,130	\$8,676	\$10,275	\$5,268
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,140	\$1,544	\$2,009	\$2,546	\$6,130	\$8,676	\$10,275	\$5,268
REVENUES LESS EXPENDITURES	\$1,464	\$2,606	\$4,573	\$7,203	\$6,543	\$0	\$1,208	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	3	3	3	3	3	3	5	5
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of loan applications processed for low to moderate income first time home buyers	218	270	360	340	707	715	715	725	ED1-3
Comments/Justification:									
Number of loans approved for down payment and closing cost assistance	196	234	318	334	625	630	630	640	ED1-3
Comments/Justification:									
Number of loans closed for first-time homebuyers through lottery	NA	NA	NA	NA	0	0	8	0	ED1-3
Comments/Justification: Non recurring event									
Number of loans closed for first-time homebuyers through Lottery supplement	NA	NA	NA	NA	1	0	36	0	ED1-3
Comments/Justification: No recurring event									
Percentage of Loan Application reviewed within 48 hours of receipt	NA	NA	NA	NA	NA	NA	70%	90%	ED1-1
Comments/Justification:									

Activity: Economic Development								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$150	\$296	\$175	\$450	\$241	\$146	\$198	\$87
Credit and Collections	\$0	\$27	\$18	\$7	\$0	\$0	\$0	\$0
Interest Earnings	\$0	\$5	\$0	\$0	\$0	\$0	\$0	\$0
Local Business Tax Receipt	\$286	\$299	\$313	\$292	\$347	\$355	\$350	\$350
Overtown Economic Development Grant	\$0	\$10	\$1	\$518	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$436	\$637	\$507	\$1,267	\$588	\$501	\$548	\$437
EXPENDITURES								
Salary	\$42	\$49	\$29	\$48	\$61	\$61	\$63	\$59
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$12	\$11	\$14	\$13	\$17	\$17	\$21	\$18
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$86	\$402	\$14	\$965	\$312	\$423	\$377	\$360
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$140	\$462	\$57	\$1,026	\$390	\$501	\$461	\$437
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$140	\$462	\$57	\$1,026	\$390	\$501	\$461	\$437
REVENUES LESS EXPENDITURES	\$296	\$175	\$450	\$241	\$198	\$0	\$87	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	9	9	4	4	2	3	1	1
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of businesses receiving technical assistance*		196	216	460	568	470	560	570	ED3-1
Comments/Justification: Business Plan development subtracted from technical assistance FY 2006-07 Projection and FY 2007-08 Budget Submission									
Coordinate Community Economic Development Forum		11	11	11	11	11	11	11	ED2-2
Comments/Justification:									
Number of persons assisted with the development of business plans				NA	NA	100	175	200	ED3-1
Comments/Justification: Business Plan development subtracted from technical assistance FY 2006-07 Projection and FY 2007-08 Budget Submission									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Micro Loan Pilot Program	105	0	0	105	0	0	105	0	No	No	0	ED1-1
COMMENTS/JUSTIFICATION: Provide fiscal incentive to seven businesses to increase job creation and new businesses													

Activity: MLK, Jr. Academy								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$-29	\$-72	\$39	\$66	\$0	\$0	\$0	\$0
Miami-Dade Public Schools	\$387	\$562	\$641	\$805	\$718	\$954	\$577	\$950
TOTAL REVENUE	\$358	\$490	\$680	\$871	\$718	\$954	\$577	\$950
EXPENDITURES								
Salary	\$39	\$123	\$49	\$51	\$55	\$110	\$57	\$116
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$7	\$13	\$14	\$16	\$32	\$18	\$37
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$391	\$299	\$550	\$735	\$647	\$812	\$500	\$795
Capital	\$0	\$22	\$2	\$5	\$0	\$0	\$2	\$2
TOTAL OPERATING EXPENDITURES	\$430	\$451	\$614	\$805	\$718	\$954	\$577	\$950
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$430	\$451	\$614	\$805	\$718	\$954	\$577	\$950
REVENUES LESS EXPENDITURES	\$-72	\$39	\$66	\$66	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	2	2	2	2	2	2	2	2
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of students enrolled at Martin Luther King, Jr. Academy**		154	160	175	160	200	160	200	HH3-1
Comments/Justification:									
Expand Home visit program w/families and students			20	18	35	40	40	40	HH3-1
Comments/Justification:									
At-Risk students attendance in school					87%	NA	89	90%	HH3-1
Comments/Justification:									
Percentage of Students present for FCAT Exam					97%	NA	97%	97%	HH3-1
Comments/Justification:									
Percentage of At-risk students improving their reading					NA	NA	70%	70%	HH3-1
Comments/Justification: Students in MLK academy have been retained one year, have low test scores, failing grades and high absenteeism									

Activity: Teen Court								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$1,536	\$2,112	\$1,566	\$1,012	\$230	\$184	\$495	\$772
Interest Earnings	\$40	\$28	\$13	\$8	\$4	\$0	\$9	\$7
Teen Court Fees	\$1,425	\$1,283	\$1,078	\$157	\$1,120	\$1,000	\$1,044	\$1,075
TOTAL REVENUE	\$3,001	\$3,423	\$2,657	\$1,177	\$1,354	\$1,184	\$1,548	\$1,854
EXPENDITURES								
Salary	\$184	\$433	\$519	\$631	\$551	\$674	\$472	\$671
Overtime Salary	\$0	\$0	\$0	\$5	\$2	\$0	\$0	\$0
Fringe	\$52	\$99	\$148	\$178	\$171	\$202	\$137	\$228
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$653	\$1,314	\$978	\$133	\$133	\$301	\$167	\$949
Capital	\$0	\$11	\$0	\$0	\$2	\$7	\$0	\$6
TOTAL OPERATING EXPENDITURES	\$889	\$1,857	\$1,645	\$947	\$859	\$1,184	\$776	\$1,854
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$889	\$1,857	\$1,645	\$947	\$859	\$1,184	\$776	\$1,854
REVENUES LESS EXPENDITURES	\$2,112	\$1,566	\$1,012	\$230	\$495	\$0	\$772	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	16	16	15	13	13	13	14	14
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of referrals to Teen Court	336	293	390	266	212	350	260	350	PS2-1
Comments/Justification:									
Number of Ethics Workshops conducted					28	NA	29	36	PS2-1
Comments/Justification:									
Number of Anti-theft Workshops conducted					16	NA	24	30	PS2-1
Comments/Justification:									
Number of education, intervention and prevention tours conducted					10	NA	13	24	ED1-1
Comments/Justification:									
Number of individual cases heard					124	NA	140	200	PS2-1
Comments/Justification:									
Rate of recidivism for Teen Court Referrals					NA	NA	15%	15%	PS2-1
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Metro-Miami Action Plan

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM METRO-MIAMI ACTION PLAN

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Human Services	Rent	Yes	\$0	\$0	\$14	\$14	\$15	\$15	\$15	\$15
Total Transfer to other Departments			\$0	\$0	\$14	\$14	\$15	\$15	\$15	\$15

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO METRO-MIAMI ACTION PLAN

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

* Included as part of the other operating expenditures.

SELECTED LINE ITEM HIGHLIGHTS
Department: Metro-Miami Action Plan

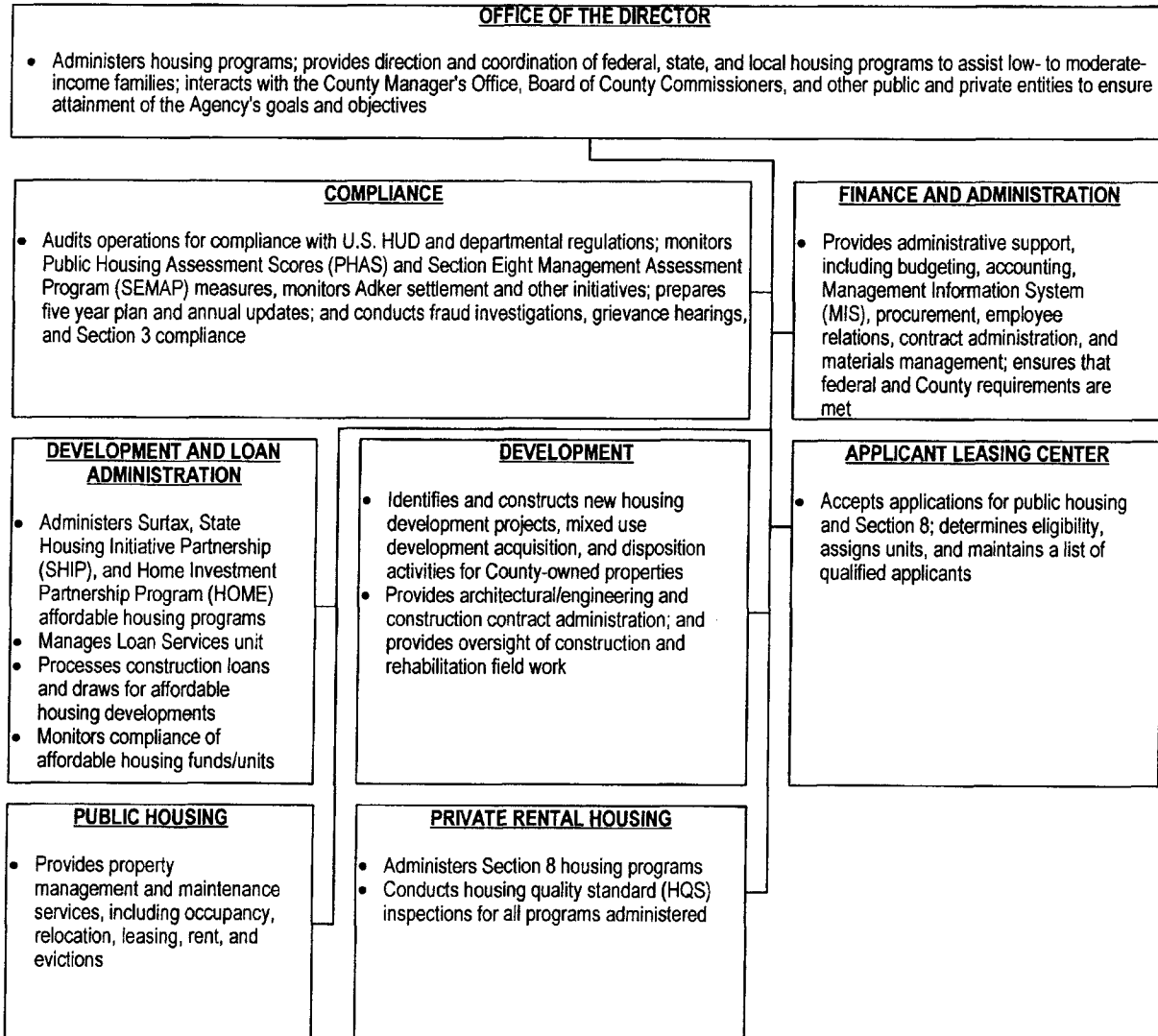
(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Consultants Costs	21110	\$816	\$1,367	\$1,273	\$776	0	\$773	\$757	\$765
Rent	25511	\$246	\$116	\$190	\$260	0	\$244	\$275	\$315
Travel Costs	31210,31215,31220	\$9	\$8	\$12	\$15	0	\$12	\$11	\$14

Housing Agency

Miami-Dade Housing Agency FY 2007-08

TABLE OF ORGANIZATION



STAFFING CHART - ANNEX A
MIAMI-DADE HOUSING AGENCY
FISCAL YEAR 2007 - 2008

CHIEF FINANCIAL OFFICER (CFO)

Adopted 09-07	FINANCE & ADMINISTRATION	Occup Code	Base 07-09
1	Chief Financial Officer	003393	1
1	Executive Secretary	000085	1
1	Clerk 4	000014	1
2	Driver-Mechanics	000094	2

Adopted 08-07	FINANCE & ADMINISTRATION	Occup Code	Base 07-08
1	Administrative Secretary	0000394	0
1	Assistant Director of MDDHA Fee & Aidm	0003592	0
2			1

Adopted	Budget and Resource Allocation	Occupancy Code	Base Rate
05/07	Administrative Officer 2	000811	07-08
1	Special Project Administrator 1	000831	2
0	Special Project Administrator 2	000832	1
1	Administrative Officer 3	000812	4
3			4

Adopted 98-97	Accounting	Discp Code	Basis
9	Account Clerk	000310	16
10	Accountant 1	000315	6
11	Accountant 2	000316	6
1	Accountant 3	000317	6
1	Administrative Secretary	000504	6
1	Clerk 1	000611	5
1	Clerk 2	000612	5
2	Clerk 3	000613	5
1	Department Controller	001560	1
32			32

06-07	Code	07-08
Management Information System		
1 Computer Science Manager	00.84.7	00.84.7
1 MPhil Finance Analyst	00.84.5	00.84.5
1 Computer Technician 2	00.84.7	00.84.7
0 Clerk MIS		
1 Binary Systems Analyst Programmer	00.84.5	00.84.5
2 Systems Analyst Programmer 1	00.84.3	00.84.3

06-07	Production	Code	07-08
1	Chief Alpha Production & Support Serv Dir	0003372	
2	Alpha Purchasing Specialist	0003346	3
3	Secretary	0003345	3
4	Special Projects Administrator 1	0006831	3
5	Check 3	0005012	0
6	Class 4	0000013	1
7	Drive Messenger	0000094	1
8	Safety Specialist 2	0019855	1

66 TOTAL FINANCE

55

Class	Open	Applicant and Leaving Center	Advised
78-08	Code		88-07
1	000084	Administrative Secretary	1
3	000011	Civil 2	3
3	000015	Data Entry Specialist 1	3
2	000016	Data Entry Specialist 2	2
2	000019	Director A/C and New Markets	2
11	000312	Eligibility Interviewer	11
1	000301	Executive Assistant	1
1	000531	Financial Specialist & Learning Center Mgr	1
2	000535	Human Resources Specialist	2
2	000548	IMHA Team Selection Supervisor 1	2
2	000549	IMHA Team Selection Supervisor 2	2
3	000601	IMHA Team Selection Supervisor 3	3
1	000613	Office Support Specialist 2	1
1	000631	Special Physics Administrator 1	1
3	000632	Telephone Console Operator 1	3
1	000634	Word Processing Operator 2	1
1	000637	IMHA Center Director	1

38 TOTAL ALC

36

Majority 06/02	PUBLIC HOUSING OPERATIONS	Occur 03/06	Base 01/08
1	Administrative Secretary	0005064	1
2	Administrative Officer 2	0006111	0
3	Administrative Officer 1	0006111	0
4	Administrative Officer 3	0006111	0
5	Administrative Officer 4	0006111	0
1	Fast Forward Unit-A Public Housing Operations	0003142	3
2	Business Development Specialist	0003147	1
1	Director, Public Housing Operations	0003852	1
1	Executive Secretary	0009095	1
13			
			12

95-97	PUBLIC HOUSING OPERATIONS	Decree Code	97-98
1	Administrative Equipment Operator 2	0002507	1
1	Chief Housing Inspector	0000113	2
2	Chk 1	0000113	2
2	Housing Inspector 1	0021555	2
0	Hd Chk 1 Maintenance Specialist 1	0023510	0
1	Chief Support Specialist 3	0000022	1
0	Area Control Leader	0012431	0
0	Area Control Specialist	0012431	0
0	Special Vehicle 2	0000307	0
0	Special Vehicle 2	0000307	0
7	Special Vehicle Admin	0000307	7

Adopted 06-07	Regional Offices	Occup Code	Based 07-08
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321	1	Administrative Officer 3	000810	3	1
	2	Administrative Officer 3	000814	3	1
	3	Administrative Secretary	000818	3	1
	23	Confidential	000826	23	0
	1	Class 2	000810	1	0
	0	Classical Master 1	000824	0	0
	1	Classical Master 2	000805	1	1
	5	Electrician	004510	5	1
	1	English Interpreter	003001	1	0
	2	Foreign Languages 1/Interpreter Coordinator	000831	2	0
	35	Foreign Languages 2/Interpreter Coordinator	000835	35	0
	35	Foreign Languages 3/Interpreter Coordinator	002510	35	0
	35	Foreign Languages 4/Interpreter Coordinator	002510	35	0
	3	MUDA Regional Manager	003337	3	0
	26	MUDA Site Manager	003352	26	0
	3	MUDA Supply Specialist	003597	3	0
	1	Manufacturing Supervisor	004468	1	0
	4	Office Support Specialist 3	000022	4	0
	3	Office Support Specialist 4	004616	3	0
	1	Plumber	000625	1	0
	3	Plumber	000625	3	0
	7	Public Housing Management Engineer	004487	7	0
	3	Refugee and ID Mechanic	000652	3	0
	12	Senior Electrical Engineer	004525	12	1
	3	Transportation Equip. Oper.	004206	3	0
322					

351 TOTAL - PUBLIC HOUSING

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Housing Agency

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Economic Development And Health and Human Services

Desired Outcome	Highlights	Performance Impact
ED1-3: Increased number of low to moderate income homeowners (priority outcome)	Continue efforts to create additional affordable housing for low- to moderate-income residents (\$128 million)	Close 300 homeownership loans; complete 200 single-family rehabilitation loans; complete 45 window shutter loans; and leverage construction of 3,300 new affordable rental units in FY 2006-07
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Improve public housing physical conditions by strategic use of available capital funds (\$11 million)	Increase the housing occupancy rate to 94 percent from 93 percent
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue to address the housing needs of low- to moderate-income residents by utilizing all available funding for the Section 8 voucher program (\$144 million)	Increase the Section 8 lease-up rate to 94 percent; the highest rate that can be achieved with the current level of funding
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue to address the housing needs of low- to moderate-income residents with the Section 8 voucher program	Increase Section Eight Management Assessment Program (SEMAP) scores to 75 points from 61 points
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Continue Section 3 participation of eligible businesses and residents	Award contracts to Section 3 businesses and hire residents to exceed the federal goal of 10 percent
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Complete the construction and sale of 52 single-family units over the next 18 months during Phase One of the Scott/Carver Homes HOPE VI Revitalization Program for low- to very low-income residents (\$10.3 million); the total project consists of 251 single-family and townhomes for homeownership and 160 public housing units (\$150.2 million all years)	Increase the number of homeownership opportunities for low- to very low-income residents in Miami-Dade County by constructing affordable housing units at the former Scott/Carver public housing site; five homes were constructed in FY 2005-06 and contractors will be hired during FY 2006-07 to begin major construction of Phase Two
HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Preserve affordable housing stock and construct new mixed use and public housing with Building Better Communities (BBC) Bond Program funding (\$15.8 million in FY 2006-07; \$152.5 million all years)	Construct and improve affordable housing for the elderly and families to encourage homeownership through the acquisition, construction, and renovation of residential units

HH5-1: Increased availability of affordable and special needs housing (priority outcome)	Modernize and renovate various public housing developments and convert five percent of public housing dwelling structure units, including public spaces, sites, and non-dwelling units, to Uniform Federal Accessibility Standards (UFAS) compliancy; MDHA will finance public housing improvements and pledge up to \$3 million in future year annual capital funds to make debt service payments for the improvements through U.S. HUD's Capital Funds Financing Program	Improve public housing physical conditions by strategic use of available capital funds (\$12.9 million)
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Department: Housing Agency

(\$ in 000s)

Department-wide Issues

- 1 Critical training and technical assistance needs department-wide (particularly in Public Housing, Private Rental Housing, Applicant and Leasing Center, Finance and Accounting, Development and Loan Administration)
- 2 Restructuring of MDHA Table of Organization in order to prepare Agency for Asset Management to continue through this year and into FY07-08. In addition, major changes to budgeting and procedures will be required.
- 3 Declining revenues and escalating costs of personnel, construction materials and other costs over a period of years have put pressure on MDHA to maintain an adequate level of customer and internal support services.
- 4 Department-wide conversion to new computer system - will be costlier than budgeted in FY06-07, continue on through FY0-08 and divert substantial amount of staff time.
- 5 Affordable Housing Master Plan - need to identify funding (estimated cost \$500K - \$1 Million)
- 6 No funding identified to cover higher costs of consolidation all of MDHA's Central Office functions (increased rent, build-out, moving expenses, etc.). Move is required in order to bring Agency into compliance with terms of the Voluntary Consent Agreement with USHUD.
- 7 Public Housing fund balance issue from prior years not yet resolved.
- 8 USHUD threat of receivership and repayment of Deloitte Audit costs (about \$2M - cannot be paid from federal funds)

Public Housing Issues

- 1 Ongoing efforts to reduce vacancies and lease-up available units
- 2 Delivery of units meeting Uniform Federal Accessibility Standards required by Voluntary Compliance Agreement
- 3 No funding yet identified to continue safety and security program beyond FY06-07.
- 4 Need to outsource Helen Sawyer ALF

Private Rental Issues

- 1 The new information system is due online and business process changes are needed.
- 2 Antiquated phone system inadequate and must be replaced.
- 3 The filing system, including hardware, software, furniture, and office supplies is in need of a complete overhaul.
- 4 Filling senior position(s) at Private Rental with staff that have the required programmatic background to implement needed changes.
- 5 Reclassification and right-sizing of line staff to attract and retain persons with the necessary skill levels to be effective in case management and file processing.

Applicant Leasing Center - Tenant Selection Issues

- 1 Completing recruitment within the Center is key in the effectiveness of the ALC.
- 2 The waiting lists must be re-opened in FY07-08. This will result in additional personnel and overhead expenditure for advertising, ranking, data entry, etc.

Finance & Accounting Issues

- 1 Need to complete 1998 GAAP conversion and provide necessary necessary training to staff.
- 2 At present financial reporting and procurement entail myriad duplicative and manual processes.
- 3 \$3.2 million in overdue invoices from prior years owed to ETSD.

Affordable Housing-Surtax Issues

- 1 Need to enhance monitoring to ensure annual compliance of affordable housing development and recipients of rehabilitation and homeownership loans with applicable rental regulatory agreements and restrictive covenants.

Development Issues

- 1 Funding for continuation of Community Support Services program for HOPE VI residents has not yet been identified.
- 2 HOPE VI project status.

Administration/Director Issues

- 1 Funding for One-stop Housing Information Center to launch in April/May and ongoing maintenance of Housing Central

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GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Housing Agency									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$0	\$0	\$0	\$0	\$4,057	\$0	\$0	\$0
PROP	Documentary Stamp Surtax	\$54,810	\$23,280	\$34,119	\$46,112	\$43,792	\$40,000	\$33,503	\$36,854
PROP	Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$12
PROP	Interest Income	\$3,789	\$2,135	\$1,782	\$2,460	\$5,821	\$3,200	\$4,042	\$3,607
PROP	Miscellaneous Revenues	\$7,031	\$1,611	\$4,931	\$7,631	\$1,659	\$1,480	\$954	\$624
PROP	Other Revenues	\$0	\$0	\$0	\$0	\$1	\$0	\$1	\$1
PROP	Rentals	\$13,959	\$14,269	\$15,112	\$14,779	\$16,497	\$16,790	\$17,434	\$17,634
PROP	Other	\$7,038	\$3,432	\$358	\$134	\$79	\$1,631	\$0	\$0
PROP	Sale of Properties-Homeownership	\$845	\$2,530	\$1,973	\$380	\$1,306	\$3,187	\$1,321	\$1,800
PROP	SHIP Carryover	\$21,179	\$15,841	\$21,748	\$23,025	\$21,316	\$6,000	\$6,000	\$6,000
PROP	Lakeside & Park Lakes Revenues	\$0	\$250	\$480	\$712	\$649	\$2,587	\$650	\$650
PROP	HAP-Section 8 New Construction	\$2,875	\$2,951	\$3,248	\$3,050	\$3,024	\$3,100	\$3,087	\$3,060
PROP	Surtax Committed Loan Carryover	\$4,988	\$5,368	\$14,640	\$39,846	\$10,350	\$63,000	\$56,056	\$101,071
PROP	Loans Servicing Fees	\$0	\$603	\$580	\$597	\$982	\$500	\$683	\$800
PROP	Fannie Mae Reimbursement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600
PROP	Surtax Loan Payback	\$0	\$0	\$0	\$0	\$11,520	\$11,700	\$11,700	\$11,900
STATE	Miscellaneous Non-Operating Revenue	\$0	\$554	\$458	\$2,524	\$3,492	\$3,000	\$5,652	\$4,000
STATE	SHIP Operations	\$0	\$5,357	\$7,165	\$9,539	\$11,309	\$8,000	\$8,500	\$10,000
FED	Carryover	\$637	\$550	\$1,210	\$166	\$0	\$0	\$22,856	\$5,897
FED	Federal Grants	\$5,333	\$10,596	\$5,506	\$4,718	\$6,666	\$4,571	\$5,084	\$5,712
FED	Housing Assistance Payments	\$96,040	\$120,502	\$137,353	\$139,583	\$151,504	\$149,858	\$131,832	\$135,898
FED	Public Housing Subsidy	\$27,625	\$29,215	\$27,075	\$27,867	\$24,977	\$25,808	\$29,021	\$29,021
FED	Section 8 Admin Fee	\$10,514	\$10,500	\$10,538	\$14,222	\$19,702	\$14,715	\$11,426	\$12,302
FED	Hope VI	\$4,732	\$2,451	\$2,531	\$1,709	\$2,767	\$1,249	\$0	\$0
	Family Self								

FED	Sufficiency-FSS	\$0	\$0	\$0	\$53	\$63	\$73	\$63	\$63
TOTAL REVENUE		\$261,395	\$251,995	\$290,807	\$339,107	\$341,533	\$360,449	\$349,875	\$387,506
EXPENDITURES									
	Salary	\$29,932	\$30,766	\$31,672	\$30,209	\$31,717	\$33,460	\$32,145	\$35,550
	Overtime Salary	\$615	\$638	\$656	\$882	\$1,010	\$539	\$1,265	\$904
	Fringe	\$10,251	\$10,900	\$11,164	\$14,100	\$13,642	\$12,175	\$10,945	\$12,490
	Overtime Fringe	\$205	\$213	\$218	\$193	\$0	\$126	\$278	\$194
	Other Operating	\$124,932	\$90,870	\$42,647	\$38,326	\$49,645	\$32,853	\$53,500	\$52,168
	Capital	\$4,626	\$2,737	\$1,046	\$1,277	\$1,428	\$792	\$808	\$834
TOTAL OPERATING EXPENDITURES		\$170,561	\$136,124	\$87,403	\$84,987	\$97,442	\$79,945	\$98,941	\$102,140
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$106,968	\$116,744
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	\$108,040	\$125,772	\$140,183	\$155,850	\$164,204	\$280,504	\$162,183	\$190,899
TOTAL NON OPERATING EXPENDITURES		\$108,040	\$125,772	\$140,183	\$155,850	\$164,204	\$280,504	\$269,151	\$307,643
TOTAL EXPENDITURES		\$278,601	\$261,896	\$227,586	\$240,837	\$261,646	\$360,449	\$368,092	\$409,783
REVENUES LESS EXPENDITURES		\$-17,206	\$-9,901	\$63,221	\$98,270	\$79,887	\$0	\$-18,217	\$-22,277

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B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	774	763	755	690	698	698	688	688
Full-Time Positions Filled =					115		619	
Part-time FTEs Budgeted =	247	279	155	103	59	49	46	45
Temporary FTEs Budgeted =	85	113	82	43	0	0	0	0

Activity: Administration/Director								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Documentary Stamp Surtax	\$0	\$0	\$0	\$130	\$267	\$136	\$0	\$0
SHIP Operations	\$0	\$0	\$0	\$50	\$0	\$55	\$0	\$0
Public Housing Subsidy	\$0	\$0	\$0	\$700	\$725	\$758	\$0	\$0
Section 8 Admin Fee	\$0	\$0	\$0	\$390	\$341	\$411	\$0	\$0
TOTAL REVENUE	\$0	\$0	\$0	\$1,270	\$1,333	\$1,360	\$0	\$0
EXPENDITURES								
Salary	\$0	\$0	\$0	\$950	\$809	\$1,011	\$1,027	\$1,394
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$20	\$10
Fringe	\$0	\$0	\$0	\$320	\$356	\$349	\$268	\$359
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$4	\$2
Other Operating	\$0	\$0	\$0	\$0	\$168	\$0	\$81	\$77
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$1,270	\$1,333	\$1,360	\$1,400	\$1,842
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$1,270	\$1,333	\$1,360	\$1,400	\$1,842
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$-1,400	\$-1,842

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	14	16	12	15	18	15	15	15
Full-Time Positions Filled =							10	
Part-time FTEs Budgeted =	2	3	2	0	0	0	1	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of time responses to CM and BCC occur within 5 days				90%		95%	95%	97%	ES9-3
Comments/Justification:									

Activity: Affordable Housing-Surtax								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Documentary Stamp Surtax	\$54,810	\$23,280	\$34,119	\$44,362	\$39,832	\$38,173	\$33,503	\$36,854
Fannie Mae Reimbursement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600
Interest Income	\$3,676	\$2,135	\$1,781	\$2,460	\$5,317	\$3,200	\$3,735	\$3,300
Loans Servicing Fees	\$0	\$603	\$580	\$597	\$982	\$500	\$683	\$800
Other	\$0	\$0	\$0	\$0	\$0	\$1,500	\$0	\$0
SHIP Carryover	\$21,179	\$15,841	\$21,748	\$23,025	\$21,316	\$6,000	\$6,000	\$6,000
Surtax Committed Loan Carryover	\$4,988	\$5,368	\$14,640	\$39,846	\$10,350	\$63,000	\$56,056	\$101,071
Surtax Loan Payback	\$0	\$0	\$0	\$0	\$11,520	\$11,700	\$11,700	\$11,900
Miscellaneous Non-Operating Revenue	\$0	\$554	\$458	\$2,524	\$3,492	\$3,000	\$5,652	\$4,000
SHIP Operations	\$0	\$5,357	\$7,165	\$9,419	\$11,309	\$7,876	\$8,500	\$10,000
TOTAL REVENUE	\$84,653	\$53,138	\$80,491	\$122,233	\$104,118	\$134,949	\$125,829	\$174,525
EXPENDITURES								
Salary	\$3,289	\$3,316	\$4,208	\$2,077	\$2,491	\$3,156	\$2,605	\$2,892
Overtime Salary	\$0	\$0	\$0	\$13	\$1	\$0	\$63	\$25
Fringe	\$1,097	\$1,421	\$1,052	\$1,199	\$1,929	\$1,088	\$888	\$990
Overtime Fringe	\$0	\$0	\$0	\$5	\$0	\$0	\$14	\$6
Other Operating	\$85,619	\$46,503	\$6,349	\$4,476	\$12,273	\$3,059	\$3,708	\$3,639
Capital	\$90	\$44	\$8	\$54	\$127	\$100	\$101	\$134
TOTAL OPERATING EXPENDITURES	\$90,095	\$51,284	\$11,617	\$7,824	\$16,821	\$7,403	\$7,379	\$7,686
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$101,071	\$111,744
Transfers	0	0	0	0	0	0	0	0
OthNonOper	\$8,553	\$8,660	\$7,517	\$11,693	\$31,241	\$127,546	\$17,379	\$55,095
TOTAL EXPENDITURES	\$98,648	\$59,944	\$19,134	\$19,517	\$48,062	\$134,949	\$125,829	\$174,525
REVENUES LESS EXPENDITURES	\$-13,995	\$-6,806	\$61,357	\$102,716	\$56,056	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	49	50	57	62	58	61	56	56
Full-Time Positions Filled =							51	
Part-time FTEs Budgeted =	17	16	11	0	0	0	0	0
Temporary FTEs Budgeted =	6	5	8	3	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of single family loans issued	600	319	306	206	281	250	305	300	HH5-1
Comments/Justification: Number of loans is dependent on housing prices as well as income levels of clients									
Number of single family rehabilitation loans issued	30	39	97	115	174	120	106	200	HH5-2
Comments/Justification: Work with CAA to meet these objectives									
Number of affordable housing projects under rental regulatory agreements monitored						140	140	145	ED1-1
Comments/Justification: Annual monitoring is required.									

Activity: Applicant Leasing Center - Tenant Selection								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Documentary Stamp Surtax	\$0	\$0	\$0	\$750	\$1,465	\$757	\$0	\$0
Public Housing Subsidy	\$0	\$0	\$0	\$877	\$813	\$711	\$0	\$0
Section 8 Admin Fee	\$0	\$0	\$0	\$800	\$849	\$916	\$0	\$0
TOTAL REVENUE	\$0	\$0	\$0	\$2,427	\$3,127	\$2,384	\$0	\$0
EXPENDITURES								
Salary	\$0	\$0	\$0	\$1,820	\$1,469	\$1,717	\$1,223	\$1,421
Overtime Salary	\$0	\$0	\$0	\$0	\$18	\$0	\$9	\$8
Fringe	\$0	\$0	\$0	\$607	\$543	\$667	\$466	\$546
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$2	\$2
Other Operating	\$0	\$0	\$0	\$0	\$1,084	\$0	\$500	\$434
Capital	\$0	\$0	\$0	\$0	\$13	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$2,427	\$3,127	\$2,384	\$2,200	\$2,411
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$2,427	\$3,127	\$2,384	\$2,200	\$2,411
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$-2,200	\$-2,411

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	35	35	43	43	38	38	36	36
Full-Time Positions Filled =							29	
Part-time FTEs Budgeted =	9	9	5	0	0	0	0	0
Temporary FTEs Budgeted =	10	8	13	5	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of families issued tenant-based assistance							6000		HH1-1
Comments/Justification:									
Number of families issued project-based assistance							3600		ED1-1
Comments/Justification:									

Activity: Compliance & Administration								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Documentary Stamp Surtax	\$0	\$0	\$0	\$120	\$472	\$116	\$0	\$0
Federal Grants	\$0	\$0	\$0	\$240	\$0	\$250	\$0	\$0
Public Housing Subsidy	\$0	\$0	\$0	\$670	\$702	\$675	\$0	\$0
Section 8 Admin Fee	\$0	\$0	\$0	\$500	\$520	\$507	\$0	\$0
TOTAL REVENUE	\$0	\$0	\$0	\$1,530	\$1,694	\$1,548	\$0	\$0
EXPENDITURES								
Salary	\$0	\$0	\$0	\$1,147	\$955	\$1,176	\$2,181	\$2,454
Overtime Salary	\$0	\$0	\$0	\$0	\$9	\$0	\$1	\$1
Fringe	\$0	\$0	\$0	\$383	\$438	\$372	\$713	\$791
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$292	\$0	\$35	\$0
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$1,530	\$1,694	\$1,548	\$2,930	\$3,246
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$1,530	\$1,694	\$1,548	\$2,930	\$3,246
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$-2,930	\$-3,246

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	30	21	30	18	19	18	38	38
Full-Time Positions Filled =							32	
Part-time FTEs Budgeted =	3	3	2	1	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of cases investigated for fraud and related matters	42	278	355	840	435	300	250	250	HH5-1
Comments/Justification: Compliance with program regulations is a HUD requirement.									
Percent of construction contracts with Section 3 compliance	44%	33%	41%	11%	15%	10%	10%	10%	HH5-1
Comments/Justification:									
Percent other contracts with Section 3 compliance	14%	12%	7%	19%	18%	10%	10%	10%	HH5-1
Comments/Justification:									

Activity: Development								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Federal Grants	\$0	\$0	\$0	\$0	\$0	\$1,061	\$0	\$0
Hope VI	\$4,732	\$2,451	\$2,531	\$1,709	\$1,097	\$1,249	\$0	\$0
TOTAL REVENUE	\$4,732	\$2,451	\$2,531	\$1,709	\$1,097	\$2,310	\$0	\$0
EXPENDITURES								
Salary	\$286	\$813	\$707	\$398	\$803	\$1,777	\$331	\$356
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$15
Fringe	\$95	\$271	\$236	\$95	\$294	\$533	\$174	\$223
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$7	\$3
Other Operating	\$2,017	\$52	\$1,581	\$1,216	\$0	\$0	\$71	\$72
Capital	\$2	\$1,315	\$3	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$2,400	\$2,451	\$2,527	\$1,709	\$1,097	\$2,310	\$613	\$669
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,400	\$2,451	\$2,527	\$1,709	\$1,097	\$2,310	\$613	\$669
REVENUES LESS EXPENDITURES	\$2,332	\$0	\$4	\$0	\$0	\$0	\$-613	\$-669

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	38	36	33	33	31	33	21	21
Full-Time Positions Filled =							20	
Part-time FTEs Budgeted =	1	8	3	0	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of new homes built for HOPE VI					4	2	37	57	ED1-3
Comments/Justification:									

Activity: Finance & Accounting								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Documentary Stamp Surtax	\$0	\$0	\$0	\$750	\$1,756	\$818	\$0	\$0
SHIP Operations	\$0	\$0	\$0	\$70	\$0	\$69	\$0	\$0
Federal Grants	\$0	\$0	\$0	\$100	\$0	\$124	\$0	\$0
Public Housing Subsidy	\$0	\$0	\$0	\$1,890	\$1,500	\$1,583	\$0	\$0
Section 8 Admin Fee	\$0	\$0	\$0	\$1,870	\$1,736	\$1,904	\$0	\$0
TOTAL REVENUE	\$0	\$0	\$0	\$4,680	\$4,992	\$4,498	\$0	\$0
EXPENDITURES								
Salary	\$0	\$0	\$0	\$3,400	\$2,695	\$3,338	\$2,658	\$3,097
Overtime Salary	\$0	\$0	\$0	\$0	\$33	\$0	\$86	\$70
Fringe	\$0	\$0	\$0	\$1,280	\$965	\$1,160	\$907	\$982
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$19	\$16
Other Operating	\$0	\$0	\$0	\$0	\$1,296	\$0	\$566	\$659
Capital	\$0	\$0	\$0	\$0	\$3	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$4,680	\$4,992	\$4,498	\$4,236	\$4,824
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$4,680	\$4,992	\$4,498	\$4,236	\$4,824
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$-4,236	\$-4,824

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	73	76	81	62	68	66	55	55
Full-Time Positions Filled =							43	
Part-time FTEs Budgeted =	13	14	3	2	0	0	0	0
Temporary FTEs Budgeted =	2	2	3	1	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Achieve minimum of 25 points on PHAS financial indicator	30	0	26	28	waived due to hurricanes	waived due to hurricanes	waived due to hurricanes	25	ES9-4
Comments/Justification: HUD's assessment of the financial health of an agency									

Activity: Private Rental								
(A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$12
Interest Income	\$0	\$0	\$0	\$0	\$486	\$0	\$307	\$307
Other Revenues	\$0	\$0	\$0	\$0	\$1	\$0	\$1	\$1
Carryover	\$637	\$550	\$1,210	\$166	\$0	\$0	\$22,856	\$5,897
Family Self Sufficiency-FSS	\$0	\$0	\$0	\$53	\$63	\$73	\$63	\$63
Housing Assistance Payments	\$96,040	\$120,502	\$137,353	\$139,583	\$151,504	\$149,858	\$131,832	\$135,898
Section 8 Admin Fee	\$10,514	\$10,500	\$10,538	\$10,662	\$16,256	\$10,977	\$11,426	\$12,302
TOTAL REVENUE	\$107,191	\$131,552	\$149,101	\$150,464	\$168,310	\$160,908	\$166,495	\$154,480
EXPENDITURES								
Salary	\$7,100	\$6,857	\$8,698	\$4,394	\$3,921	\$4,903	\$5,062	\$5,790
Overtime Salary	\$0	\$0	\$0	\$202	\$323	\$0	\$347	\$250
Fringe	\$2,366	\$2,939	\$2,174	\$2,880	\$2,708	\$1,787	\$1,847	\$2,104
Overtime Fringe	\$0	\$0	\$0	\$67	\$0	\$0	\$76	\$55
Other Operating	\$6,250	\$7,605	\$5,196	\$3,198	\$5,430	\$4,270	\$8,242	\$6,888
Capital	\$106	\$134	\$8	\$12	\$67	\$90	\$220	\$190
TOTAL OPERATING EXPENDITURES	\$15,822	\$17,535	\$16,076	\$10,753	\$12,449	\$11,050	\$15,794	\$15,277
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$5,897	\$5,000
Transfers	0	0	0	0	0	0	0	0
OthNonOper	\$99,487	\$117,112	\$132,666	\$144,157	\$132,962	\$149,858	\$144,804	\$135,804
TOTAL EXPENDITURES	\$115,309	\$134,647	\$148,742	\$154,910	\$145,411	\$160,908	\$166,495	\$156,081
REVENUES LESS EXPENDITURES	\$-8,118	\$-3,095	\$359	\$-4,446	\$22,899	\$0	\$0	\$-1,601

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	151	144	132	107	115	117	116	116
Full-Time Positions Filled =					115		101	
Part-time FTEs Budgeted =	25	26	24	15	14	14	4	4
Temporary FTEs Budgeted =	20	16	27	10	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of Section 8 lease-up rate	88.9%	87.7%	94%	94%	86%	95%	95%	95%	HH5-1
Comments/Justification: Lease up rate is now dependent on available funds and not authorized vouchers									
Section 8 Management Assessment Program (SEMAP) Score	Standard	Standard	Standard	Standard	Waived due to hurricanes	Waived due to hurricanes	Waived due to hurricanes	Standard	HH5-1
Comments/Justification: SEMAP is HUD's performance monitoring program scored annually									
Number of Section 8 home ownership loans closed annually			19	18	26	20	25	25	ED1-1
Comments/Justification:									

Activity: Public Housing								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$4,057	\$0	\$0	\$0
HAP-Section 8 New Construction	\$2,875	\$2,951	\$3,248	\$3,050	\$3,024	\$3,100	\$3,087	\$3,060
Interest Income	\$113	\$0	\$1	\$0	\$18	\$0	\$0	\$0
Lakeside & Park Lakes Revenues	\$0	\$250	\$480	\$712	\$649	\$2,587	\$650	\$650
Loans Servicing Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues	\$7,031	\$1,611	\$4,931	\$7,631	\$1,659	\$1,480	\$954	\$624
Other	\$7,038	\$3,432	\$358	\$134	\$79	\$131	\$0	\$0
Rentals	\$13,959	\$14,269	\$15,112	\$14,779	\$16,497	\$16,790	\$17,434	\$17,634
Sale of Properties-Homeownership	\$845	\$2,530	\$1,973	\$380	\$1,306	\$3,187	\$1,321	\$1,800
Miscellaneous Non-Operating Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$5,333	\$10,596	\$5,506	\$4,378	\$6,666	\$3,136	\$5,084	\$5,712
Hope VI	\$0	\$0	\$0	\$0	\$1,670	\$0	\$0	\$0
Public Housing Subsidy	\$27,625	\$29,215	\$27,075	\$23,730	\$21,237	\$22,081	\$29,021	\$29,021
TOTAL REVENUE	\$64,819	\$64,854	\$58,684	\$54,794	\$56,862	\$52,492	\$57,551	\$58,501
EXPENDITURES								
Salary	\$19,257	\$19,780	\$18,059	\$16,023	\$18,574	\$16,382	\$17,058	\$18,146
Overtime Salary	\$615	\$638	\$656	\$667	\$626	\$539	\$709	\$525
Fringe	\$6,693	\$6,269	\$7,702	\$7,336	\$6,409	\$6,219	\$5,682	\$6,495
Overtime Fringe	\$205	\$213	\$218	\$121	\$0	\$126	\$156	\$110
Other Operating	\$31,046	\$36,710	\$29,521	\$29,436	\$29,102	\$25,524	\$40,297	\$40,399
Capital	\$4,428	\$1,244	\$1,027	\$1,211	\$1,218	\$602	\$487	\$510
TOTAL OPERATING EXPENDITURES	\$62,244	\$64,854	\$57,183	\$54,794	\$55,929	\$49,392	\$64,389	\$66,185
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	\$0	\$0	\$0	\$0	\$1	\$3,100	\$0	\$0
TOTAL EXPENDITURES	\$62,244	\$64,854	\$57,183	\$54,794	\$55,930	\$52,492	\$64,389	\$66,185
REVENUES LESS EXPENDITURES	\$2,575	\$0	\$1,501	\$0	\$932	\$0	\$-6,838	\$-7,684

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	384	385	367	350	351	350	351	351
Full-Time Positions Filled =							333	
Part-time FTEs Budgeted =	177	200	105	85	45	35	41	41
Temporary FTEs Budgeted =	47	82	31	24	0		0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Occupancy rate in public housing	94.7%	91.5%	86%	89%	93%	93%	97%	97%	HH5-1
Comments/Justification: Occupancy depends on number of accepted offers and availability of units by bedroom size									
Public Housing Assessment System (PHAS) Score	high	standard	standard	standard	waived due to hurricanes	waived due to hurricanes	waived due to hurricanes	standard	HH5-1
Comments/Justification: PHAS is a composite rating of 4 major performance categories as measured by HUD									

GENERAL DEPARTMENTAL NON-OPERATING DETAILS

Department: Housing Agency

(\$ in 000s)

EXPENDITURE NON-OPERATING

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
EXPENDITURES									
Totals:									
Reserve	Surtax Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$101,071	\$111,744
Reserve	HAP	\$0	\$0	\$0	\$0	\$0	\$0	\$5,897	\$5,000
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$106,968	\$116,744
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Non-Operating Adjustments	HAP	\$99,487	\$117,112	\$132,666	\$144,157	\$132,962	\$149,858	\$144,804	\$135,804
Other Non-Operating Adjustments	LOANS	\$8,553	\$8,660	\$7,517	\$11,693	\$31,241	\$127,546	\$17,379	\$55,095
Other Non-Operating Adjustments	HAP-Sec 8 New Construction	\$0	\$0	\$0	\$0	\$0	\$3,100	\$0	\$0
Other Non-Operating Adjustments	Other Non-Operating	\$0	\$0	\$0	\$0	\$1	\$0	\$0	\$0
Totals:		\$108,040	\$125,772	\$140,183	\$155,850	\$164,204	\$280,504	\$162,183	\$190,899

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Housing Agency

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM HOUSING AGENCY

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$350	\$350	\$400	\$400	\$0	\$400	\$400	\$400
Planning and Zoning	Housing Research	No	\$0	\$0	\$85	\$85	\$0	\$88	\$0	\$88
Communications	Communications Department - Promotional Spots Program	No	\$0	\$0	\$85	\$85	\$0	\$85	\$0	\$85
Community Action Agency	Low Income rehab projects	No	\$0	\$0	\$0	\$0	\$0	\$585	\$0	\$635
Human Services	Helen Sawyer ALF	No	\$0	\$616	\$1,606	\$1,650	\$0	\$1,700	\$0	\$2,043
Housing Finance Authority	Loan Repayment	No	\$0	\$0	\$2,000	\$0	\$0	\$1,000	\$0	\$1,000
Human Services	HOPE VI	No	\$96	\$430	\$500	\$535	\$0	\$542	\$0	\$542
Human Services	Martin Fine, etc.	No	\$0	\$259	\$88	\$96	\$0	\$97	\$0	\$98
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$10	\$11	\$11	\$0	\$11	\$0	\$11
Enterprise Technology Services	Service Level Agreement for PC and Network Support (3 on-site staff)	No	\$0	\$0	\$0	\$0	\$440	\$400	\$400	\$420
Total Transfer to other Departments			\$446	\$1,665	\$4,775	\$2,862	\$440	\$4,908	\$800	\$5,322

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO HOUSING AGENCY

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Housing Agency

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Operating Subsidy		\$27,625	\$29,215	\$27,075	\$27,867	0	\$25,591	\$25,574	\$25,808
Dwelling Rent		\$13,943	\$14,254	\$15,097	\$14,762	0	\$16,783	\$15,748	\$16,783
Administrative Fees		\$11,151	\$13,740	\$11,746	\$10,641	0	\$13,622	\$14,561	\$14,715
Administrative Reimbursement			\$167	\$206	\$162	0	\$0	\$0	\$0
Travel Costs		\$0	\$97	\$79	\$59	0	\$42	\$36	\$38
CTAs			\$1,385	\$386	\$379	0	\$0	\$100	\$0
Rent			\$1,614	\$1,244	\$1,323	0	\$1,086	\$1,140	\$1,174
Indirect Costs		\$775	\$775	\$775	\$325	0	\$0	\$0	\$0

CAPITAL FUNDED REQUESTS REVENUE SUMMARY											
(\$ in 000s)											
2007-08 Proposed Capital Budget and Multi-Year Capital Plan											
DEPARTMENT:			Housing Agency								
		2006-07	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
County Bonds/Debt											
Building Better Communities GOB Program		29,860	29,860	8,100	16,605	44,010	35,375	18,250	13,100	0	165,300
Financing Proceeds		4,612	4,612	1,266	9,741	2,532	790	0	0	0	18,941
QNIP Phase II UMSA Bond Proceeds		36	36	0	0	0	0	0	0	0	36
QNIP Phase V UMSA Bond Proceeds		0	0	46	1,000	270	30	0	0	0	1,346
Total:		34,508	34,508	9,412	27,346	46,812	36,195	18,250	13,100	0	185,623
Federal Government											
Capital Fund Program (CFP) - 717		0	0	3,103	3,102	3,100	0	0	0	0	9,305
Capital Funds Program (CFP) - 714		2,211	6,748	973	0	0	0	0	0	0	7,721
Capital Funds Program (CFP) - 715		3,942	5,039	3,331	0	0	0	0	0	0	8,370
Capital Funds Program (CFP) - 716		2,467	2,467	2,467	2,466	0	0	0	0	0	7,400
Capital Funds Program (CFP) - Future		0	0	0	9,900	9,900	9,900	9,900	0	0	39,600
Comm. Dev. Block Grant - 2000		5,700	7,473	187	1,559	373	116	0	0	0	9,708
Hope VI Grant		1,302	16,752	1,564	12,578	3,128	978	0	0	0	35,000
Replacement Housing Factor (RHF)		1,000	2,724	1,528	6,113	0	0	0	0	0	10,365
Total:		16,622	41,203	13,153	35,718	16,501	10,994	9,900	0	0	127,469
Other County Sources											
Documentary Surtax		529	6,220	130	50	50	50	50	50	0	6,600
Documentary Surtax AHP/SFMR Program		0	0	1,768	8,489	2,357	737	0	0	0	13,351
Documentary Surtax Loan for Construction Financing		0	0	2,600	25,622	5,715	1,786	0	0	0	35,723
Home Sale Proceeds		6,224	6,224	1,000	0	0	0	0	0	0	7,224
Total:		6,753	12,444	5,498	34,161	8,122	2,573	50	50	0	62,898
State of Florida											
State Housing Initiatives Partnership (SHIP) Program		0	0	0	6,211	1,484	405	0	0	0	8,100

		Total:	0	0	0	6,211	1,484	405	0	0	0	8,100
		Department Total:	57,883	88,155	28,063	103,436	72,919	50,167	28,200	13,150	0	384,090

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2007-08 Proposed Capital Budget and Multi-Year Capital Plan										
Health and Human Services										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL	
Departmental Information Technology Projects										
HOUSING PORTAL	220	130	50	50	50	50	50	0	600	
Public Housing Improvements										
ARCHITECTURAL AND INSPECTION SERVICES CAPITAL FUND PROGRAM (CFP) 717	0	834	833	833	0	0	0	0	2,500	
DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM (CFP) 717	0	1,597	1,597	1,596	0	0	0	0	4,790	
FUTURE CAPITAL FUNDS PROGRAM	0	0	9,900	9,900	9,900	9,900	0	0	39,600	
HOMEOWNERSHIP - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	2,000	27,375	25,375	11,250	7,000	0	73,000	
HOPE VI - SCOTT/CARVER HOMES HOUSING PROJECT	44,141	9,959	71,313	15,859	4,842	0	0	0	146,114	
NON-DWELLING EQUIPMENT CAPITAL FUND PROGRAM 715	75	75	0	0	0	0	0	0	150	
NON-DWELLING STRUCTURE CAPITAL FUND PROGRAM (CFP) 717	0	667	667	666	0	0	0	0	2,000	
PRESERVATION OF AFFORDABLE HOUSING-BUILDING BETTER COMMUNITIES BOND PROGRAM	26,630	6,100	2,070	2,100	10,000	7,000	6,100	0	60,000	
RELOCATION COSTS (CFP) 717	0	5	5	5	0	0	0	0	15	
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 714	6,748	973	0	0	0	0	0	0	7,721	
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 715	4,644	3,256	0	0	0	0	0	0	7,900	
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 716	2,467	2,467	2,466	0	0	0	0	0	7,400	
WORK FORCE, ELDERLY, AND FAMILY HOUSING-BUILDING BETTER COMMUNITIES BOND PROGRAM	3,230	2,000	12,535	14,535	0	0	0	0	32,300	
Department Total:	88,155	28,063	103,436	72,919	50,167	28,200	13,150	0	384,090	

Community and Economic Development

Community and Economic Development

FY 2007-08

OFFICE OF THE DIRECTOR

- Oversees departmental operations including the planned use of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Shelter Grant (ESG), and other federal and state program funds to develop viable urban neighborhoods and communities characterized by decent housing and the expansion of economic opportunities

COMMUNITY DEVELOPMENT

- Prepares the CDBG Consolidated Plan and coordinates community involvement through neighborhood advisory boards
- Manages and monitors CDBG, HOME, and ESG contracts
- Coordinates the HOME program that facilitates the development of affordable housing and provides support for the Tax Increment Financing (TIF) Program for Community Redevelopment Agencies (CRAs)

COMMUNITY BUILDERS

- Coordinates ongoing neighborhood improvement project activities
- Acquires and transfers parcels for urban development
- Assists in relocation due to code enforcement or community development displacement

ADMINISTRATIVE SERVICES

- Coordinates the preparation of the budget and single audit; prepares trial balance; maintains financial information in the Financial and Management Information System (FAMIS), Integrated Disbursement and Information System (IDIS), and the Consolidated Annual Performance Evaluation Report (CAPER); and manages the personnel, information, and procurement functions

ECONOMIC DEVELOPMENT

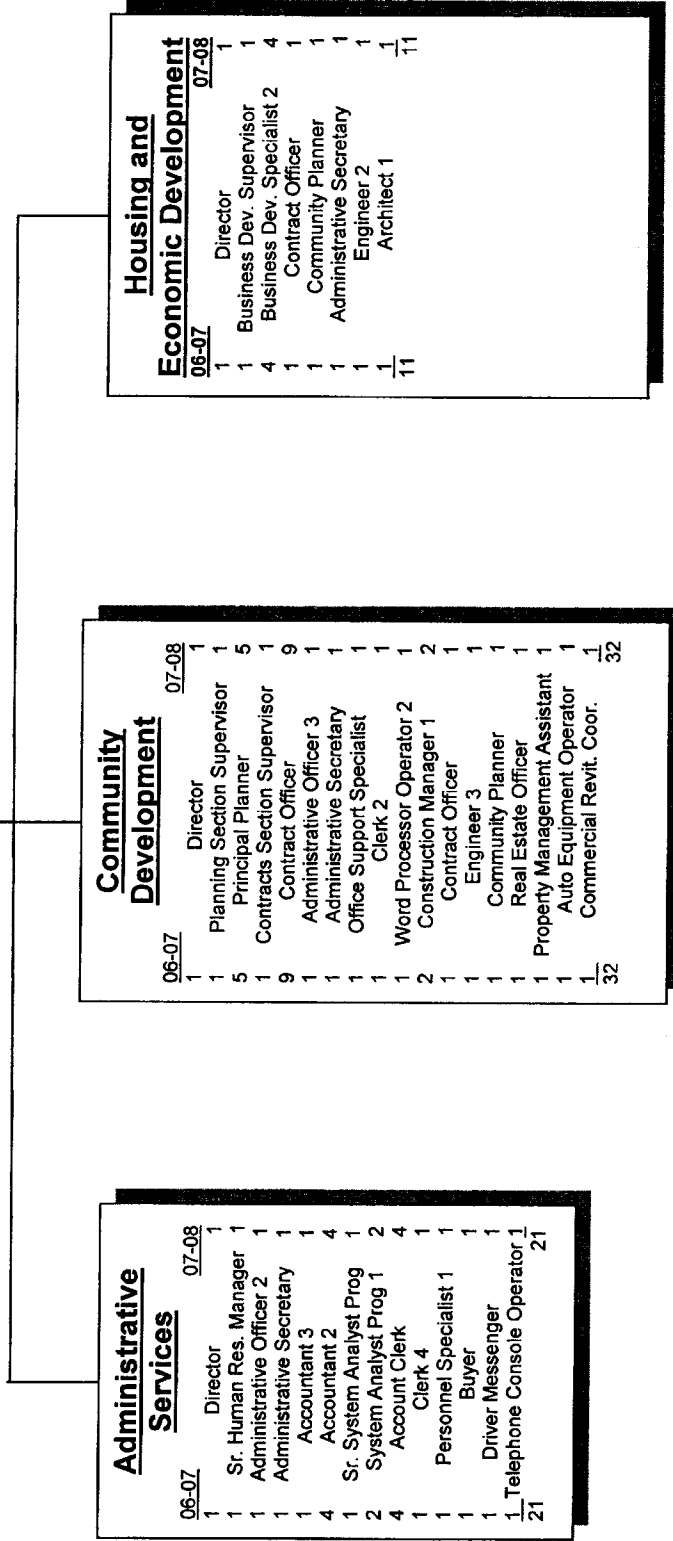
- Promotes business and economic development with the goal of creating and retaining jobs for low- to moderate-income persons
- Administers the State Enterprise Zone Program and the Commercial Revitalization Program
- Administers the Qualified Target Industry Program, Targeted Job Incentive Fund, and State Urban Jobs Tax Credit Program

Office of Community and Economic Development

Three Vacant Positions: \$111,375

<u>Director's Office</u>		06-07	07-08
Director		1	1
Assistant to the Director		1	1
Senior Executive Secretary		$\frac{1}{3}$	$\frac{1}{3}$

		06-07	07-08
Deputy Director		1	1
Administrative Secretary		$\frac{1}{2}$	$\frac{1}{2}$



Community and Economic Development

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Economic Development

Desired Outcome	Highlights	Performance Impact
ED1-1: Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)	Continue to provide technical assistance and funds to businesses for job creation and retention through the QTI and TJIF Programs; coordinate with the Beacon Council and other agencies to promote growth in targeted industries; provide businesses financial assistance services through Micro Business USA and other micro lenders; and provide businesses fiscal incentives through the State Enterprise Zone Program	Improve the quality of life for low- to moderate-income persons by increasing higher paying targeted jobs to 400 from 350; increase the number of businesses receiving fiscal incentives to 125 from 75; and provide financial assistance to 120 businesses
ED2-1: Coordinated and effective economic and community development programs (priority outcome)	Continue to administer the United States Department of Housing and Urban Development's (U.S. HUD) Community Development Block Grant (CDBG), Home Investment Partnership Program (HOME), Emergency Shelter Grant (ESG), and other related grants	Decrease the percentage of unexpended CDBG funds (prior and current year) to 142 percent from 146 percent of the current year's entitlement; reduce the number of days the County is reimbursed by U.S. HUD to 12 from 14; reduce the number of days to load budgets of subgrantees into FAMIS to 25 days from 26 days; and reduce the number of days to complete the Federal Cash Report to 12 from 13
ED2-1: Coordinated and effective economic and community development programs (priority outcome)	Prepare, execute, monitor, and review contracts according U.S. HUD guidelines to assist low- to moderate-income persons; update the Five-Year Consolidated Plan; and prepare the FY 2007 Action Plan for submission to U.S. HUD	Submit the Five-Year Consolidated Plan and FY 2007 Action Plan 45 days prior to the start of the program year; provide homeownership opportunities for 112 residents of low- to moderate-income neighborhoods eligible for CDBG and other federal funding; prepare and execute contracts for 90 percent of funded activities within 45 days of the start of the new program year; and provide technical assistance to 300 agencies responding to the annual Request for Application (RFA) process

ED2-1: Coordinated and effective economic and community development programs (priority outcome)	The FY 2006 Action Plan includes funding to improve, renovate, and construct facilities as part of the Multi-Year Capital Plan; improve the Jewish Community Services Seymour Gelber Senior Center (\$150,000); construct Allapattah-Wynwood (\$237,000) and YMCA George Washington Carver (\$100,000) day care facilities; renovate Beckham Hall (\$350,000) and Betterway homeless facilities (\$167,000); construct Villa Aurora homeless facility(\$972,000); and renovate Art South Cultural Center (\$23,000), City of Opa-Locka Nile Garden Park (\$50,000), Segal Park (\$25,000), Sherbondy Park (\$312,000), One Art Cultural Center (\$653,000), and Richmond Perrine Optimist Club Youth Activity Center (\$1.36 million, including \$500,000 from the Capital Outlay Reserve Fund)	Increase the quality and quantity of neighborhood facilities to benefit approximately 400,000 low-to moderate-income persons within Miami-Dade County
ED4-1: Improved infrastructure and redevelopment to attract businesses to underserved and distressed areas (priority outcome)	Construct and improve public facilities and infrastructure in order to eliminate slum and blight and acquire land parcels in slum and blighted areas	Acquire parcels of land within six months and convey parcels of land after BCC approval within two months

Department: Community and Economic Development

(\$ in 000s)

Department-wide Issues

- 1 Increased contract development, monitoring, of various projects including CDBG, HOME, Rental Rehabilitation, HODAG, EDI, CRP, Revolving Loan, Mom and Pop and Commission District projects while the CDBG administrative funding continues to decrease
- 2 Enhancement of Information Technology to improve productivity and cost efficiency (\$165,000)
- 3 Implementation of the State of Florida CDBG Supplemental Disaster Program (Less than 2 year to complete)
- 4 Office Relocation Cost.
- 5 General Fund Reimbursement of Public Service

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Community and Economic Development									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$369	\$608	\$676	\$867	\$867	\$2,268	\$2,268	\$867
PROP	Abatement Fees	\$28	\$26	\$24	\$4	\$5	\$45	\$30	\$30
PROP	Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,602
PROP	Interest Income	\$34	\$11	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Program Income	\$283	\$56	\$466	\$7,677	\$118	\$95	\$95	\$120
PROP	CDBG Carryover	\$34,987	\$26,354	\$24,981	\$23,278	\$26,948	\$26,948	\$26,950	\$26,951
PROP	HOME Carryover	\$24,957	\$22,433	\$20,676	\$24,728	\$31,301	\$22,964	\$30,014	\$30,014
PROP	ESG Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$987	\$135
PROP	Rental Rehab Carryover	\$2,519	\$2,539	\$2,557	\$2,562	\$2,132	\$1,400	\$2,205	\$1,684
PROP	HODAG Carryover	\$2,085	\$2,300	\$1,056	\$1,078	\$7,191	\$6,000	\$7,922	\$5,961
PROP	HATF Carryover	\$407	\$453	\$471	\$892	\$946	\$1,052	\$918	\$754
PROP	EDI Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$3,323	\$2,777
PROP	EDI and BEDI Loan Repayment	\$0	\$0	\$0	\$0	\$0	\$0	\$1,474	\$1,457
PROP	BEDI Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$2,499	\$2,267
STATE	Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$16,119	\$0
FED	Federal Grants	\$0	\$0	\$315	\$555	\$0	\$0	\$0	\$0
FED	Community Development Block Grant	\$22,679	\$24,113	\$23,677	\$22,410	\$18,731	\$17,794	\$18,670	\$18,296
FED	Emergency Shelter Grant	\$783	\$777	\$882	\$866	\$862	\$862	\$808	\$808
FED	HOME	\$6,427	\$7,827	\$8,403	\$7,663	\$6,087	\$6,371	\$6,650	\$6,517
FED	CDBG Program Income	\$708	\$649	\$359	\$748	\$1,075	\$400	\$400	\$400
FED	HOME Program Income	\$1,129	\$1,089	\$1,533	\$1,173	\$1,808	\$900	\$900	\$900

TOTAL REVENUE	\$97,395	\$89,235	\$86,076	\$94,501	\$98,071	\$87,099	\$122,232	\$111,540
EXPENDITURES								
Salary	\$4,140	\$4,493	\$4,789	\$4,543	\$4,163	\$4,093	\$4,185	\$4,618
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$928	\$1,048	\$1,172	\$1,235	\$1,233	\$1,255	\$1,303	\$1,392
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$38,409	\$34,735	\$26,925	\$19,782	\$23,909	\$81,751	\$32,333	\$103,227
Capital	\$1	\$47	\$0	\$7	\$0	\$0	\$14	\$24
TOTAL OPERATING EXPENDITURES	\$43,478	\$40,323	\$32,886	\$25,567	\$29,305	\$87,099	\$37,835	\$109,261
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$2,252	\$2,279
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$2,252	\$2,279
TOTAL EXPENDITURES	\$43,478	\$40,323	\$32,886	\$25,567	\$29,305	\$87,099	\$40,087	\$111,540
REVENUES LESS EXPENDITURES	\$53,917	\$48,912	\$53,190	\$68,934	\$68,766	\$0	\$82,145	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	85	84	81	83	73	65	69	69
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Administration/Director								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$133	\$295	\$128	\$236	\$296	\$265	\$301	\$301
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60
HATF Carryover	\$0	\$0	\$0	\$0	\$0	\$117	\$125	\$150
HOME Carryover	\$0	\$0	\$0	\$0	\$0	\$140	\$140	\$0
Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$31	\$0
CDBG Program Income	\$0	\$0	\$0	\$0	\$0	\$0	\$80	\$80
Community Development Block Grant	\$2,015	\$1,849	\$1,767	\$1,759	\$1,501	\$1,378	\$1,378	\$1,708
HOME	\$276	\$349	\$513	\$345	\$251	\$330	\$268	\$285
HOME Program Income	\$0	\$0	\$0	\$0	\$0	\$0	\$90	\$90
TOTAL REVENUE	\$2,424	\$2,493	\$2,408	\$2,340	\$2,048	\$2,230	\$2,413	\$2,674
EXPENDITURES								
Salary	\$1,425	\$1,606	\$1,470	\$1,468	\$1,214	\$1,329	\$1,495	\$1,642
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$293	\$373	\$389	\$441	\$450	\$412	\$459	\$481
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$705	\$467	\$549	\$427	\$384	\$489	\$459	\$541
Capital	\$1	\$47	\$0	\$4	\$0	\$0	\$0	\$10
TOTAL OPERATING EXPENDITURES	\$2,424	\$2,493	\$2,408	\$2,340	\$2,048	\$2,230	\$2,413	\$2,674
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,424	\$2,493	\$2,408	\$2,340	\$2,048	\$2,230	\$2,413	\$2,674
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	26	25	25	27	26	24	26	26
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Ensure that the ratio of total CDBG unexpended funds does not exceed 150% of the year grant award (October 31) sixty days prior to the start of the new program year (January 1).	129%	114%	110%	128%	146%	142%	142%	148%	ED2-1
Comments/Justification:									
Ensure that Federal Cash Report is completed within 15 working days after the end of the quarter.	15 days	15 days	15 days	15 days	14 days	14 days	14 days	15 days	ED2-1
Comments/Justification:									
Ensure that 100% or reimbursement/direct payments are processed and paid within 30 days after a completed package is received by the Fiscal Unit.	30 days	30 days	30 days	28 days	30 days	28 days	40 days	40 days	ED2-1
Comments/Justification:									

Activity: Community Builders								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
HOME Carryover	\$0	\$0	\$0	\$0	\$0	\$237	\$0	\$0
Community Development Block Grant	\$909	\$1,073	\$1,219	\$1,050	\$968	\$994	\$0	\$0
TOTAL REVENUE	\$909	\$1,073	\$1,219	\$1,050	\$968	\$1,231	\$0	\$0
EXPENDITURES								
Salary	\$609	\$683	\$712	\$594	\$622	\$694	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$140	\$154	\$171	\$153	\$147	\$209	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$160	\$236	\$336	\$303	\$199	\$328	\$0	\$0
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$909	\$1,073	\$1,219	\$1,050	\$968	\$1,231	\$0	\$0
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$909	\$1,073	\$1,219	\$1,050	\$968	\$1,231	\$0	\$0
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	12	12	12	12	11	10	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Community Development								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$313	\$249	\$230	\$170	\$66	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
HATF Carryover	\$0	\$0	\$0	\$0	\$0	\$83	\$15	\$0
HOME Carryover	\$0	\$0	\$0	\$0	\$0	\$30	\$237	\$0
Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$69	\$0
Community Development Block Grant	\$1,710	\$1,958	\$1,917	\$1,841	\$2,235	\$1,856	\$2,872	\$3,185
HOME	\$834	\$370	\$580	\$531	\$0	\$336	\$389	\$359
TOTAL REVENUE	\$2,544	\$2,641	\$2,746	\$2,602	\$2,405	\$2,371	\$3,582	\$3,844
EXPENDITURES								
Salary	\$1,487	\$1,553	\$1,643	\$1,639	\$1,483	\$1,352	\$2,036	\$2,293
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$348	\$350	\$391	\$421	\$428	\$412	\$634	\$693
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$709	\$738	\$712	\$539	\$494	\$607	\$898	\$844
Capital	\$0	\$0	\$0	\$3	\$0	\$0	\$14	\$14
TOTAL OPERATING EXPENDITURES	\$2,544	\$2,641	\$2,746	\$2,602	\$2,405	\$2,371	\$3,582	\$3,844
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,544	\$2,641	\$2,746	\$2,602	\$2,405	\$2,371	\$3,582	\$3,844
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	31	31	28	28	23	20	32	32
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Design, reviewing and evaluating application for the funding of eligible activities thru CDBG, HOME, ESG, Surtax, and SHIP programs.	534	576	536	637	538	523	664	570	ED1-1
Comments/Justification:									
Submit required reports to US HUD	5	5	5	5	5	5	5	5	ED1-8
Comments/Justification:									
Funded agencies thru the RFA process	179	174	180	189	245	263	230	135	ED1-1
Comments/Justification:									
Develop contracts, review budgets and assist in the development of scope of service	179	174	180	189	245	263	230	135	ED1-1
Comments/Justification:									
Monitoring and technical assistance.	400	400	400	400	400	400	100	100	ED1-1
Comments/Justification:									
Workshops on all US HUD compliance issues	7	9	7	6	7	6	7	7	ED1-1
Comments/Justification:									
Supervise the construction of OCED funded projects, such as housing, commercial and infrastructure.	10	13	15	15	15	18	17	20	ES4-1
Comments/Justification:									
Review and evaluate Capital Improvement, housing and economic development activities.	N/A	N/A	N/A	42	89	50	100	100	ES4-1
Comments/Justification:									
Acquisition and disposition of land inventory.	32	40	75	66	5	18	7	7	ED4-1
Comments/Justification:									
Maintain parcels in OCED's land inventory	263	246	201	158	138	140	138	138	ED4-1
Comments/Justification:									
Number of environmental review for OCED funded projects.	250	275	300	345	522	369	293	150	ED2-1
Comments/Justification:									
Monitor compliance for Davis Bacon requirements to ensure that employees	7	10	12	18	21	21	30	35	ED1-1

are being paid industry standard.									
Comments/Justification:									
Fund and monitor subrecipients for disaster recovery.	0	0	0	0	0	0	9	9	ED2-1
Comments/Justification:									

Activity: Economic Development								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$236	\$0	\$299	\$401	\$401	\$536	\$566	\$566
Abatement Fees	\$28	\$26	\$24	\$4	\$5	\$45	\$30	\$30
Community Development Block Grant	\$694	\$1,137	\$1,285	\$999	\$866	\$1,789	\$1,774	\$1,774
TOTAL REVENUE	\$958	\$1,163	\$1,608	\$1,404	\$1,272	\$2,370	\$2,370	\$2,370
EXPENDITURES								
Salary	\$619	\$651	\$964	\$842	\$844	\$718	\$654	\$683
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$147	\$171	\$221	\$220	\$208	\$222	\$210	\$218
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$192	\$341	\$423	\$342	\$220	\$1,430	\$1,506	\$1,469
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$958	\$1,163	\$1,608	\$1,404	\$1,272	\$2,370	\$2,370	\$2,370
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$958	\$1,163	\$1,608	\$1,404	\$1,272	\$2,370	\$2,370	\$2,370
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of incubator businesses receiving technical assistance services and other small business assistance		10	12	12	12	14	14	14	ED1-1
Comments/Justification:									
Assisting commercial business owner/merchant leaseholders to enhance the facade of the rundown buildings located on major corridors in low and moderate neighborhoods, creating/retaining jobs.		10	12	12	10	14	14	18	ED1-1
Comments/Justification:									
Number of applications processed for the Qualified Target Industry and the Targeted Job Incentive Fund Programs		10	12	15	4	18	18	18	ED1-1
Comments/Justification:									
Confirm job creation/retention for the Enterprise Zone.		80	88	95	125	150	150	220	ED1-1
Comments/Justification:									
Increase the number of businesses attending EDD/OCED technical workshops through the Enterprise Zone Program.		300	350	375	385	385	385	385	ED1-1
Comments/Justification:									
Number of businesses receiving loan financial assistance through the Revolving Loan Fund, Micro Business USA, and other micro lenders		75	114	80	79	120	120	120	ED1-1
Comments/Justification:									
Review and monitor the Mom and Pop grant program.		0	0	780	616	880	880	950	ED1-1
Comments/Justification:									
Process applications for the new Enterprise Zone incentive, electricity exemption.		0	0	0	0	10	10	15	ED1-1
Comments/Justification:									
Process applications for TJIF business.		0	0	0	1	6	6	8	ED1-1
Comments/Justification:									
Site monitoring for jobs created through the Section 108 loan portfolio.		0	205	534	587	650	650	820	ED1-1
Comments/Justification:									

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	16	16	16	16	13	11	11	11
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Process applications for State of Florida Tax Credits and Sales Tax Refunds, (EZ incentives).		798	724	1233	2892	1,400	1,400	1,450	ED1-1
Comments/Justification:									
Process Enterprise Zone tax abatement ordinances.		21	16	15	15	45	45	25	ED1-1
Comments/Justification:									
Management of HODAG loans.		0	2	2	1	3	3	2	ED1-1
Comments/Justification:									

Activity: Projects								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$0	\$1,401	\$1,401	\$0
BEDI Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$2,499	\$2,267
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,242
CDBG Carryover	\$34,987	\$26,354	\$24,981	\$23,278	\$26,948	\$26,948	\$26,950	\$26,951
EDI and BEDI Loan Repayment	\$0	\$0	\$0	\$0	\$0	\$0	\$1,474	\$1,457
EDI Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$3,323	\$2,777
ESG Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$987	\$135
HATF Carryover	\$407	\$453	\$471	\$892	\$946	\$852	\$778	\$604
HODAG Carryover	\$2,085	\$2,300	\$1,056	\$1,078	\$7,191	\$6,000	\$7,922	\$5,961
HOME Carryover	\$24,957	\$22,433	\$20,676	\$24,728	\$31,301	\$22,557	\$29,637	\$30,014
Interest Income	\$34	\$11	\$0	\$0	\$0	\$0	\$0	\$0
Program Income	\$283	\$56	\$466	\$7,677	\$118	\$95	\$95	\$120
Rental Rehab Carryover	\$2,519	\$2,539	\$2,557	\$2,562	\$2,132	\$1,400	\$2,205	\$1,684
Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$16,019	\$0
CDBG Program Income	\$708	\$649	\$359	\$748	\$1,075	\$400	\$320	\$320
Community Development Block Grant	\$17,351	\$18,096	\$17,489	\$16,761	\$13,161	\$11,777	\$12,646	\$11,629
Emergency Shelter Grant	\$783	\$777	\$882	\$866	\$862	\$862	\$808	\$808
Federal Grants	\$0	\$0	\$315	\$555	\$0	\$0	\$0	\$0
HOME	\$5,317	\$7,108	\$7,310	\$6,787	\$5,836	\$5,705	\$5,993	\$5,873
HOME Program Income	\$1,129	\$1,089	\$1,533	\$1,173	\$1,808	\$900	\$810	\$810
TOTAL REVENUE	\$90,560	\$81,865	\$78,095	\$87,105	\$91,378	\$78,897	\$113,867	\$102,652
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$36,643	\$32,953	\$24,905	\$18,171	\$22,612	\$78,897	\$29,470	\$100,373
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$36,643	\$32,953	\$24,905	\$18,171	\$22,612	\$78,897	\$29,470	\$100,373
Debt Services	\$0	\$0	\$0	\$0	\$0	\$0	\$2,252	\$2,279
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$36,643	\$32,953	\$24,905	\$18,171	\$22,612	\$78,897	\$31,722	\$102,652

REVENUES								
LESS	\$53,917	\$48,912	\$53,190	\$68,934	\$68,766	\$0	\$82,145	\$0
EXPENDITURES								

GENERAL DEPARTMENTAL NON-OPERATING DETAILS

Department: Community and Economic Development

(\$ in 000s)

EXPENDITURE NON-OPERATING

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
EXPENDITURES									
Debt Service	EDI	\$0	\$0	\$0	\$0	\$0	\$0	\$1,991	\$2,025
Debt Service	BEDI	\$0	\$0	\$0	\$0	\$0	\$0	\$261	\$254
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$2,252	\$2,279
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Totals:		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

PAYMENTS TO AND FROM OTHER DEPARTMENTS
 Department: Community and Economic Development
 (\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM COMMUNITY AND ECONOMIC DEVELOPMENT

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$0	\$0	\$160	\$161	\$0	\$0	\$0	\$0
Communications	Communications Department - Community Periodical Program	No	\$0	\$0	\$0	\$30	\$0	\$30	\$30	\$30
Communications	Communications Department - Promotional Spots Program	No	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$0	\$0	\$4	\$4	\$4	\$4	\$4
Total Transfer to other Departments			\$35	\$35	\$195	\$230	\$39	\$69	\$69	\$69

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO COMMUNITY AND ECONOMIC DEVELOPMENT

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
 Department: Community and Economic Development
 (\$ in 000s)

Line Item Highlight	Subject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Contract Temporary Employee Costs	21510	\$92	\$162	\$174	\$127	\$105	\$0	\$61	\$25
Travel Costs	31210	\$13	\$11	\$18	\$9	\$5	\$10	\$5	\$10
Communications Department for Promotional Spots and Community Periodical Programs	31430	\$23	\$30	\$30	\$65	0	\$65	\$65	\$65
County Attorney's Office for Legal Services	21210	\$131	\$160	\$160	\$160		\$0	\$0	\$0
County Manager's Office	31030	\$0	\$50	\$99	\$0	\$0	\$0	\$0	\$0
Office of Commission Auditor	21030	\$0	\$0	\$0	\$4	\$0	\$4	\$4	\$4
Indirect Costs	32120	\$484	\$518	\$621	\$369	\$332	\$477	\$376	\$406
Legal Advertisements	31410	\$272	\$101	\$141	\$68	\$93	\$122	\$76	\$85

CAPITAL FUNDED REQUESTS REVENUE SUMMARY											
(\$ in 000s)											
2007-08 Proposed Capital Budget and Multi-Year Capital Plan											
DEPARTMENT: Community and Economic Development											
		2006-07	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
County Bonds/Debt											
Building Better Communities GOB Program		0	6,259	0	0	0	0	0	0	0	6,259
	Total:	0	6,259	0	0	0	0	0	0	0	6,259
Federal Government											
Comm. Dev. Block Grant - 1993		0	300	0	0	0	0	0	0	0	300
Comm. Dev. Block Grant - 1996		0	700	0	0	0	0	0	0	0	700
Comm. Dev. Block Grant - 1997		0	75	0	0	0	0	0	0	0	75
Comm. Dev. Block Grant - 1998		0	515	0	0	0	0	0	0	0	515
Comm. Dev. Block Grant - 1999		0	849	0	0	0	0	0	0	0	849
Comm. Dev. Block Grant - 2000		0	306	0	0	0	0	0	0	0	306
Comm. Dev. Block Grant - 2001		0	78	0	0	0	0	0	0	0	78
Comm. Dev. Block Grant - 2002		0	1,516	0	0	0	0	0	0	0	1,516
Comm. Dev. Block Grant - 2003		0	1,121	0	0	0	0	0	0	0	1,121
Comm. Dev. Block Grant - 2004		0	1,796	0	0	0	0	0	0	0	1,796
Comm. Dev. Block Grant - 2005		0	1,002	0	0	0	0	0	0	0	1,002
Comm. Dev. Block Grant - 2006		0	1,040	0	0	0	0	0	0	0	1,040
Comm. Dev. Block Grant - Future		0	0	750	750	750	750	0	0	0	3,000
Community Development Block Grant 2007	2,979	2,979	0	0	0	0	0	0	0	0	2,979
Emergency Shelter Grant	277	373	0	0	0	0	0	0	0	0	373
EPA Grant	0	3,252	0	0	0	0	0	0	0	0	3,252
HODAG	0	149	0	0	0	0	0	0	0	0	149
Home	464	464	0	0	0	0	0	0	0	0	464
Home - 1995	0	170	0	0	0	0	0	0	0	0	170
Home - 2000	0	229	0	0	0	0	0	0	0	0	229
Home - 2002	0	500	0	0	0	0	0	0	0	0	500

Home - 2007	93	93	0	0	0	0	0	0	0	0	93
Rental Rehabilitation	0	200	0	0	0	0	0	0	0	0	200
Total:	3,813	17,707	750	750	750	750	0	0	0	0	20,707
Non-County Sources											
Other - Non County Sources	0	520	0	0	0	0	0	0	0	0	520
Total:	0	520	0	0	0	0	0	0	0	0	520
State of Florida											
Florida Department of Environmental Protection	0	2,630	0	0	0	0	0	0	0	0	2,630
State Hurricane Trust Fund	0	124	0	0	0	0	0	0	0	0	124
Total:	0	2,754	0	0	0	0	0	0	0	0	2,754
Department Total:	3,813	27,240	750	750	750	750	0	0	0	0	30,240

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000s)										
2007-08 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Historic Preservation										
GOULDS COMMUNITY DEVELOPMENT CORPORATION (CDC) STOREPORCH ACQUISITION AND REHABILITATION	722	75	75	50	0	0	0	0		922
HISTORIC HAMPTON HOUSE COMMUNITY TRUST, INC	499	2,503	1,120	1,120	0	0	0	0		5,242
Park, Recreation, and Culture Projects										
ART SOUTH CULTURAL CENTER REHABILITATION AND IMPROVEMENTS	0	23	0	0	0	0	0	0		23
CITY OF OPA-LOCKA NILE GARDEN PARK - PHASE I	0	50	0	0	0	0	0	0		50
CITY OF OPA-LOCKA SEGAL PARK REHABILITATION - PHASE I	0	120	0	0	0	0	0	0		120
CITY OF OPA-LOCKA SHERBONDY PARK RENOVATION	0	371	350	350	0	0	0	0		1,071
ONE ART CULTURAL CENTER RENOVATIONS	586	67	0	0	0	0	0	0		653
Neighborhood and Unincorporated Area Municipal Services										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Infrastructure Improvements										
CAMILLUS HOUSE COTTAGES AT NARANJA WATER MAIN INSTALLATION	19	91	0	0	0	0	0	0		110
CITY OF NORTH MIAMI BEACH HIGHLAND VILLAGE SEWER IMPROVEMENTS AND CONNECTIONS	962	2,641	1,944	1,943	0	0	0	0		7,490
CITY OF NORTH MIAMI BEACH NE 168 STREET ROADWAY IMPROVEMENT	0	300	0	0	0	0	0	0		300
CITY OF NORTH MIAMI BEACH NE 21 AVENUE ROADWAY IMPROVEMENT	0	150	0	0	0	0	0	0		150
CITY OF OPA LOCKA ALI-BABA WEST (27TH AVE. TO DOUGLAS RD) ST IMPROVEMENTS	0	185	121	119	0	0	0	0		425
CITY OF OPA-LOCKA CURTIS DRIVE FIRE PROTECTION IMPROVEMENTS	0	644	523	521	0	0	0	0		1,688
CITY OF SOUTH MIAMI RECONSTRUCTION OF CHURCH STREET - PHASE IV	107	148	147	138	0	0	0	0		540
CITY OF SWEETWATER DRAINAGE IMPROVEMENTS	59	479	479	477	0	0	0	0		1,494
HABITAT FOR HUMANITY SHRADERS HAVEN INFRASTRUCTURE	0	168	148	148	0	0	0	0		464
MIAMI-DADE OCED DESIGN OF STREET IMPROVEMENTS	56	130	8	8	0	0	0	0		202
MIAMI-DADE OCED WEST LITTLE RIVER RIGHTS-OF-WAY IMPROVEMENTS PHASE 4A AND 4B	31	99	92	90	0	0	0	0		312
MIAMI-DADE OCED/CBD VISTA VERDE INFRASTRUCTURE IMPROVEMENT RESERVE	0	127	93	87	0	0	0	0		307
UNIVERSAL TRUTH CDC VISTA VERDE INFRASTRUCTURE IMPROVEMENTS	289	292	291	291	0	0	0	0		1,163
Neighborhood Service Centers										
CITY OF SOUTH MIAMI GENERATOR FOR MULTI-PURPOSE CENTER	0	100	0	0	0	0	0	0		100
LITTLE HAVANA ACTIVITIES & NUTRION CENTERS DRA. OLGA MARIA MARTINEZ SENIOR CENTER	0	87	57	56	0	0	0	0		200
Health and Human Services										
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE		TOTAL
Day Care Facilities										
OUR CHILD CARE, INC. DBA OUR LITTLE ONES	33	0	0	0	0	0	0	0		33
YMCA GEORGE WASHINGTON CARVER CHILD DEVELOPMENT CENTER	0	200	0	0	0	0	0	0		200
Homeless Facilities										
BETTERWAY BUILDING REHABILITATION	68	192	0	0	0	0	0	0		260

CAMILLUS HOUSE BECKHAM HALL IMPROVEMENTS	105	114	114	113	0	0	0	0	446
CARRFOUR VILLA AURORA HOMELESS FACILITY	103	869	0	0	0	0	0	0	972
MIAMI-DADE DHS REPAIR AND RENOVATE HUMAN SERVICES FACILITIES	0	167	117	116	0	0	0	0	400
Human Services Facilities									
CITY OF SWEETWATER MILDRED AND CLAUDE PEPPER SENIOR CENTER IMPROVEMENTS	0	239	239	232	0	0	0	0	710
GALATA INTERGENERATIONAL COMMUNITY RESOURCE CENTER	0	30	0	0	0	0	0	0	30
JEVISH COMMUNITY SERVICES SEYMOUR GELBER SENIOR CENTER IMPROVEMENTS	42	60	58	58	0	0	0	0	218
MIAMI LIGHTHOUSE FOR THE BLIND FACILITY IMPROVEMENTS	0	45	0	0	0	0	0	0	45
UNIDAD OF MIAMI BEACH NORTH BEACH SENIOR CENTER ACQUISITION AND IMPROVEMENTS	0	300	225	225	0	0	0	0	750
Infrastructure Improvements									
NARANJA PRINCETON CDC SUNNY HAVEN WATER AND SEWER IMPROVEMENTS	0	52	52	46	0	0	0	0	150
Economic Development									
	PRIOR	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	FUTURE	TOTAL
Future Capital Projects									
FUTURE COMMUNITY DEVELOPMENT BLOCK GRANT CAPITAL PROJECTS	0	750	750	750	750	0	0	0	3,000
Department Total:									
	3,681	11,868	7,003	6,938	750	0	0	0	30,240

Community Relations

TABLE OF ORGANIZATION

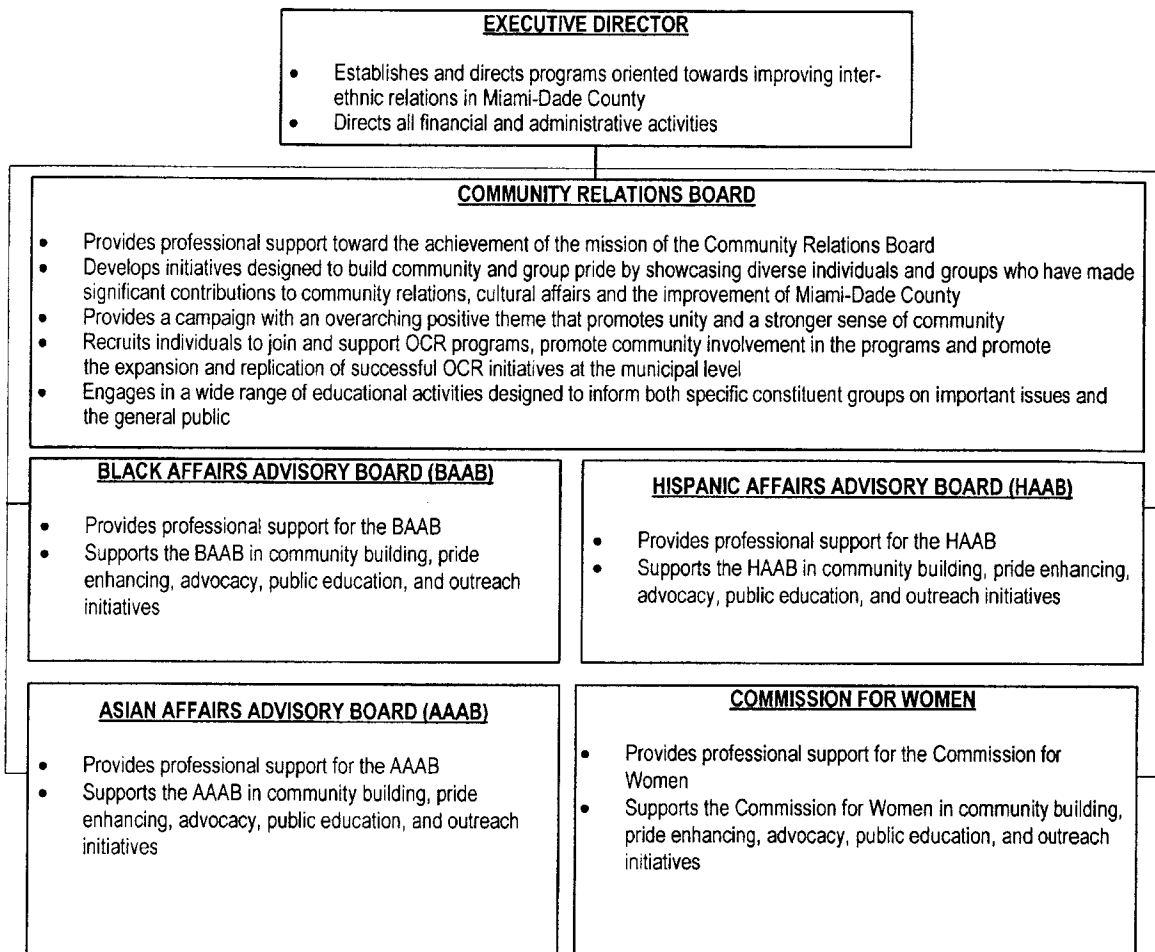
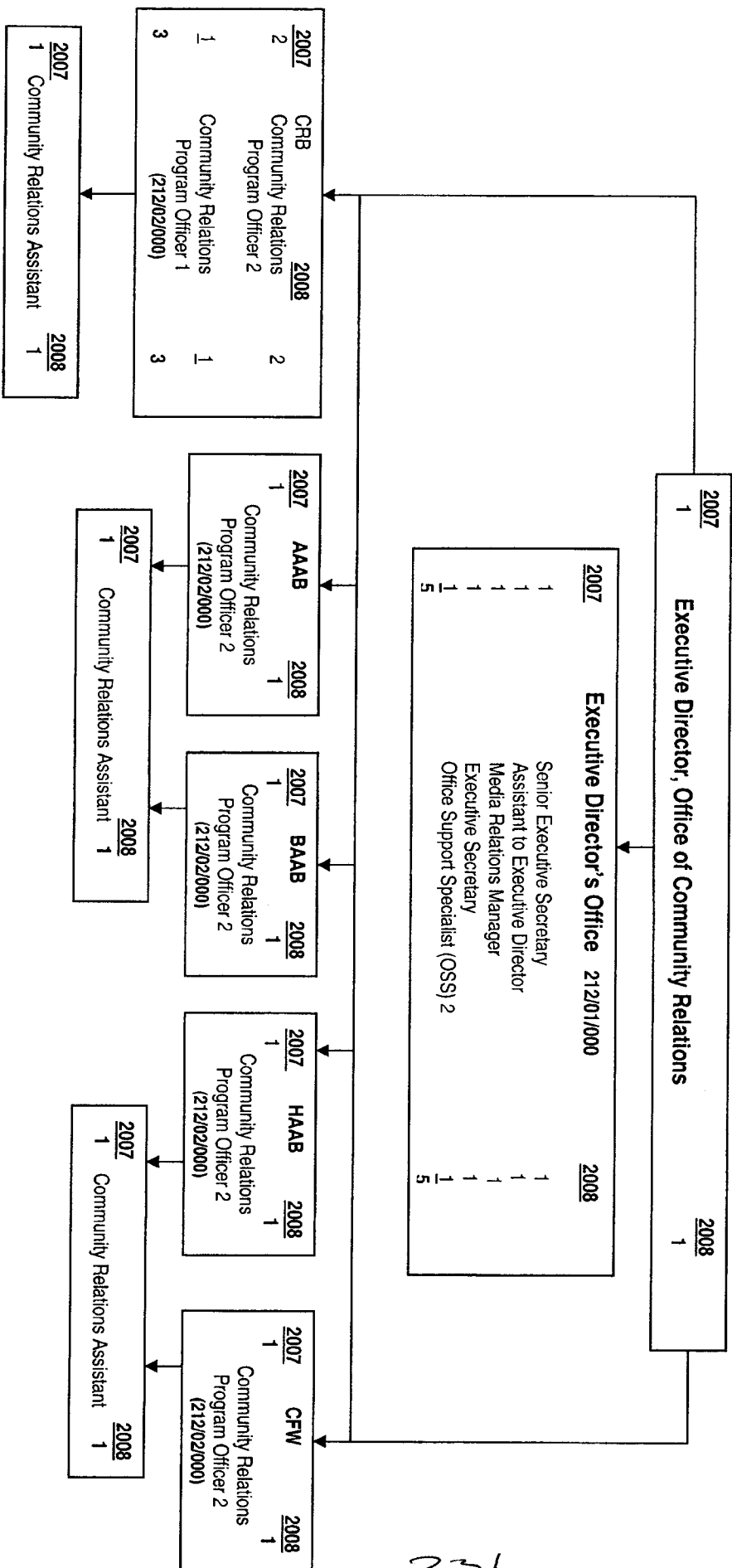


TABLE OF ORGANIZATION
 Department Name: Office of Community Relations
 Fiscal Year: 2007/2008

As of March 16, 2007
 Budgeted Positions: 16
 Number of Vacancies: 0
 Filled Positions: 16



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Community Relations

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Health and Human Services

Desired Outcome	Highlights	Performance Impact
HH6-1: Improved community relations in Miami-Dade County	Continue developing positive relationships among all groups in Miami-Dade County	Organize 10 annual events during designated months to celebrate Women, Asian, Hispanic, and Black heritages
HH6-1: Improved community relations in Miami-Dade County	Provide a positive community image at public events	Conduct 12 trainings each for the Community Response Teams and Goodwill Ambassadors to maintain readiness of response to appropriate events
HH6-1: Improved community relations in Miami-Dade County	Continue to enhance public dialogue amongst Miami-Dade County's diverse population	Conduct 25 forums/workshops on various subjects to facilitate education of the public on issues of community concern

Department: Community Relations

(\$ in 000s)

Department-wide Issues

- 1 FY 07-08 enhancement request for an Administrative Officer 1 position (\$50,000)
- 2 FY 07-08 enhancement request for a Data Entry Specialist 1 position (\$39,000)
- 3 FY 07-08 enhancement request for the Restoration of the Assistant Director position (\$117,000)

Administration Issues

- 1 Administrative Officer 1 position needed to support of budget, purchasing, accounts payable, and other administrative functions.
- 2 Data Entry Specialist 1 position needed handling phones & improved customer service.
- 3 Restoration of Assistant Director position needed for improved coordination all advisory boards and improved office operations.
- 4 Replacement of 15 desktop personal computers to improve efficiency of staff and program capability

Advocacy Initiatives Issues

- 1 Funding to engage in more advocacy initiatives for fair immigration practices and civil rights.

Community Building/ Pride Enhancement Initiatives Issues

- 1 SORTIE--Establishment of Goodwill Ambassador Programs in selected municipalities
- 2 Additional funding is needed for Goodwill Ambassador and Community response team supplies and equipment

Outreach Issues

- 1 Two Community Relations Assistant (CRA) position is needed to provide adequate and uniform support to 5 advisory boards.

Public Safety Initiatives Issues

- 1 Training of Goodwill Ambassadors and Community Response Team

GENERAL DEPARTMENTAL FINANCIAL SUMMARY								
Department: Community Relations								
(\$ in 000s)								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
CW General Fund Countywide	\$1,412	\$1,754	\$1,565	\$1,638	\$1,714	\$1,893	\$1,893	\$2,002
TOTAL REVENUE	\$1,412	\$1,754	\$1,565	\$1,638	\$1,714	\$1,893	\$1,893	\$2,002
EXPENDITURES								
Salary	\$922	\$1,142	\$1,062	\$1,166	\$1,281	\$1,404	\$1,377	\$1,458
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$213	\$266	\$242	\$261	\$310	\$323	\$351	\$385
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$252	\$346	\$258	\$200	\$109	\$151	\$150	\$152
Capital	\$25	\$0	\$3	\$11	\$14	\$15	\$15	\$7
TOTAL OPERATING EXPENDITURES	\$1,412	\$1,754	\$1,565	\$1,638	\$1,714	\$1,893	\$1,893	\$2,002
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$1,412	\$1,754	\$1,565	\$1,638	\$1,714	\$1,893	\$1,893	\$2,002
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	14	17	16	16	12	16	16	16
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	2	2	2	0	0	0	0

Activity: Administration								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$480	\$530	\$529	\$563
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$480	\$530	\$529	\$563
EXPENDITURES								
Salary	\$0	\$0	\$0	\$0	\$358	\$390	\$386	\$408
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$87	\$90	\$98	\$107
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$31	\$45	\$41	\$46
Capital	\$0	\$0	\$0	\$0	\$4	\$5	\$4	\$2
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$480	\$530	\$529	\$563
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$480	\$530	\$529	\$563
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	4	4	4
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	2	2	2	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Response time for delivery of requested information to community residents, County vendors, Board of County Commissioners, County Manager's Office and other departments.	n/a	n/a	n/a	2 weeks	2 weeks	2 weeks	1 week	1 week	HH6-1
Comments/Justification: Currently the Executive Director responds to all requests for information by the Board of County Commissioners, County Manager's Office, and County departments in addition to coordinating and overseeing the programs and projects of five (5) County advisory boards. This has a major negative impact on the Executive Director's ability to implement a coordinated plan for development of municipal and regional Community Relations Boards for a true, countywide comprehensive program for developing positive relationships among all groups to promote unity in Miami-Dade County.									
Time required to develop assignment schedules for Goodwill Ambassadors (GWA) volunteers and Community Response Team, management of volunteer time records and delivery pre and post deployment reports to County departments regarding volunteer work schedules, actual hours, etc.,	n/a	n/a	n/a	2 weeks	2 weeks	4 weeks	2 weeks	2 weeks	HH6-1
Comments/Justification: Development and management of the GWA volunteer work schedules are handled by a Community Relations Assistant. Tasks associated with GWA management and deployment are performed quicker. However the support to the Program Officer and Advisory Boards is negatively affected. The GWA Program achieves the County's Strategic Plan desired outcome of "Improved community relations in Miami-Dade County" by delivering customer service and providing crowd management assistance as necessary to benefit the public and increase residents sense of community in Miami-Dade County. Goodwill Ambassadors are County employee volunteers that assist the public at Hurricane Evacuation Centers (HEC), Early Voting Sites and voting precincts on Election Day and Memorial Day Weekend festivities.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	An AO1 position is needed for support of budget, purchasing and accounts payable and other administrative functions.	50	0	0	50	36	11	2	1	No	No	1	HH6-1

COMMENTS/JUSTIFICATION: Functions to be performed by this position are shared by the Assistant to the Executive Director and Senior Executive Secretary. FAMIS/ADPICS entry tasks are usually performed by Senior Executive Secretary, while authorizations are performed by the Assistant to the Executive Director. Time spent: 20% when transactions are straight forward. Problem research and system corrective actions as well as market research for quote process take up to 30% of a workday. Current Impacts: Journal entry charges are not researched due to workload Department is not timely with payment of vendor invoices due to workloads; Small purchase process takes very long because no staff is dedicated to handling that process. Monitoring of inter-departmental charges is sporadic and ineffective due to workload Department loses dollars annually due to journal entry charges that are not reversed ADDED VALUE: Department will have more control and monitoring ability of charges to index code. Subobject expenditure codes would be monitored to ensure compliance with line item budget allocations Department would be more responsive to vendors Personnel Functions to be performed by this position includes coordination of departmental compliance with Outside Employment, Financial Disclosures, and timely dissemination of personnel related information requests that come from ERD on a quarterly basis. Administrative assistance to the DPR as needed with recruitments, annual benefits open enrollment process, Service Excellence, & Ethics training, etc. Time spent: 10% on a monthly basis; up to 20% of time during periods of open enrollment, recruitment, staff training, etc. Current Impacts: Coordination of departmental compliance is slow and completed on deadline rather than before deadline due to workloads of Assistant to Executive Director (DPR) Recruitment process takes longer due to workload and prioritization of tasks ADDED VALUE: Department would better coordinate compliance with personnel matters more quickly. Department would be more responsive to personnel needs of staff Recruitment process would be expedited when vacancies need to be filled.

2	Improve Customer service with hire of a Data Entry Specialist 1.	39	0	0	39	27	9	2	1	No	No	1	HH6-1
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COMMENTS/JUSTIFICATION: Functions to be performed by this position are currently handled by an Office Support Specialist 2. Calls are currently routed to the Office Support Specialist 2 and the Executive Director Secretary as an alternate. The Office supports approximately 120 advisory board members, the public, and non-profit, community agencies, other municipalities and staff of elected officials. The Office Support Specialist 2 is also responsible for handling high volumes of outgoing and incoming mail and provides administrative support to Program Officers for 5 advisory boards due to a shortage of Community Relations Assistant positions. Time Spent: 85% Impact: Customer Service is diminished by not having a full-time receptionist to greet the public and answer calls. 50% of the staff spends a significant amount of time in the community performing the functions of Community Relations. ADDED VALUE: Department would be more responsive to public calling the for assistance with community issues as well as the walk-in public Customer Service ratings would improve

3	Restoration of Assistant Director position for improved coordination all four advisory boards and increase of municipal and regional community relations boards	117	0	0	117	79	34	0	4	No	No	1	HH6-1
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COMMENTS/JUSTIFICATION: Functions of this position involve management of regional and municipal Goodwill Ambassador (GWA) programs; Establishment of recruitment processes for various GWA programs; Development of expanded GWA training curriculum; Coordination of regional and municipal GWAs during disaster recovery periods; Creation of statistical base model to measure correlation between the nature of GWA involvement and arrest types and occurrence; Establishment and development of regional and municipal Community Relations Boards (CRBs); provide technical assistance to

existing CRBs throughout the county; create statistical base model to measure the effectiveness of regional and municipal CRBs; Function as municipal affairs liaison

Activity: Advocacy Initiatives								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$269	\$333	\$298	\$310	\$223	\$254	\$246	\$261
TOTAL REVENUE	\$269	\$333	\$298	\$310	\$223	\$254	\$246	\$261
EXPENDITURES								
Salary	\$175	\$217	\$202	\$221	\$167	\$189	\$179	\$189
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$42	\$50	\$47	\$49	\$40	\$43	\$45	\$51
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$47	\$66	\$49	\$38	\$14	\$20	\$20	\$20
Capital	\$5	\$0	\$0	\$2	\$2	\$2	\$2	\$1
TOTAL OPERATING EXPENDITURES	\$269	\$333	\$298	\$310	\$223	\$254	\$246	\$261
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$269	\$333	\$298	\$310	\$223	\$254	\$246	\$261
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	3	4	3	3	2	2	2	2
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Enable constituent groups to organize and present concerns and issues to governmental entities. Advocacy initiatives of the advisory boards include: letters & meetings with local, state and national elected officials, organization of delegations press coverage and publicity; facilitation of summits.	n/a	n/a	5	5	3	3	5	5	HH6-1
Comments/Justification: Initiatives include Julia Tuttle recognition; Save Darfur; immigration legislation; Respect Life Campaign; and ERA constitutional amendment.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Funding needed to more effectively support advocacy initiatives.	25	0	0	25	0	0	25	0	No	No	0	HH6-1
COMMENTS/JUSTIFICATION: Advocacy is a primary function of each advisory board supported by OCR. The increased funding request is for the department to facilitate advocacy summits and symposiums; costs include advertising & Marketing, facility rental, security, equipment rental and printed materials. OCR would also like to record and photograph events wider viewership.													

Activity: Community Building/ Pride Enhancement Initiatives								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$367	\$456	\$407	\$426	\$361	\$390	\$398	\$415
TOTAL REVENUE	\$367	\$456	\$407	\$426	\$361	\$390	\$398	\$415
EXPENDITURES								
Salary	\$240	\$297	\$276	\$303	\$270	\$294	\$290	\$306
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$55	\$69	\$63	\$68	\$65	\$68	\$74	\$81
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$65	\$90	\$66	\$52	\$23	\$25	\$31	\$27
Capital	\$7	\$0	\$2	\$3	\$3	\$3	\$3	\$1
TOTAL OPERATING EXPENDITURES	\$367	\$456	\$407	\$426	\$361	\$390	\$398	\$415
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$367	\$456	\$407	\$426	\$361	\$390	\$398	\$415
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	3	3	3	3	2	2	2	3
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of annual events organized during designated months to celebrate Women, Asian, Hispanic, and Black heritages	n/a	10	10	10	10	10	10	10	HH6-1
Comments/Justification: The department meets its business plan objective by implementing ten annual events designed among the five advisory boards. Collectively, these events are designed to influence change towards a more united community and encourage interdependence of all communities.									
Deployment of Goodwill Ambassadors	5	12	8	9	4	6	6	6	HH6-1
Comments/Justification: Deployment of County Goodwill Ambassadors (GWAs) enhances the image of Miami-Dade County government with residents, tourists and visitors. Deployment at activities such as the 2006 Miami Heat Championships, 2007 Super Bowl and Affordable Housing community meetings improves community relations in Miami-Dade County.									
SORTIE-- Establishment of Goodwill Ambassador Programs in selected municipalities.	n/a	n/a	n/a	n/a	n/a	n/a	1	5	HH6-1
Comments/Justification: OCR will contact the administrations of municipalities in the county to encourage their participation in the development of Goodwill Ambassador Programs among their employees in an effort to build a cadre of well trained Ambassadors representative of the county's diverse communities. OCR will initially focus on the City of Opa Locka, the City of North Miami, the City of Miami Gardens and the Homestead/Florida City Human Relations Board. Thereafter, OCR will approach municipalities in priority order, based on population size and crime levels. The Sortie Goal is to have at least five municipalities establish a Goodwill Ambassador Program by December 2007. The Goodwill Ambassador (GWA) Program enhances the image of Miami-Dade County with residents, tourists and visitors. GWA achieves the County's Strategic Plan desired outcome of "Improved community relations in Miami-Dade County" by delivering customer service and crowd management assistance as necessary to benefit the public and increase residents' sense of community in Miami-Dade County. GWAs are government employees who volunteer to assist the public at events and incidents involving large crowds.									

[E] FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Funding to equip County Goodwill Ambassadors with necessary equipment and uniforms for effective deployments.	50	0	0	50	0	0	50	0	No	No	0	HH6-1
COMMENTS/JUSTIFICATION: 2-Way Radio equipment (\$30K-\$2,500 X12 radios) is essential to deployment of County Goodwill Ambassadors. Two-way radio equipment previously available for rent by OCR from ETSD is no longer available from May to November due to ETSD policy regarding hurricane readiness. Uniforms-Canvas Vests (\$20K-\$20 X 1,000) are needed to properly identify Goodwill Ambassadors. Uniforms have not been replenished since FY2004-05													

Activity: Outreach								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$296	\$369	\$327	\$344	\$257	\$288	\$285	\$301
TOTAL REVENUE	\$296	\$369	\$327	\$344	\$257	\$288	\$285	\$301
EXPENDITURES								
Salary	\$194	\$240	\$223	\$245	\$192	\$212	\$207	\$218
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$45	\$56	\$50	\$55	\$47	\$49	\$53	\$58
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$52	\$73	\$54	\$42	\$16	\$24	\$23	\$24
Capital	\$5	\$0	\$0	\$2	\$2	\$3	\$2	\$1
TOTAL OPERATING EXPENDITURES	\$296	\$369	\$327	\$344	\$257	\$288	\$285	\$301
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$296	\$369	\$327	\$344	\$257	\$288	\$285	\$301
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	3	4	4	4	3	3	3	3
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Model types of cooperation, dialogue & teamwork through Council of Chairs	n/a	12	12	6	4	6	6	6	HH6-1
Comments/Justification: The facilitation of a coordinated approach to community events and concerns is needed to improve community relations in Miami-Dade County. OCR works with chairs of community relations boards throughout the County to do this. This work could be enhanced with ability to develop and implement strategies for a countywide impact.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Two Community Relations Assistant (CRA) position is needed to provide adequate and uniform support to 5 advisory boards with an average of 30 members. Three CRAs now support seven Program Officers in implementing board objectives.	93	0	0	93	61	20	6	6	No	No	1	HH6-1
COMMENTS/JUSTIFICATION: The additional positions would provide support to understaffed advisory boards and to perform the administrative support tasks to the Council of Chairs effective.													

Activity: Public Education Initiatives								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$338	\$421	\$374	\$394	\$325	\$355	\$359	\$382
TOTAL REVENUE	\$338	\$421	\$374	\$394	\$325	\$355	\$359	\$382
EXPENDITURES								
Salary	\$221	\$274	\$255	\$280	\$243	\$264	\$260	\$279
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$51	\$64	\$57	\$63	\$59	\$60	\$67	\$73
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$60	\$83	\$61	\$48	\$21	\$29	\$29	\$29
Capital	\$6	\$0	\$1	\$3	\$2	\$2	\$3	\$1
TOTAL OPERATING EXPENDITURES	\$338	\$421	\$374	\$394	\$325	\$355	\$359	\$382
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$338	\$421	\$374	\$394	\$325	\$355	\$359	\$382
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	3	3	3	3	3	3	3	2
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Conduct a variety of forums and workshops to facilitate education of the public on issues of community concern.	n/a	32	21	52	39	25	14	14	HH6-1
Comments/Justification: Facilitation of community forums enhance public dialogue among the County's diverse population. Each Advisory Board will facilitate a minimum of 5 forums or workshops.									
Implementation of 10 annual signature events during designated heritage celebration months as well as Women's History Month	n/a	16	16	17	10	10	10	10	HH6-1
Comments/Justification: Each Program Officer is responsible for implementing two annual signature events to celebrate Asian, Black, Hispanic and Women's Heritage as well as Community Relations. These activities support the County's Strategic Outcome of improving community relations in Miami-Dade County.									

Activity: Public Safety Initiatives								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$142	\$175	\$159	\$164	\$68	\$76	\$76	\$80
TOTAL REVENUE	\$142	\$175	\$159	\$164	\$68	\$76	\$76	\$80
EXPENDITURES								
Salary	\$92	\$114	\$106	\$117	\$51	\$55	\$55	\$58
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$20	\$27	\$25	\$26	\$12	\$13	\$14	\$15
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$28	\$34	\$28	\$20	\$4	\$8	\$6	\$6
Capital	\$2	\$0	\$0	\$1	\$1	\$0	\$1	\$1
TOTAL OPERATING EXPENDITURES	\$142	\$175	\$159	\$164	\$68	\$76	\$76	\$80
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$142	\$175	\$159	\$164	\$68	\$76	\$76	\$80
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

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B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	2	3	3	3	2	2	2	2
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Maintain readiness of Community Response Team to effectively assist at incident sites through training. Readiness goal is 100% via quarterly training.	n/a	n/a	8	4	4	4	4	4	HH6-1
Comments/Justification: Readiness of Community Response Team contributes to reduction of racial and ethnic tensions in Miami-Dade County.									
Maintain readiness of Goodwill Ambassadors via training for deployment. Performance measured by number of trainings conducted for Goodwill Ambassadors	N/A	5	10	10	4	4	8	7	HH6-1
Comments/Justification: Improved community relations and high level customer service to the public results from adequate training of Goodwill Ambassadors. Costs of training materials and facility rental (interdepartmental) impact the number of trainings that can be held.									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Funding for training of Goodwill Ambassadors and Community Response Team	8	0	0	8	0	0	8	0	No	No	0	HH6-1
COMMENTS/JUSTIFICATION: OCR is projecting a total of 4 training sessions on a quarterly basis for the Community Response Team and Goodwill Ambassadors. Costs consist of materials and facility rental in different areas of the County.													

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Community Relations

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM COMMUNITY RELATIONS

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer to other Departments										

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO COMMUNITY RELATIONS

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

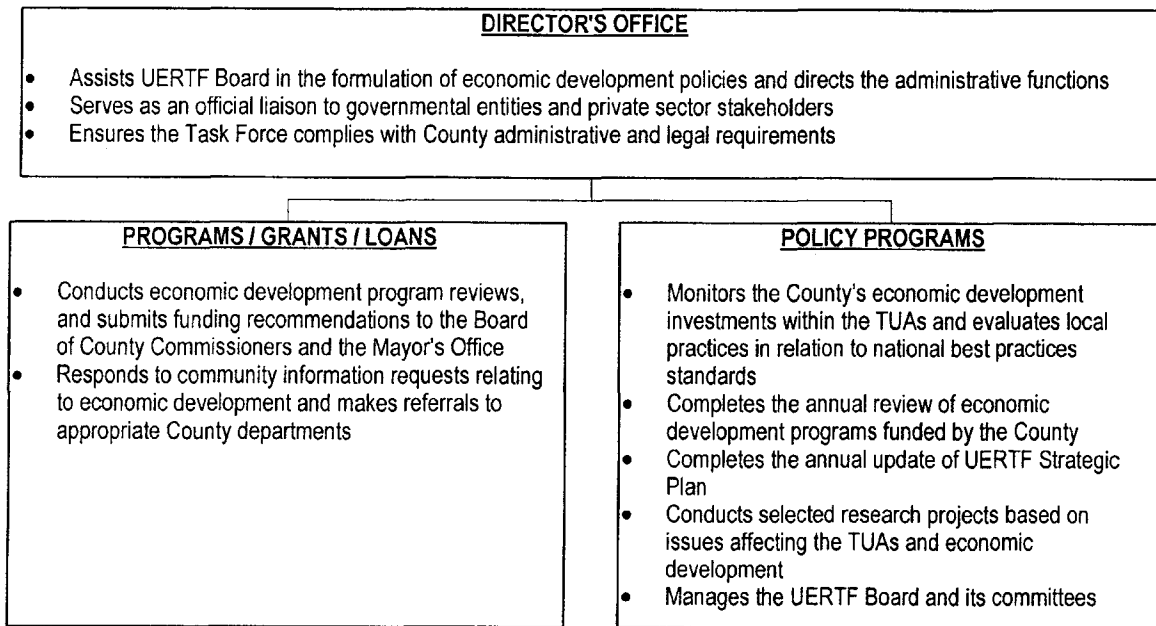
Department: Community Relations

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Printing and Reproduction Costs	26050	\$48	\$75	\$41	\$41	\$29	\$35	\$40	\$48
Travel Costs	31210	\$8	\$10	\$18	\$6	\$5	\$10	\$9	\$7
Advertising	31420 through 31460	\$14	\$9	\$13	\$5	\$9	\$12	\$12	\$12

Task Force on Urban Economic Revitalization

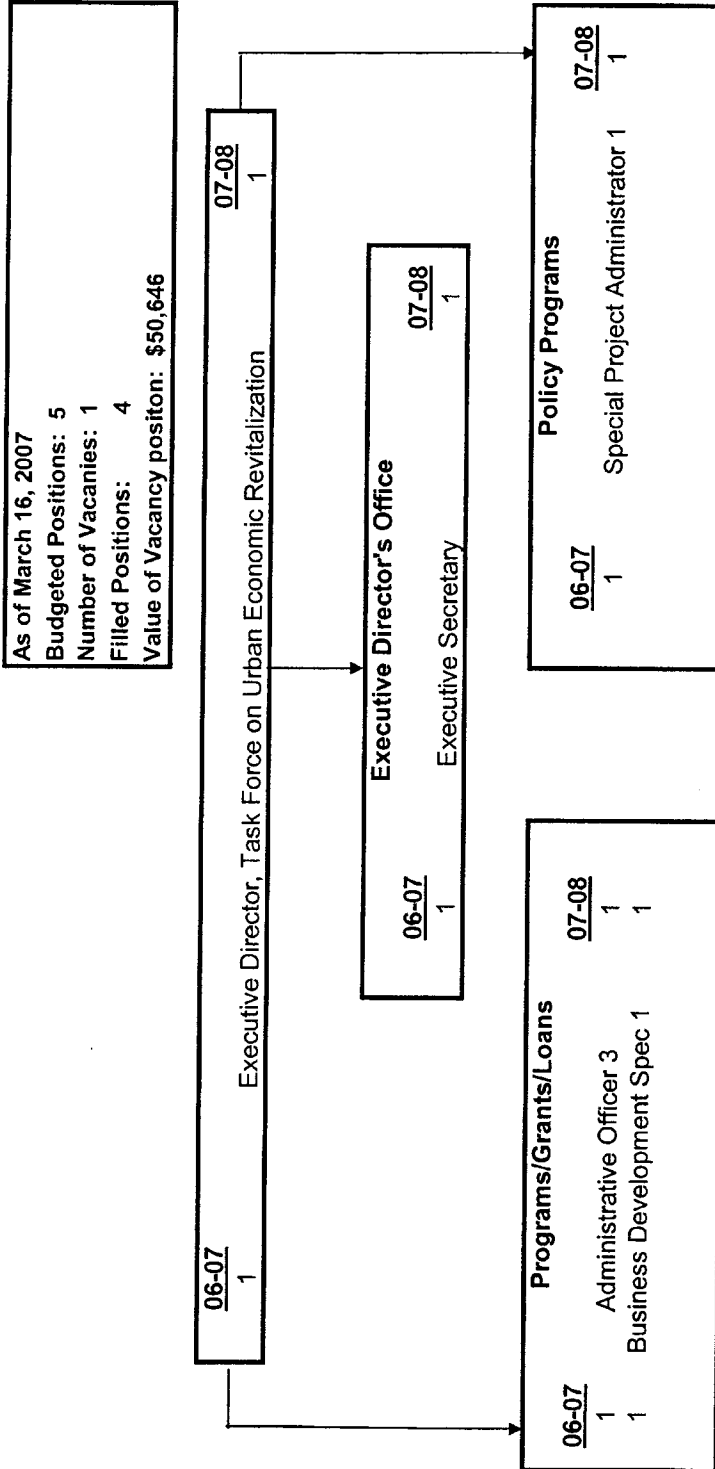
TABLE OF ORGANIZATION



Task Force on Urban Economic Revitalization

FY 2007-2008

Table of Organization



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Task Force on Urban Economic Revitalization

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Economic Development

Desired Outcome	Highlights	Performance Impact
ED2-2: Proactive involvement of communities in economic development efforts (priority outcome)	Examine community concerns and issues through multiple TUA business roundtables regarding economic development-related activities	Convene business roundtables to discuss the issues raised at the 2006 roundtables; forward the recommendations from UERTF to the Mayor's Office, BCC, the County Manager's Office (CMO), and various County department directors; and present changes in programs and policies to address community issues
ED2-2: Proactive involvement of communities in economic development efforts (priority outcome)	Examine the structure and performance of business incubators located within Miami-Dade County	Determine the number of business incubators within Miami-Dade County and their service areas and design a demonstration model based on research and feedback
ED4-1: Improved infrastructure and redevelopment to attract businesses to underserved and distressed areas (priority outcome)	Analyze County-owned available sites in the TUAs that have the greatest potential for economic development impact	Collect data for all vacant County-owned TUA sites; analyze the data based on level of contamination, location, infrastructure readiness, zoning, and potential economic development impact; make recommendations to local officials including the Mayor's Office, BCC, and CMO

Department: Task Force on Urban Economic Revitalization

(\$ in 000s)

Department-wide Issues

- 1 FY 07-08 addition of two policy analyst positions
- 2 FY 07-08 Hiring of one part time support staff

Task Force on Urban Economic Revitalization Issues

- 1 Two Policy Analyst positions needed to present crucial information on existing economic development programs
- 2 Part-time administrative support staff needed to maintain all board correspondence records and activities

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Task Force on Urban Economic Revitalization									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$1,063	\$1,711	\$0	\$30	\$525	\$578	\$578	\$452
PROP	Carryover	\$2,323	\$1,513	\$1,700	\$1,042	\$282	\$106	\$226	\$216
PROP	Interest Income	\$23	\$21	\$20	\$24	\$6	\$5	\$5	\$5
PROP	Program Income	\$7	\$0	\$226	\$69	\$54	\$20	\$40	\$10
TOTAL REVENUE		\$3,416	\$3,245	\$1,946	\$1,165	\$867	\$709	\$849	\$683
EXPENDITURES									
	Salary	\$251	\$313	\$380	\$369	\$381	\$336	\$344	\$389
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$52	\$74	\$87	\$91	\$99	\$119	\$94	\$110
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$1,533	\$1,158	\$420	\$422	\$161	\$250	\$191	\$180
	Capital	\$67	\$0	\$17	\$1	\$0	\$4	\$4	\$4
TOTAL OPERATING EXPENDITURES		\$1,903	\$1,545	\$904	\$883	\$641	\$709	\$633	\$683
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$1,903	\$1,545	\$904	\$883	\$641	\$709	\$633	\$683
REVENUES LESS EXPENDITURES		\$1,513	\$1,700	\$1,042	\$282	\$226	\$0	\$216	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	9	9	8	7	6	5	5	5
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Task Force on Urban Economic Revitalization								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,063	\$1,711	\$0	\$30	\$525	\$578	\$578	\$452
Carryover	\$2,323	\$1,513	\$1,700	\$1,042	\$282	\$106	\$226	\$216
Interest Income	\$23	\$21	\$20	\$24	\$6	\$5	\$5	\$5
Program Income	\$7	\$0	\$226	\$69	\$54	\$20	\$40	\$10
TOTAL REVENUE	\$3,416	\$3,245	\$1,946	\$1,165	\$867	\$709	\$849	\$683
EXPENDITURES								
Salary	\$251	\$313	\$380	\$369	\$381	\$336	\$344	\$389
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$52	\$74	\$87	\$91	\$99	\$119	\$94	\$110
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,533	\$1,158	\$420	\$422	\$161	\$250	\$191	\$180
Capital	\$67	\$0	\$17	\$1	\$0	\$4	\$4	\$4
TOTAL OPERATING EXPENDITURES	\$1,903	\$1,545	\$904	\$883	\$641	\$709	\$633	\$683
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,903	\$1,545	\$904	\$883	\$641	\$709	\$633	\$683
REVENUES LESS EXPENDITURES	\$1,513	\$1,700	\$1,042	\$282	\$226	\$0	\$216	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	9	9	8	7	6	5	5	5
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of economic development studies conducted	1	1	5	5	3	3	6	3	ED2-2
Comments/Justification: 1) Annual update of the UERTF Strategic Plan 2) Annual review of County economic development programs 3) Annual CDBG Project Review Report									
Complete Economic Development project reviews for CDBG (reviewed/recommended)	43/19	47/15	53/21	26/10	28/9	20/10	23/12	18/6	ED2-2
Comments/Justification:									
Analysis of economic development activities and placements which would support successful workforce housing in the current Miami-Dade environment.	0	0	0	0	0	1	1	1	ED2-2
Comments/Justification: Derived from the County's Strategic Plan									
A land use assessment of the 27th Avenue Corridor for purposes of identifying developable parcels for large-scale economic development	0	0	0	0	0	3	3	3	ED4-1
Comments/Justification:									
Convene Urban Task Force Board Meetings	15	14	15	16	10	16	16	14	ED2-2
Comments/Justification:									
GOB applications reviewed	3	7	8	11		10	2	3	ED1-1
Comments/Justification:									
Youth Entrepreneurship Programs monitored	0	5	6	2		4	4	4	ED1-1
Comments/Justification:									

E) FY 2007-08 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)													
PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	The addition of two Policy Analyst positions will allow the Task Force to present crucial information on a quarterly basis on the close to 20 existing econ. dev. programs and allow for quicker adjustments to programs and policy as needed	103	0	0	103	80	23	0	0	No	No	2	ED2-2
COMMENTS/JUSTIFICATION:													
2	Part time administrative support staff to maintain all board correspondence and activities	33	0	0	33	25	8	0	0	No	No	0	ED1-1
COMMENTS/JUSTIFICATION:													

PAYMENTS TO AND FROM OTHER DEPARTMENTS
 Department: Task Force on Urban Economic Revitalization
 (\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM TASK FORCE ON URBAN ECONOMIC REVITALIZATION

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
* Communications	Communications Department - Community Periodical Program	No	\$0	\$0	\$10	\$10	\$10	\$10	\$10	\$10
Total Transfer to other Departments			\$0	\$0	\$10	\$10	\$10	\$10	\$10	\$10

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO TASK FORCE ON URBAN ECONOMIC REVITALIZATION

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

* This is part of other operating.

SELECTED LINE ITEM HIGHLIGHTS
 Department: Task Force on Urban Economic Revitalization
 (\$ in 000s)

Line Item Highlight	Subject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
Contracted Temporary Employee Cost	21510	\$101	\$24	\$78	\$50	\$10	\$8	\$13	\$0
Payment To Lessors	25511	\$54	\$42	\$48	\$50	\$52	\$57	\$57	\$57
Travel	31210 through 31215	\$3	\$4	\$10	\$5	\$8	\$16	\$8	\$8
Registration	31220	\$1	\$3	\$4	\$1	\$3	\$5	\$5	\$5

International Trade Consortium

TABLE OF ORGANIZATION

<u>ADMINISTRATION</u>		
<ul style="list-style-type: none"> • Represents Miami-Dade County as its official agency for international trade and in its efforts to obtain the permanent seat of the Free Trade Area of the Americas (FTAA) • Formulates all departmental policy and provides overall direction and coordination of activities related to increasing international trade for the County • Staffs ITC Board of Directors and Sister Cities Coordinating Council • Develops and recommends Miami-Dade County trade policy issues • Disseminates information to the public and the media • Provides administrative support including budget preparation, billing and collecting, procurement, personnel, and general administration 		
<u>MARKETING AND OUTREACH</u>	<u>TRADE DEVELOPMENT</u>	<u>SISTER CITIES</u>
<ul style="list-style-type: none"> • Develops marketing campaigns and performs educational outreach by disseminating collateral, verbal, and electronic information regarding Miami-Dade County's unique position as a platform for international trade and as the gateway to the Americas • Sponsors and conducts trade-related workshops, seminars, and other events • Utilizes trade-related database for business matchmaking activities • Acts as a liaison with trade offices, chambers of commerce, and other trade organizations • Facilitates, educates, and supports existing and start-up businesses • Provides Protocol services to visiting foreign officials and businessmen who visit Miami-Dade County to explore trade opportunities 	<ul style="list-style-type: none"> • Coordinates incoming and outgoing trade missions • Conducts ITC-led business development missions, including the African Trade Initiative Program • Supports third party incoming and outgoing trade missions 	<ul style="list-style-type: none"> • Acts as a liaison between Miami-Dade County, the Sister Cities, and Consular Corps • Administers, coordinates, and participates in conferences and events related to the Sister Cities Program • Develops new Sister Cities relationships and seeks to increase and enhance trade relationships with existing Sister Cities

JAY MALINA INTERNATIONAL TRADE CONSORTIUM

TABLE OF ORGANIZATION
(With Classification Codes and Job Titles)

As of March 19, 2007:
 Budgeted Positions: 11
 Number of Vacancies: 0
 Filled Positions: 11

06-07	ADMINISTRATION & FINANCE	07-08
OCC 8730	1 EXECUTIVE DIRECTOR, ITC	1
9536	1 ASSISTANT DIRECTOR, ITC	1
8733	1 ASSISTANT TO THE EXEC. DIRECTOR, ITC	1
96	1 SENIOR EXECUTIVE SECRETARY	1
4		4

06-07	TRADE DEVELOPMENT	07-08
OCC 831	2 SPA1 - TRADE DEVELOPMENT SPECIALIST	2
2		2

06-07	MARKETING & OUTREACH	07-08
OCC 812	1 A03 - MARKETING SPECIALIST	1
8735	1 INTERNATIONAL PROTOCOL SPECIALIST	1
2		2

06-07	SISTER CITIES PROGRAM	07-08
1	1 SENIOR SISTER CITIES COORDINATOR	1
1	1 A02 - SISTER CITIES COORDINATOR	1
1	1 SECRETARY	1
3		3

06-07	DEPARTMENT TOTAL	07-08
11		11

International Trade Consortium

STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

Economic Development

Desired Outcome	Highlights	Performance Impact
ED1-4: Increased international commerce	Support and conduct international trade missions	Conduct four ITC-led business development missions
ED1-6: Greater cultural appeal of Miami-Dade County for businesses	Support and create new affiliations with other cities throughout the world	Develop two new Sister Cities partnerships and undertake two missions to a sister city community per year
ED1-8: Enhanced public reporting regarding funded activities	Inform the trade industry of the department and its activities through advertisement, promotion, and maintenance of a functional website and calendar of events	Publish and distribute ITC Annual Report and Annual Trade Statistical Guide; and sponsor and/or participate in trade-related events and conferences

Department: International Trade Consortium

(\$ in 000s)

Department-wide Issues

- 1 Hire full-time Accountant I to provide administrative financial support for department - \$56,000 for salary and fringes \$8,000 for office reconfiguration (\$64,000 total).
- 2 Additional promotional/ marketing activities; may include tv shows/ radio shows/ print ads/ and other costs associated with promotions - \$45,000.
- 3 ITC/ Sister Cities Boards' participation in professional development and capacity building programs such as workshops, seminars, and conferences (at least 6 additional at \$20,000 total).
- 4 Conduct and/or support one Annual Citizen's Diplomacy Conference with Council of International Visitors - \$5,000.
- 5 Sponsor an annual event in Washington D.C. to acquaint Federal officials with the programs and activities of ITC, and with pending legislation - \$15,000
- 6 Update, maintain, and distribute promotional DVD regarding ITC/ Miami-Dade Conty which was produced in FY 06-07 - \$10,000.
- 7 Hire full-time Trade Database Manager (AO-3) to maintain and manage trade database in-house - \$75,000 for salary and fringes, and \$10,000 for database updating (\$50,000 net increase over \$35,000 currently budget for database project).
- 8 Hire full-time Secretary I to provide administrative support for ITC Trade Developers - \$55,000 for salary and fringes, and \$8,000 for office reconfiguration (\$63,000 total).
- 9 Hire part-time Data Clerk to assist the Trade Database Manager with maintaining ITC trade database - \$30,000 for salary and fringes.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: International Trade Consortium									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$0	\$269	\$230	\$593	\$618	\$1,009	\$1,009	\$1,025
PROP	Carryover	\$0	\$0	\$3	\$0	\$238	\$190	\$415	\$303
PROP	Donations	\$0	\$100	\$100	\$100	\$100	\$100	\$100	\$100
INTERTRNF	Interagency Transfers	\$0	\$645	\$645	\$645	\$445	\$295	\$325	\$295
TOTAL REVENUE		\$0	\$1,014	\$978	\$1,338	\$1,401	\$1,594	\$1,849	\$1,723
EXPENDITURES									
	Salary	\$0	\$694	\$628	\$513	\$583	\$803	\$805	\$892
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$113	\$107	\$122	\$151	\$243	\$215	\$248
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$0	\$198	\$238	\$463	\$235	\$542	\$520	\$577
	Capital	\$0	\$6	\$5	\$2	\$17	\$6	\$6	\$6
TOTAL OPERATING EXPENDITURES		\$0	\$1,011	\$978	\$1,100	\$986	\$1,594	\$1,546	\$1,723
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$0	\$1,011	\$978	\$1,100	\$986	\$1,594	\$1,546	\$1,723
REVENUES LESS EXPENDITURES									
REVENUES LESS EXPENDITURES		\$0	\$3	\$0	\$238	\$415	\$0	\$303	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =		7	7	9	9	11	11	11
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: International Trade Consortium								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$269	\$230	\$593	\$618	\$1,009	\$1,009	\$1,025
Carryover	\$0	\$0	\$3	\$0	\$238	\$190	\$415	\$303
Donations	\$0	\$100	\$100	\$100	\$100	\$100	\$100	\$100
Interagency Transfers	\$0	\$577	\$569	\$567	\$357	\$69	\$101	\$42
TOTAL REVENUE	\$0	\$946	\$902	\$1,260	\$1,313	\$1,368	\$1,625	\$1,470
EXPENDITURES								
Salary	\$0	\$643	\$573	\$455	\$522	\$649	\$645	\$723
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$100	\$93	\$107	\$134	\$204	\$170	\$194
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$194	\$233	\$458	\$225	\$511	\$503	\$549
Capital	\$0	\$6	\$3	\$2	\$17	\$4	\$4	\$4
TOTAL OPERATING EXPENDITURES	\$0	\$943	\$902	\$1,022	\$898	\$1,368	\$1,322	\$1,470
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$943	\$902	\$1,022	\$898	\$1,368	\$1,322	\$1,470
REVENUES LESS EXPENDITURES	\$0	\$3	\$0	\$238	\$415	\$0	\$303	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =		6	6	8	8	8	8	8
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of airport route development missions		3	3	3	0	0	0	0	ED1-4
Comments/Justification:									
Airport Briefings		5	5	5	0	0	0	0	ED1-4
Comments/Justification:									
Number of ITC-led business development missions		0	2	3	1	4	2	3	ED1-4
Comments/Justification:									
Support/Fund 3rd-Party Outgoing Missions			4	5	2	6	6	8	ED1-4
Comments/Justification:									
Support/Fund 3rd-Party Incoming Missions			3	6	4	6	6	8	ED1-4
Comments/Justification:									
Mission to North American City		1	0	2	0	0	0	0	ED1-4
Comments/Justification:									
Facilitate Business Matchmaking Sessions		0	2	5	2	4	4	5	ED1-8
Comments/Justification:									
Publish and Distribute Annual Trade Statistical Guide and ITC Annual Report		1	1	1	1	1	1	1	ED1-8
Comments/Justification:									
Sponsor/ Participate in Trade-Related Events & Conferences			6	18	28	13	13	12	ED1-8
Comments/Justification:									
Perform ITC Website and Calendar of Events Updates		0	1	12	12	46	46	52	ED1-8
Comments/Justification:									
Conduct ITC Board of Directors Meetings			5	4	8	6	6	6	ED1-8
Comments/Justification:									
Support/ Staff InterAmerican Conference of Mayors		1	1	1	0	0	0	0	ED1-6
Comments/Justification:									

Produce ITC Newsletter and Disseminate		0	2	11	5	10	10	9	ED1-8
Comments/Justification:									
Conduct/ Staff ITC Committee Meetings			10	10	9	16	16	15	ED1-8
Comments/Justification:									
Produce ITC Promotional DVD		0	0	0	0	0	1	0	ED1-8
Comments/Justification:									
Conduct Study Related to International Trade						1	1	1	ED1-8
Comments/Justification:									
Handle Protocol Assignments				15	18	18	18	12	ED1-8
Comments/Justification:									
Develop Trade Related Workshop					0	2	2	2	ED1-8
Comments/Justification:									
Administer FIU Program			0	1	0	1	1	1	ED1-1
Comments/Justification:									
Conduct ITC Strategic Planning Board Retreat		1	2	1	0	1	1	1	ED1-8
Comments/Justification:									
Publish and distribute ITC Quarterly Reports					3	3	3	3	ED1-8
Comments/Justification:									
Issue press releases on ITC-related issues								24	ED1-8
Comments/Justification:									
Participate in meetings with representatives of the media								4	ED1-8
Comments/Justification:									

Activity: Sister Cities								
A) OPERATING BUDGET - REVENUES AND EXPENDITURES								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$68	\$76	\$78	\$88	\$226	\$224	\$253
TOTAL REVENUE	\$0	\$68	\$76	\$78	\$88	\$226	\$224	\$253
EXPENDITURES								
Salary	\$0	\$51	\$55	\$58	\$61	\$154	\$160	\$169
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$13	\$14	\$15	\$17	\$39	\$45	\$54
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$4	\$5	\$5	\$10	\$31	\$17	\$28
Capital	\$0	\$0	\$2	\$0	\$0	\$2	\$2	\$2
TOTAL OPERATING EXPENDITURES	\$0	\$68	\$76	\$78	\$88	\$226	\$224	\$253
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$68	\$76	\$78	\$88	\$226	\$224	\$253
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =		1	1	1	1	3	3	3
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)									
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2006-07	FY 2007-08	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of missions to Sister City communities		0	1	2	1	1	1	2	ED1-6
Comments/Justification:									
Number of new Sister Cities established		2	1	1	0	2	2	1	ED1-6
Comments/Justification:									
Participate in Sister Cities conferences		0	2	1	1	1	1	1	ED1-6
Comments/Justification:									
Award scholarships		0	1	1	1	2	2	2	ED1-6
Comments/Justification:									
Staff/ Conduct Sister Cities Coordinating Council meetings		0	8	6	5	6	6	6	ED1-6
Comments/Justification:									
Staff/ Conduct Sister Cities Committee Meetings			8	26	14	12	12	8	ED1-6
Comments/Justification:									
Conduct Sister Cities Coordinating Council Retreat					0	1	1	1	ED1-6
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: International Trade Consortium

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM INTERNATIONAL TRADE CONSORTIUM

Department(to)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Total Transfer to other Departments										

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO INTERNATIONAL TRADE CONSORTIUM

Department(from)	Reason and Source	Confirmed?	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Budget Submission
Seaport	Promotion of Seaport/ Sister Cities Program	No	\$0	\$295	\$295	\$295	\$295	\$295	\$295	\$295
Board of County Commissioners	CBO Funding	Yes	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$0
Total Transfer from other Departments			\$0	\$295	\$295	\$295	\$295	\$295	\$325	\$295

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
Department: International Trade Consortium

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2001-02 Actual	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Budget	FY 2006-07 Projection	FY 2007-08 Base Submission
OTHER PROFESSIONAL SERVICES	21030		\$0	\$0	\$0	\$0	\$60	\$60	\$65
RENT	25190		\$13	\$33	\$53	\$34	\$33	\$34	\$34
TRAVEL COSTS	31210 through 31220		\$54	\$47	\$60	\$21	\$80	\$62	\$79
OTHER GENERAL OPERATING	33050		\$15	\$18	\$16	\$45	\$25	\$25	\$25
SPECIAL SERVICES	33060		\$17	\$17	\$17	\$11	\$25	\$25	\$40
MISC OTHER OPERATING	49660		\$0	\$0	\$4	\$7	\$38	\$38	\$38
FIU PROGRAM			\$0	\$0	\$150	\$0	\$100	\$100	\$100
GENERAL PUBLICITY	31430		\$0	\$3	\$0	\$0	\$13	\$13	\$13